



# SUNSHINE COAST REGIONAL DISTRICT



REGULAR BOARD MEETING TO BE HELD  
IN THE BOARDROOM OF THE SUNSHINE COAST  
REGIONAL DISTRICT OFFICES AT 1975 FIELD ROAD, SECHELT, B.C.

THURSDAY, FEBRUARY 22, 2024

## AMENDED AGENDA

---

CALL TO ORDER 1:00 p.m.

### AGENDA

1. Adoption of agenda

### MINUTES

2. Regular Board meeting minutes of February 8, 2024 Annex A  
Pages 3 - 26
3. Special Board meeting minutes of February 20, 2024 **⇒INSERT**  
pp 26a – 26c

### BUSINESS ARISING FROM MINUTES AND UNFINISHED BUSINESS

### PRESENTATIONS AND DELEGATIONS

### REPORTS

4. Committee of the Whole recommendation Nos. 1 – 7 of February 8, 2024 Annex B  
pp 27 - 29
5. Electoral Area Services Committee recommendation Nos. 1 - 4 of February 15, 2024 Annex C  
pp 30 - 31
- 5a. **⇒ADD** Committee of the Whole recommendation No. 4 of February 22, 2024 p 31a
6. Contract Award for Request for Proposal 2313601 Climate Adaptation, Coastal Flooding – *Manager, Sustainable Development*  
**(Voting – All Directors - Weighted Vote)** Annex D  
pp 32 - 33
- 6a. **⇒ADD** Request for Exemption from SCRD Noise Control Bylaw No. 597 for Alberg Productions Inc. – *Corporate Officer*  
**(Voting – All Directors – 1 Vote Each)** pp 34 - 36

### COMMUNICATIONS

## MOTION

### ⇒ADD 6b. Advisory Planning Committee Appointments

THAT Gerald Rainville be appointed to the Area D Advisory Planning Committee for a term of two years;

AND THAT Susan Fitchell be appointed to the Area F Advisory Planning Committee for a term of two years.

**(Voting – All Directors – 1 Vote Each)**

## BYLAWS

7. *Sunshine Coast Regional District 2024-2028 Financial Plan Bylaw No. 764, 2024*

***First, second, third readings, and adoption***

***(Voting – All Directors – weighted vote: A-2, B-2, D-2, E-2, F-2, Sechelt-6, Gibsons-3, sNGD-1)***

⇒INSERT  
pp 37 - 88

## DIRECTORS' REPORTS

## NEW BUSINESS

## IN CAMERA

THAT the public be excluded from attendance at the meeting in accordance with Section 90 (1) (a), (e) and (k) of the *Community Charter* – “personal information about an identifiable individual [...]”; “the acquisition, disposition or expropriation of land or improvements [...]”; “negotiations and related discussions respecting the proposed provision of a municipal service [...]”

## ADJOURNMENT



# SUNSHINE COAST REGIONAL DISTRICT

FEBRUARY 8, 2024

---

MINUTES OF THE MEETING OF THE REGULAR BOARD OF THE SUNSHINE COAST REGIONAL DISTRICT HELD IN THE BOARDROOM AT 1975 FIELD ROAD, SECHELT, B.C.

---

<b>PRESENT:</b>	Chair	Electoral Area A	L. Lee
	Directors	Electoral Area B	J. Gabias
		Electoral Area D	K. Backs
		Electoral Area E	D. McMahon
		Electoral Area F	K. Stamford
		District of Sechelt	A. Toth
		District of Sechelt	D. Inkster
		Town of Gibsons	S. White (in part)
<b>ALSO PRESENT:</b>	Chief Administrative Officer		D. McKinley
	Corporate Officer		S. Reid
	General Manager, Corporate Services		T. Perreault
	General Manager, Planning and Development		I. Hall
	General Manager, Community Services		S. Gagnon
	General Manager, Infrastructure Services		R. Rosenboom
	Manager, Facility Services		A. van Velzen (in-part)
	Executive Coordinator		C. Armitage
	Acting Deputy Corporate Officer/Recorder		K. Wiebe
	Media		1
	Public		3

*\*Directors, staff, and other attendees present for the meeting may have participated by means of electronic or other communication facilities.*

---

**CALL TO ORDER** 1:05 p.m.

**AGENDA** It was moved and seconded

035/24 THAT the agenda for the meeting be adopted as presented.

**CARRIED**

## MINUTES

Minutes It was moved and seconded

036/24 THAT the Board meeting minutes of January 25, 2024 be adopted.

**CARRIED**

**PRESENTATIONS AND DELEGATIONS**

*Gaetan Royer, Interim Chair of the Sunshine Coast Chamber of Commerce, and Doug Marteinson, legacy member of Gibsons Chamber of Commerce and member of Sunshine Coast Chamber of Commerce, made a presentation regarding the strategic plan of the Sunshine Coast Chamber of Commerce for 2024.*

SCCoC                      **It was moved and seconded**

037/24                      THAT the presentation regarding *Sunshine Coast Chamber of Commerce* be received for information;

**CARRIED**

**REPORTS**

COW                      **It was moved and seconded**

038/24                      THAT Committee of the Whole recommendation Nos. 1 - 9 of January 25, 2024 be received, adopted and acted upon as follows:

**Recommendation No. 1**      *Solid Waste Disposal Options*

THAT the presentation from Tony Sperling, P. Eng., Chief Engineer, Sperling Hansen Associates titled *Sunshine Coast Regional District Search for Solid Waste Disposal Options* be received for information.

**Recommendation No. 2**      *Future Long-Term Solid Waste Disposal Options*

THAT the report titled *Future Long-Term Solid Waste Disposal Options – Project Update* be received for information;

AND THAT as part of the next steps for the *Future Long-Term Solid Waste Disposal Options* project:

- a) Staff undertake a detailed feasibility study for exporting waste; and
- b) Staff engage with Sunshine Coast local governments, First Nations, interested parties and residents on the feasibility of future solid waste disposal options in support of the *Solid Waste Management Plan Update* process and the future of solid waste management on the Sunshine Coast.

**Recommendation No. 3**      *Water Systems Fire Flow Update – SCRD Bylaw / Practice Review*

THAT the report titled *Water Systems Fire Flow Update – SCRD Bylaw / Practice Review* be received for information.

038/24 cont.

**Recommendation No. 4**     *Youth Programs, Recreation Programs and Youth Centres*

THAT the report titled Youth Programs, Recreation Programs and Youth Centres be received for information.

**Recommendation No. 5**     *Community Resiliency Investment Program – 2024 and 2025 FireSmart Community Funding and Supports Grant Application*

THAT the report titled Community Resiliency Investment Program – 2024 and 2025 FireSmart Community Funding and Supports Grant Application be received for information;

AND THAT a grant application of up to \$1,500,000 for Community Resiliency Investment Program – 2024 and 2025 FireSmart Community Funding and Supports be submitted to the Union of British Columbia Municipalities on behalf of the Sunshine Coast Regional District (SCRD); AND THAT the SCRD supports the project and is willing to provide overall grant management;

AND FURTHER THAT requests for resolutions of support be forwarded to the Town of Gibsons, District of Sechelt and shíshálh Nation Government District.

**Recommendation No. 6**     *Microsoft 365 Licensing Renewal 2024*

THAT the report titled Microsoft 365 Licensing Renewal 2024 be received for information;

AND THAT a contract be initiated with Online Business Systems for one year's provisioning of Microsoft 365 licensing up to a value of \$190,000 (excluding GST);

AND FURTHER THAT the delegated Authorities be authorized to execute the contract.

**Recommendation No. 7**     *Parcel Tax Roll Review Panel*

THAT the report titled Parcel Tax Roll Review Panel be received for information;

AND THAT:

- Directors Toth, Lee, Gabias be appointed to the Parcel Tax Roll Review Panel;
- The Parcel Tax Roll Review Panel sitting be scheduled for February 22, 2024 at 9:00 a.m. to be held in the Sunshine Coast Regional District (SCRD) Boardroom; and
- The Chief Financial Officer be appointed Collector for the SCRD.

038/24 cont.      **Recommendation No. 8**      *Director Constituency and Travel Expenses*

THAT the report titled Director Constituency and Travel Expenses for Period Ending December 31, 2023 be received for information.

**Recommendation No. 8**      *Contracts Between \$50,000 and \$100,000*

THAT the report titled Contracts Between \$50,000 and \$100,000 from October 1, 2023 to December 31, 2023 be received for information.

**CARRIED**

FIN      **It was moved and seconded**

039/24      THAT the Finance Committee – Round 2 Budget recommendation Nos. 1 – 8, 10 – 11, and 13 - 59 of February 5 and 6, 2024 be received, adopted and acted upon as follows:

**Recommendation No. 1**      *2024-2028 Financial Plan Update at Round 2*

THAT the presentation titled Sunshine Coast Regional District Round 2 Budget be received for information.

**Recommendation No. 2**      *2024 Preliminary Property Assessment Impacts*

THAT the report titled 2024 Preliminary Property Assessment Impacts be received for information.

**Recommendation No. 3**      *Canada Community – Building Fund – Community Works and Growing Communities Funds Updates*

THAT the report titled Canada Community – Building Fund – Community Works and Growing Communities Funds Updates be received for information.

**Recommendation No. 4**      *Sunshine Coast Regional District Debt as at December 31, 2023*

THAT the report titled Sunshine Coast Regional District Debt as at December 31, 2023 be received for information.

**Recommendation No. 5**      *2023 Preliminary Surplus / Deficits*

THAT the report titled 2023 preliminary Surplus / Deficits be received for information;

AND THAT as per the Sunshine Coast Regional District (SCRD) Financial Sustainability Policy, the 2023 surpluses be transferred to reserves as detailed in Attachment A of the report;

039/24 cont.

AND THAT the following deficits be funded from Operating Reserves:

- [135] Corporate Sustainability Services - \$2,370;
- [210] Gibsons and District Fire Protection - \$77,861;
- [212] Roberts Creek Fire Protection - \$39,134;
- [216] Halfmoon Bay Fire Protection - \$22,747;
- [220] Emergency Telephone 911 - \$15,921;
- [312] Fleet Maintenance - \$13,211;
- [390] Merrill Crescent Waste Water Plant - \$2,464;
- [393] Lily Lake Waste Water Plant - \$2,454;
- [640] Gibsons and Area Library - \$9,976;
- [650] Community Parks - \$114,702;

AND FURTHER THAT the [222] Sunshine Coast Emergency Planning deficit of \$37,087 be funded from 2024 Taxation.

**Recommendation No. 6**     *Final 2023 Project Carry-Forwards*

THAT the report titled Final 2023 Project Carry-Forwards be received for information;

AND THAT the final year of the 3-year pilot (0.25 FTE) for Facility Operator Trainee be cancelled

AND THAT the Mount Elphinstone Watershed Strategy project be cancelled, and the funds be returned to the Regional Planning [500] Operating Reserve;

AND THAT the Langdale Waste Water Treatment Plant Building Repairs be cancelled, and the funds returned to the Langdale Waste Water Plant [388] Operating Reserve;

AND THAT the Regional Water / South Pender Harbour / North Pender Harbour Feasibility Study Long-Term Surface Water Source projects be abandoned;

AND THAT the funds from the South Pender Harbour [366] and North Pender Harbour [365] Feasibility Study Long-Term Surface Water Source projects be returned to their respective Operating Reserves;

AND THAT \$75,355 from the Regional Water Feasibility Study Long-Term Surface Water Sources project be reallocated to the Feasibility Study Long-Term Ground Water Supply Sources project;

AND THAT staff prepare a budget proposal for a new Feasibility Study Long-Term Surface Water Source project as part of the 2025 Budget process;

AND FURTHER THAT any remaining ongoing 2023 projects and associated funding be included in the 2024-2028 Financial Plan as presented.

039/24 cont.

**Recommendation No. 7**     *Supporting Documents to Budget Process*

THAT the 2023 Carry-Forwards and 2024 Proposed Initiatives Summary – Updated to Round 2 Budget be received for information.

**Recommendation No. 8**     *Solid Waste Services [350, 351, 352] - 2024 R2 Budget Proposal*

THAT the report titled 2024 Round 2 Budget Proposal for Solid Waste Services [350, 351, 352] be received for information;

AND THAT the following budget proposal be approved and incorporated into the 2024 Budget:

- Budget Proposal 1 – Vertical Expansion Sechelt Landfill – Design Phase (0.13 FTE), \$165,000 funded \$100,000 from Operating Reserves and \$65,000 from Growing Communities Fund (\$15,000 being used for wage allocation).

**Recommendation No. 10**     *Solid Waste Services [350, 351, 352] - 2024 R2 Budget Proposal*

THAT the following budget proposals be approved and incorporated into the 2024 Budget:

- Budget Proposal 3 – Site Improvements for Sechelt Landfill, \$70,000 for 2024 funded through Taxation and \$56,000 for 2025 which includes a base budget increase of \$11,000 for testing and maintenance.

**Recommendation No. 11**     *Solid Waste Services [350, 351, 352] - 2024 R2 Budget Proposal*

THAT the following budget proposal be abandoned:

- Budget Proposal 4 – Solid Waste Contracts [350, 351, 352] Base Budget Increase, \$389,403 funded through Taxation for 2024, \$412,685 for 2025 and \$524,879 for 2026;

AND THAT the current practice of amending the 2024-2028 Financial Plan as required when Solid Waste Contracts awards are presented to the Board be maintained.

**Recommendation No. 13**     *Solid Waste Services [350, 351, 352] - 2024 R2 Budget Proposal*

THAT the following budget proposal be approved and incorporated into the 2024 Budget:

- Budget Proposal 6 – Sechelt Landfill Internet Connectivity Improvements, \$25,000 funded from Operating Reserves.



039/24 cont.

**Recommendation No. 14**    *Water Supply Plan Feasibility Study Long-Term Groundwater Supply Sources (Groundwater Investigation Phase 5)*

THAT the report titled 2024 Round 2 Budget Proposal for Water Supply Plan Feasibility Study Long-term Groundwater Supply Sources (Groundwater Investigation Phase 5) be received for information;

AND THAT the contract awarded to Kalwij Water Dynamics Inc. (KWD) be amended for a value not to exceed \$548,355;

AND FURTHER THAT the delegated authorities be authorized to execute the contract.

**Recommendation No. 15**    *Langdale Wellfield Development Project – Financial and Legislative Implications*

THAT the report titled Langdale Wellfield Development Project – Financial and Legislative Implications be received for information.

**Recommendation No. 16**    *Regional Water Service [370] - 2024 R2 Budget Proposal*

THAT the report titled 2024 Round 2 Budget Proposal for Regional Water Service [370] be received for information;

AND THAT the following budget proposal be deferred until 2025:

- Budget Proposal 1 – Raw Water Reservoir – Site B, \$150,000 funded from Operating Reserves.

**Recommendation No. 17**    *Regional Water Service [370] - 2024 R2 Budget Proposal*

THAT the following budget proposal be deferred until 2025:

- Budget Proposal 2 – Langdale Well Field Construction, \$22,750,000 funded predominately by Long-Term Debt and supported by Canada Community – Building Fund - Community Works Funds and Growing Communities Funds and other potential contributions.

**Recommendation No. 18**    *Regional Water Service [370] - 2024 R2 Budget Proposal*

THAT the following budget proposal be approved and incorporated into 2024 Budget:

- Budget Proposal 3 – Aquifer 560 Watershed Agreement, \$30,550 funded from Operating Reserves;

AND THAT \$100,000 be allocated from Electoral Area E Canada Community – Building Fund – Community Works Funds toward the future construction phase.

039/24 cont.

**Recommendation No. 19**  
*Budget Proposal**Regional Water Service [370] - 2024 R2*

THAT the following budget proposal be approved and incorporated into 2024 Budget:

- Budget Proposal 7 – Development and Implementation of Chapman Creek Environmental Monitoring Plan, \$150,000 funded from Operating Reserves with additional monitoring to meet regulatory requirements in an amount of \$200,000 for 2025 and \$150,000 for 2026.

**Recommendation No. 20**  
*Budget Proposal**Water Services [365 / 366 / 370] - 2024 R2*

THAT the report titled 2024 Round 2 Budget Proposal for Water Services [365 / 366 / 370] be received for information;

AND THAT the following budget proposal be deferred until 2025:

- Budget Proposal 2 – Service Review Utility Services, \$150,000 funded from Operating Reserves (5% to [365], 10% to [366], 85% to [370]).

**Recommendation No. 21**  
*Budget Proposal**Water Services [365 / 366 / 370] - 2024 R2*

THAT following budget proposal be approved and incorporated into the 2024 Budget:

- Budget Proposal 5 – Senior Utility Technician (1.0 FTE), \$80,225 (prorated at 0.59 FTE for 2024), funded \$51,529 through Parcel Taxes and \$28,696 from User Fees (5% to [365], 10% to [366], 85% to [370]).

**Recommendation No. 22**  
*Budget Proposal**Water Services [365 / 366 / 370] - 2024 R2*

THAT the following budget proposal be approved and incorporated into the 2024 Budget:

- Budget Proposal 6 – Senior Capital Projects Coordinator (1.0 FTE on a 3-year term), \$58,018 (prorated at 0.59 FTE for 2024), funded \$41,193 through Parcel Taxes and \$16,825 from User Fees (5% to [365], 10% to [366], 85% to [370]).

**Recommendation No. 23**  
*Budget Proposal**Water Services [365 / 366 / 370] - 2024 R2*

THAT the following budget proposal be deferred to 2025:

039/24 cont.

- Budget Proposal 7 – Capital Project Engineer (1.0 FTE), \$85,925 (prorated at 0.59 FTE for 2024), funded \$69,930 through Parcel Taxes and \$21,995 from User Fees (5% to [365], 10% to [366], 85% to [370]).

**Recommendation No. 24**    *Water Services [365 / 366 / 370] - 2024 R2 Budget Proposal*

THAT the following budget proposals be approved and incorporated into the 2024 Budget:

- Budget Proposal 9 – Fire Flow Action Plan, \$250,000 funded from Operating Reserves (20% to [365], 26% to [366], 54% to [370]);
- Budget Proposal 10 – Utility Services Engineer (1.0 FTE), \$77,607 (prorated at 0.67 FTE for 2024), funded \$77,607 from User Fees (5% to [365], 10% to [366], 85% to [370]).

**Recommendation No. 25**    *Various Services – Environmental Technician*

THAT the report titled 2024 Round 2 Budget Proposal for Environmental Technician [351 / 352 / 365 / 366 / 370 / 381-395] be received for information;

AND THAT that the following budget proposal be approved and incorporated into the 2024 Budget:

- Budget Proposal 1 – Environmental Technician (1.0 FTE), \$56,452 (prorated at 0.60 FTE for 2024), funded \$10,276 from Capital Reserves and \$46,176 from User Fees/Tipping Fees (5% to [351], 15% to [352], 5% to [365], 10% to [366], 55% to [370], 10% to [381-395]).

**Recommendation No. 26**    *Wastewater Treatment Plants [381-395] – 2024 R2 Budget Proposal*

THAT the report titled 2024 Round 2 Budget Proposal for Wastewater Treatment Plants [381-395] be received for information;

AND THAT the following budget proposal be approved and incorporated into the 2024 Budget:

- Budget Proposal 3 - Lee Bay Wastewater Treatment Plant [386] – Generator Replacement, \$81,000 funded from Capital Reserves.

**Recommendation No. 27**    *Public Transit [310] – 2024 R2 Budget Proposal*

THAT the report titled 2024 Round 2 Budget Proposal for Public Transit [310] be received for information;

039/24 cont.

AND THAT the following budget proposal be approved and incorporated into the 2024 Budget:

- Budget Proposal 2 – 2024 Transit Expansion Priorities (1.56 FTE), \$32,403 (prorated at 0.12 FTE for 2024 due to timing) funded \$300 through Revenues, \$12,346 through Taxation, \$19,757 BC Transit Share.

**Recommendation No. 28**    *Public Transit [310] – 2024 R2 Budget Proposal*

THAT the following budget proposal be approved and incorporated into the 2024 Budget as amended, as follows:

- Budget Proposal 3 – Transit Operations and Driver Support – Additional FTE Request (Superintendent and Dispatch, 1.96 FTE, inclusive of backfill) \$218,600 (prorated at 1.56 FTE for 2024) funded through Taxation and \$281,200 for 2025.

**Recommendation No. 29**    *Public Transit [310] – 2024 R2 Budget Proposal*

THAT the following budget proposal be approved and incorporated into the 2024 Budget:

- Budget Proposal 4 – Free Transit for Youth, \$28,850 prorated start of September 2024 funded from Operating Reserves for 2024 and that the information collected be reviewed after 2024.

**Recommendation No. 30**    *Ports Services [345] – 2024 R2 Budget Proposal*

THAT the report titled 2024 Round 2 Budget Proposal for Ports Services [345] be received for information;

AND THAT the following budget proposal be approved and incorporated into the 2024 Budget:

- Budget Proposal 2 – Major Capital Projects, \$219,500 funded from Canada Community – Building Fund – Community Works Funds allocated based on the Ports Bylaw service apportionment percentages as follows:
  - Community Works Funds –Electoral Area B (21%) \$46,095, Electoral Area D (17%) \$37,315, Electoral Area E (12%) \$26,340, and Electoral Area F (50%) \$109,750.

**Recommendation No. 31**    *Community Recreation Facilities [615] – 2024 R2 Budget Proposal*

THAT the report titled 2024 Round 2 Budget Proposal for Community Recreation Facilities [615] be received for information;

039/24 cont.

AND THAT the following budget proposal be approved and incorporated into the 2024 Budget:

- Budget Proposal 2 – Ice Operations Budget Alignment, \$127,000 (includes 0.65 FTE not prorated for 2024 - \$66,300) funded \$46,500 through Taxation and \$80,500 from User Fees.

**Recommendation No. 32**    *Community Recreation Facilities [615] – 2024 R2 Budget Proposal*

THAT the following budget proposal be approved and incorporated into the 2024 Budget:

- Budget Proposal 3 – Gibsons and Area Community Centre (GACC) Facility Upgrades (Junior Hockey) Sunshine Coast Regional District Project Leadership \$63,515 (includes 0.38 FTE one-time not prorated for 2024 - \$41,815) funded through Taxation;

**Recommendation No. 33**    *Community Recreation Facilities [615] – 2024 R2 Budget Proposal*

THAT the following budget proposal be approved and incorporated into the 2024 Budget:

- Budget Proposal 4 – Sunshine Coast Arena (SCA) Water Well Investigation, \$63,000 funded from the Growing Communities Fund.

AND THAT the District of Sechelt be approached for a potential cost share opportunity.

**Recommendation No. 34**    *Various Services – Recreation Software Implementation*

THAT the report titled 2024 Round 2 Budget Proposal for Recreation Software Implementation [614 / 625 / 650 / 680] be received for information;

AND THAT the following budget proposal be deferred to 2027:

- Budget Proposal 1 – Recreation Software Implementation, \$174,525 (total 0.65 FTE over two years 0.57 FTE for 2024 and 0.08 FTE for 2025) funded through Taxation ([615] Recreation Facilities Services 93% - \$162,309, [625] Pender Harbour Aquatic and Fitness Centre 4% - \$6,981, [650] Community Parks 2% - \$3,490, and [680] Dakota Ridge Service Area 1% - \$1,745).

**Recommendation No. 35**    *Community Parks [650] – 2024 R2 Budget Proposal*

THAT the report titled 2024 Round 2 Budget Proposal for Community Parks [650] be received for information;

039/24 cont.

AND THAT the following budget proposals be approved and incorporated into the 2024 Budget:

- Budget Proposal 3 – Parks Facilities Booking Technician (0.70 FTE), \$21,700 (prorated at 0.23 FTE for 2024) funded through Taxation.

**Recommendation No. 36**    *Community Parks [650] – 2024 R2 Budget Proposal*

THAT the following budget proposal be deferred to 2025:

- Budget Proposal 4 – Parks Service Review, \$35,000 funded through Taxation.

**Recommendation No. 37**    *Community Parks [650] – 2024 R2 Budget Proposal*

THAT the Budget Proposal 2 – Cliff Gilker Sports Field Irrigation System (0.04 FTE), \$195,000 approved and incorporated at 2024 Round 1 Budget to be funded through the Canada Community - Building Funds – Community Works funds be apportioned as follows:

- Electoral Area A – 12.5% - \$24,375;
- Electoral Area B – 12.5% - \$24,375;
- Electoral Area D – 50% - \$97,500;
- Electoral Area E – 12.5% - \$24,375;
- Electoral Area F – 12.5% - \$24,375.

**Recommendation No. 38**    *Gibsons and District Fire Protection [210] – 2024 R2 Budget Proposal*

THAT the report titled 2024 Round 2 Budget Proposal for Gibsons and District Fire Protection [210] be received for information;

AND THAT the following budget proposal be deferred to 2025:

- Budget Proposal 1 – Gibsons and District Volunteer Fire Department Assistant Fire Chief - Prevention and Safety (1.0 FTE), \$72,056 (prorated at 0.50 FTE for 2024) funded through Taxation (proposed for one year pending results of a resourcing study of three Sunshine Coast Regional District fire departments).

**Recommendation No. 39**    *Gibsons and District Fire Protection [210] - 2024 R2 Budget Proposal*

THAT a temporary (12-month) amendment to the firefighter compensation model of \$35,000 funded through Taxation, to be deployed in consultation with volunteer firefighters;

AND THAT staff be directed to prepare a 2024 action plan that includes, at least:

039/24 cont.

- Engagement with volunteer firefighters around recognition and compensation;
- Raising public awareness of the contributions made by volunteer firefighters;
- A report to the Board prior to the 2025 budget process;

AND FURTHER THAT cost-shared funding of \$5,000 from Operating Reserves be provided to support this action plan.

**Recommendation No. 40**     *Roberts Creek Fire Protection [212]  
2024 R2 Budget Proposal*

THAT the report titled 2024 Round 2 Budget Proposal for Roberts Creek Fire Protection [212] be received for information;

AND THAT the following budget proposal be deferred to 2025:

- Budget Proposal 1 – Roberts Creek Volunteer Fire Department Assistant Fire Chief – Prevention, Training and Safety (0.5 FTE), \$29,395 (prorated at 0.25 FTE for 2024) funded through Taxation.

**Recommendation No. 41**     *Roberts Creek Fire Protection [212] - 2024  
R2 Budget Proposal*

THAT a temporary (12-month) amendment to the firefighter compensation model of \$20,000 funded through Taxation, to be deployed in consultation with volunteer firefighters;

AND THAT staff be directed to prepare a 2024 action plan that includes, at least:

- Engagement with volunteer firefighters around recognition and compensation;
- Raising public awareness of the contributions made by volunteer firefighters;
- A report to the Board prior to the 2025 budget process;

AND FURTHER THAT cost-shared funding of \$5,000 funded from Operating Reserves be provided to support this action plan.

**Recommendation No. 42**     *Halfmoon Bay Fire Protection [216] – 2024  
R2 Budget Proposal*

THAT the report titled 2024 Round 2 Budget Proposal for Halfmoon Bay Fire Protection [216] be received for information;

AND THAT the following budget proposal be deferred to 2025:

- Budget Proposal 1 – Halfmoon Bay Volunteer Fire Department Assistant Fire Chief – Prevention, Training and Safety (0.5 FTE), \$28,801 (prorated at 0.25 FTE for 2024) funded through Taxation.

039/24 cont.

AND THAT a temporary (12-month) amendment to the firefighter compensation model of \$22,000 funded through Taxation, to be deployed in consultation with volunteer firefighters;

AND THAT staff be directed to prepare a 2024 action plan that includes, at least:

- Engagement with volunteer firefighters around recognition and compensation;
- Raising public awareness of the contributions made by volunteer firefighters;
- A report to the Board prior to the 2025 budget process;

AND FURTHER THAT cost-shared funding of \$5,000 funded from Operating Reserves be provided to support this action plan.

**Recommendation No. 43** *Egmont and District Fire Protection [218] – 2024 R2 Budget Proposal*

THAT a temporary (12-month) amendment to the firefighter compensation model of \$1,000 funded through Taxation, to be deployed in consultation with volunteer firefighters;

AND THAT staff be directed to prepare a 2024 action plan that includes, at least:

- Engagement with volunteer firefighters around recognition and compensation;
- Raising public awareness of the contributions made by volunteer firefighters;
- A report to the Board prior to the 2025 budget process;

AND FURTHER THAT Egmont and District Volunteer Fire Department be considered as part of the action plan.

**Recommendation No. 44** *Emergency Telephone 911 [220] - 2024 R2 Budget Proposal*

THAT the report titled 2024 Round 2 Budget Proposal for Emergency Telephone 911 [220] be received for information;

AND THAT the following budget proposal be approved and incorporated into the 2024 Budget:

- Budget Proposal 2 – Next Generation 911, \$45,000 UBCM grant funded.

**Recommendation No. 45** *Sunshine Coast Emergency Program [222] – 2024 R2 Budget Proposal*



039/24 cont.

THAT the report titled 2024 Round 2 Budget Proposal for Sunshine Coast Emergency Program [222] be received for information;

AND THAT the following budget proposals be approved and incorporated into the 2024 Budget:

- Budget Proposal 1 – Community Evacuation Planning Support – Contracted Support, \$62,500 for a 3-year contract funded through Taxation with possible grant funding available;
- Budget Proposal 3 – Emergency Support Services (ESS) Director Staffing Increase, (0.1 FTE), \$7,937 funded through Taxation;
- Budget Proposal 4 – Emergency Management Technician (1.0 FTE), \$46,239 (prorated at 0.5 FTE for 2024) funded through Taxation;
- Budget Proposal 5 – Sunshine Coast Emergency Program (SCEP) – After Hours Program Contact, \$20,000 funded through Taxation;
- Budget Proposal 6 – Emergency and Disaster Management Act – Indigenous Engagement Requirements, \$48,000 funded with Provincial Capacity Funding contribution.

**Recommendation No. 46**    *Rural Planning [504] - 2024 R2 Budget Proposal*

THAT the report titled 2024 Round 2 Budget Proposal for Rural Planning [504] be received for information;

AND THAT the following budget proposal be approved and incorporated into 2024 Budget:

- Budget Proposal 1 – Planning Services Technical Review Baseline Staff Position (1.0 FTE) and Contract Planning Support, \$111,626 (prorated for Planning Technician 3 – 0.75 FTE for 2024 - \$74,126) funded from User Fees and Service Charges and Contracted Environmental Planning Support \$50,000 (prorated for 2024 \$37,500) funded through Taxation.

**Recommendation No. 47**    *Rural Planning [504] - 2024 R2 Budget Proposal*

THAT the following budget proposal be approved and incorporated into 2024 Budget:

- Budget Proposal 2 – Planning Enhancement Project 2 Staff Position (1.0 FTE), \$67,852 (prorated for GIS Technician 1 – 0.75 FTE for 2024) funded in 2024 \$25,000 from the Local Government Housing Initiatives Program Capacity Funding and \$42,852 through Taxation and in 2025 funded through Taxation.

039/24 cont.

**Recommendation No. 48**    *Rural Planning [504] - 2024 R2 Budget Proposal*

THAT the following budget proposals be approved and incorporated into 2024 Budget:

- Budget Proposal 3 –Development Approvals Process Review (DAPR) Implementation, \$75,000 funded through Taxation in Year 1 - \$50,000 for Change Management Resource and \$25,000 for Software Support Resources (2-year contract values \$100,000 for Change Management Resource and \$50,000 for Software Support Resources);
- Budget Proposal 4 – Housing Needs Assessment, \$55,000 funded from the Local Government Housing Initiatives Program Capacity Funding;
- Budget Proposal 5 – Regional Land Evaluation - Housing Potential, \$35,000 funded by Grant generated by Municipal Regional Destination Tax through Sunshine Coast Tourism to the Sunshine Coast Regional District \$27,656 and Taxation \$7,344.

**Recommendation No. 49**    *General Government [110] - 2024 R2 Budget*

THAT the report titled 2024 Round 2 Budget Proposal for General Government [110] be received for information;

AND THAT the following budget proposals be approved and incorporated into 2024 Budget:

- Budget Proposal 1 – Legislative Coordinator (1.0 FTE), \$95,199 (prorated at 0.80 FTE for 2024) funded through Taxation;
- Budget Proposal 4 – Organization Review – Phase II Implementation, \$30,000 funded from Operating Reserves.

**Recommendation No. 50**    *Finance [112 / 113] - 2024 R2 Budget Proposal*

THAT the report titled 2024 Round 2 Budget Proposal for Finance [112 / 113] be received for information;

AND THAT the following budget proposal be approved and incorporated as amended into 2024 Budget:

- Budget Proposal 1 – Utility Billing Program Resourcing (1.3 FTE over 2 years), \$72,500 (2024 - 1 FTE increase prorated to 0.8 FTE ) funded from Support Services, Utility Fees (for billing portion) and Operating Reserves.

039/24 cont.

**Recommendation No. 51**    *Finance [112 / 113] - 2024 R2 Budget Proposal*

THAT the following budget proposal be approved and incorporated into 2024 Budget:

- Budget Proposal 2 – Budget Software, \$250,000 funded from Operating Reserves (with 0.15 FTE Temporary Lift in 2024 to implement the project and estimated base budget increase of up to \$50,000 for software costs).

**Recommendation No. 52**    *Human Resources [115] - 2024 R2 Budget Proposal*

THAT the report titled 2024 Round 2 Budget Proposal for Human Resources [115] be received for information;

AND THAT the following budget proposal be deferred to 2025 pending implementation of the 2024 Organizational Review:

- Budget Proposal 1 – Human Resources Capacity (0.60 FTE), \$48,000 (prorated at 0.40 FTE for 2024) funded from Support Services.

**Recommendation No. 53**    *Geographic Information Services [506] and Civic Addressing [510] - 2024 R2 Budget Proposal*

THAT the report titled 2024 Round 2 Budget Proposal for [506] Geographic Information Services and [510] Civic Addressing be received for information;

AND THAT the following budget proposal be approved and incorporated into 2024 Budget:

- Budget Proposal 1 – Mapping Orthophoto Refresh 2024, \$75,000 funded from Operating Reserves ([506] - \$60,000 and [510] \$15,000);

AND FURTHER THAT the annual reserve contribution of \$15,000 be deferred for 2024, 2025, and 2026 and re-instated in the 2027-2031 Financial Plan.

**Recommendation No. 54**    *Various Services – Corporate Security Assessment and Implementation*

THAT the report titled 2024 Round 1 Budget Proposal for Various Services – Corporate Security Assessment and Implementation [116 / 114 / 118 / 210 / 212 / 216 / 218 / 222 / 315 / 351 / 352 / 366 / 370 / 615] be received for information;

AND THAT the following budget proposal be approved and incorporated into 2024 budget:

039/24 cont.

- Budget Proposal 1 – Corporate Security Assessment and Implementation, \$100,000 funded from Operating Reserves and Support Services;
  - 116 Professional Fee (Assessment) \$60,000
  - 114 Contract Services CCTV \$4,500
  - 210 Contract Services CCTV \$3,000
  - 212 Contract Services CCTV \$1,500
  - 216 Contract Services CCTV \$3,000
  - 218 Contract Services CCTV \$1,500
  - 222 Contract Services CCTV \$7,000
  - 315 Contract Services CCTV \$4,000
  - 351 Contract Services CCTV \$1,500
  - 352 Contract Services CCTV \$1,500
  - 366 Contract Services CCTV \$1,500
  - 370 Contract Services CCTV \$4,000
  - 615 Contract Services CCTV \$7,000.

**Recommendation No. 55**    *Community Partners Decisions – 2024 Budget Requests*

THAT the report titled Community Partners Decisions – 2024 Budget Requests be received for information;

AND THAT the 2024 budget submission from Halfmoon Bay-Chatelech Community School be approved and incorporated as \$10,000 for Restorative Justice Practices funded from Electoral Area Grant-in-Aid Community Schools [125] and \$2,700 for Tween Nights funded from Regional Recreation [670];

AND THAT the 2024 budget submission from Roberts Creek Community School be approved and incorporated as \$10,100 for Nights Alive Youth Program funded from Regional Recreation [670];

AND THAT the 2024 budget submission from Gibsons Area Community School be approved and incorporated as \$10,000 for Youth Program funded from Regional Recreation [670];

AND THAT the 2024 budget submission from Sechelt Community Schools be approved and incorporated as \$10,000 for Youth Programs both funded from Regional Recreation [670];

AND THAT the 2024 budget submissions from Sunshine Coast Community Services be approved and incorporated as \$55,259 for the Youth Outreach Worker Program funded by 50% Population and 50% Assessment for each Electoral Area Grant-in-Aid [121, 122, 127, 128, 129];

AND THAT the Sunshine Coast Regional Economic Development Organization (SCREDO) be funded \$190,145 for 2024 from Electoral Areas' Economic Development (Area A [531] - \$45,940, Area B [532] - \$41,482, Area D [533] - \$37,561, Area E [534] - \$24,722, and Area F [535] - \$40,440);

039/24 cont.

AND FURTHER THAT the draft 2024-2028 Financial Plan be amended accordingly.

**Recommendation No. 56**    *Community Partners Decisions – 2024 Budget Requests*

THAT the 2024 budget submission from Sechelt Community Schools be approved and incorporated as \$52,000 for the Sechelt Youth Centre funded from Regional Recreation [670];

AND THAT the draft 2024-2028 Financial Plan be amended accordingly.

**Recommendation No. 57**    *Community Partners Decisions – 2024 Budget Requests*

THAT the 2024 budget submissions from Pender Harbour Community School be approved and incorporated as \$16,000 for the Youth Programs funded from Regional Recreation [670] and \$46,000 for Recreation Programs funded from Regional Recreation [670] for \$36,800 and Electoral Area A Grant-in-Aid [121] for \$9,200;

AND THAT the draft 2024-2028 Financial Plan be amended accordingly.

**Recommendation No. 58**    *Sechelt Public Library*

THAT the report from the Sechelt Public Library regarding 2024 Budget, Updates and Programs be received for information.

**Recommendation No. 59**    *Electoral Areas' Grant-in-Aid Discretionary*

THAT the report titled Electoral Areas' Grant-in-Aid Discretionary Balances for 2024 be received for information;

AND THAT Electoral Areas' Grant-in-Aid Discretionary Balances be amended and incorporated into the 2024 Budget as follows:

- Electoral Area A [121] (use \$261 surplus and \$1,739 through Taxation to increase discretionary); \$21,000
- Electoral Area B [122] (use \$1,037 surplus to increase discretionary); \$19,664
- Electoral Areas E and F [123] (use \$2,428 surplus to increase discretionary); \$6,428
- Community Schools (use \$610 surplus to reduce taxation); \$10,000
- Greater Gibsons Community Participation [126] (use \$1,132 surplus to increase discretionary); \$11,132
- Electoral Area D [127] (use \$260 surplus to reduce taxation); \$25,000
- Electoral Area E [128] (use \$2,209 surplus to increase discretionary); \$17,209
- Electoral Area F [129] (use \$2,006 surplus to increase discretionary); \$17,006

039/24 cont. AND FURTHER THAT the draft 2024-2028 Financial Plan be amended accordingly.

*Director White opposed*

**CARRIED**

FIN **It was moved and seconded**

040/24 THAT the Finance Committee – Round 2 Budget recommendation No. 9 of February 5 and 6, 2024 be received, adopted and acted upon as follows:

**Recommendation No. 9** Solid Waste Services [350, 351, 352] - 2024 R2 Budget Proposal

THAT the following budget proposal be approved and incorporated into the 2024 Budget:

- Budget Proposal 2 – Sechelt Landfill Contact Water Pond Relocation – Construction (0.17 FTE), \$520,000 funded from The Growing Communities Fund (\$20,000 being used for wage allocation).

*Director McMahon opposed*

**CARRIED**

FIN **It was moved and seconded**

041/24 THAT the Finance Committee – Round 2 Budget recommendation No. 12 of February 5 and 6, 2024 be received, adopted and acted upon as follows:

**Recommendation No. 12** Solid Waste Services [350, 351, 352] – 2024 R2 Budget Proposal

THAT the following budget proposal be approved and incorporated into the 2024 Budget:

- Budget Proposal 5 – Solid Waste Operations Technician (1.0 FTE), \$65,233 (prorated at 0.66 FTE for 2024) funded through Taxation.

*Directors Toth, Inkster and White opposed*

**CARRIED**

*The Board recessed at 1:37 p.m. and reconvened at 1:47 p.m.*

*Director White left the meeting at 1:47 p.m.*

## Water Modeling

**It was moved and seconded**

042/24

THAT the report titled Water Systems Modelling Engineering Services Contract Amendment be received for information;

AND THAT the contract with GeoAdvice Engineering Inc. be increased up to an additional \$34,155 for a total not to exceed \$284,155 (excluding GST), which includes a \$7,265 contingency allowance;

AND FURTHER THAT the delegated authorities be authorized to execute the contract.

**CARRIED**

## GACC Chiller

**It was moved and seconded**

043/24

THAT the report titled GACC Chiller Replacement Pre-Order Award Report be received for information;

AND THAT a Letter of Intent to Pre-Order the replacement chiller for the GACC be issued to Alfa Laval Inc (Canada) in the amount of up to \$134,357 (excluding GST);

AND FURTHER THAT the delegated authorities be authorized to execute the Letter of Intent.

**CARRIED**Noise Bylaw  
Exemption**It was moved and seconded**

044/24

THAT the report title Request for Exemption from SCRD Noise Control Bylaw No. 597 for Alberg Productions Inc. be received for information;

AND THAT enforcement against Alberg Productions Inc. under *Sunshine Coast Regional District Noise Control Bylaw No. 597, 2008* be waived on February 9, 22, 23 and 26, 2024 in order for Alberg Productions Inc. to perform filming and activities related to film production at 2854 Lower Road, Camp Byng, located at 2139 Lower Road, 3063 Lower Road, and 3081 Lower Road, all located in Roberts Creek (Electoral Area D);

AND FURTHER THAT Alberg Productions Inc. be requested to attempt to minimize disturbances and that appropriate notice be provided to area residents.

**CARRIED****COMMUNICATIONS**

## Legislative Reform

**It was moved and seconded**

045/24

THAT the letter from Vanessa Craig, Chair, Regional District of Nanaimo, dated January 19, 2024, be received for information.

045/24 cont.                    AND That the Board of the Sunshine Coast Regional District send a letter of support to the Regional District of Nanaimo regarding their request that the UBCM Executive form a working group on legislative reform.

**CARRIED**

## **DIRECTORS REPORTS**

*The Directors provided a verbal update regarding their activities.*

## **IN CAMERA**

*The Board moved In Camera at 2:06 p.m.*

IN CAMERA                    **It was moved and seconded**

046/24                    THAT the public be excluded from attendance at the meeting in accordance with Section 90 (1) (a) of the *Community Charter* – “personal information about an identifiable individual who holds or is being considered for a position as an officer ...”.

**CARRIED**

*The Board moved out of In Camera at 2:15 p.m.*

## **RELEASE OF ITEMS FROM IN CAMERA**

Recycling Depot  
Site Operations                    **It was moved and seconded**

047/24                    THAT staff investigate options for the recycling of residential packaging and paper products and books on the Sunshine Coast, contingent upon required resources being approved as part of the 2024 budget process.

**CARRIED**

GRIPS Contract                    **It was moved and seconded**

048/24                    THAT the Sunshine Coast Regional District extend the existing contract with the Green Recycling in Pender Society to provide the site and operate a collection depot for residential packaging and paper products for an additional two (2) year term expiring November 30, 2025;

AND THAT staff be authorized to negotiate up to a maximum 15% increase in the cost for this contract compared to the November 2023 monthly pricing;

AND THAT the contract with the Green Recycling in Pender Society be increased in the amount of up to \$387,584 (plus GST), which will result in an amended total contract value of up to \$869,437 (plus GST);  
AND THAT the delegated authorities be authorized to execute the contract;



048/24 cont. AND FURTHER THAT the increases be reflected in the draft 2024-2028 Financial Plan accordingly.

**CARRIED**

Salish Environmental  
Contract

**It was moved and seconded**

049/24 THAT the Sunshine Coast Regional District extend the existing contract with Salish Environmental Group Inc. to provide the site and operate a collection depot for residential packaging and paper products for an additional two (2) year term expiring November 30, 2025;

AND THAT staff be authorized to negotiate up to a maximum of a 15% increase in the cost for this contract compared to the November 2023 monthly pricing;

AND THAT the contract with Salish Environmental Group Inc. be increased up to the amount of \$340,584 (plus GST), which will result in an amended total contract value of up to \$771,984 (plus GST);

AND THAT the delegated authorities be authorized to execute the contract;

AND FURTHER THAT the increases be reflected in the draft 2024-2028 Financial Plan accordingly.

**CARRIED**

WASAC

**It was moved and seconded**

050/24 THAT the resignation of Graham Moore from the Water Supply Advisory Committee (WASAC) be received in accordance with section 4.8 of the WASAC Terms of Reference which provides that "Members who are absent for four consecutive meetings will be deemed to have resigned their position unless the absence is because of illness or injury or is with the leave of the SCRD Board;

AND THAT a letter of thanks be sent to Graham Moore acknowledging his volunteer contributions to the Committee.

**CARRIED**

## **ADJOURNMENT**

051/24 THAT the Regular Board meeting be adjourned.

**CARRIED**

The meeting adjourned at 2:15 p.m.

Certified correct \_\_\_\_\_

Corporate Officer

Confirmed this \_\_\_\_\_ day of \_\_\_\_\_

\_\_\_\_\_  
Chair



**SUNSHINE COAST REGIONAL DISTRICT**

**February 20, 2024**

---

MINUTES OF THE SPECIAL MEETING OF THE BOARD OF THE SUNSHINE COAST REGIONAL DISTRICT HELD IN THE BOARDROOM OF THE SUNSHINE COAST REGIONAL DISTRICT OFFICES AT 1975 FIELD ROAD, SECHULT, B.C.

---

**PRESENT:**

Chair	Electoral Area A	L. Lee
Directors	Electoral Area B	J. Gabias
	Electoral Area D	K. Backs
	Electoral Area E	D. McMahon
	Electoral Area F	K. Stamford
	District of Sechelt	A. Toth
	District of Sechelt	D. Inkster
	Town of Gibsons	S. Lumley (Alt.) (in part)

**ALSO PRESENT:**

Chief Administrative Officer	D. McKinley
Corporate Officer	S. Reid
GM, Corporate Services / Chief Financial Officer	T. Perreault
GM, Infrastructure Services	R. Rosenboom
Executive Coordinator	C. Armitage
A/Deputy Corporate Officer / Recorder	K. Wiebe
Public	0
Media	1

*\*Directors, staff, and other attendees present for the meeting may have participated by means of electronic or other communication facilities.*

---

**CALL TO ORDER     9:40 a.m.**

**AGENDA                     It was moved and seconded**

052/24                     THAT the agenda for the meeting be adopted as amended by adding the following:

-an In Camera session as the first item of business.

**CARRIED**

**IN CAMERA**

*The Board moved In Camera at 9:42 a.m.*

IN CAMERA

**It was moved and seconded**

053/24

THAT the public be excluded from attendance at the meeting in accordance with Sections 90 (1) (k) and 90 (2) (b) of the *Community Charter* – “negotiations and related discussions respecting the proposed provision of a municipal service [...]” and “the consideration of information received and held in confidence relating to negotiations between the municipality and a provincial government [...]”.

**CARRIED**

*The Board moved out of In Camera at 10:24 a.m.*

*The Board recessed at 10:24 a.m. and reconvened at 10:32 a.m.*

**BUSINESS ARISING FROM MINUTES AND UNFINISHED BUSINESS**

*Pursuant to Section 217 of the Local Government Act, Chair Lee exercised his right of reconsideration of Motion 039/24, Recommendation No. 17 of the February 8, 2024 Regular Board meeting as follows:*

*THAT the following budget proposal be deferred until 2025:*

- *Budget Proposal 2 – Langdale Well Field Construction, \$22,750,000 funded predominately by Long-Term Debt and supported by Canada Community – Building Fund - Community Works Funds and Growing Communities Funds and other potential contributions*

*Alternate Director Lumley left the meeting at 10:56 a.m. and returned at 11:25 a.m.*

*Director Backs left the meeting at 11:46 a.m. and returned at 11:50 a.m.*

Langdale Well

**It was moved and seconded**

THAT the Langdale (ch'kwelhp) Well Field Construction project of ‘up-to’ \$22,750,000 funded by long-term debt, be included in the 2024-2028 Financial Plan;

AND THAT staff prepare an Alternate Approval Process (AAP) to authorize long-term borrowing of up to \$22,750,000 for up-to a 30 year term for the Langdale (ch'kwelhp) Well Field project;

AND THAT staff continue to explore alternative funding sources for the project such as external grants;

AND FURTHER THAT a report be provided to a future Committee on options to fund a portion of the Langdale (ch'kwelhp) Well Field Construction project through Community Works Funds and/or Growing Communities Funds.

**DEFEATED**

Langdale Well                    **It was moved and seconded**

054/24                            THAT the following budget proposal be deferred until 2025:

- Budget Proposal 2 – Langdale Well Field Construction, \$22,750,000 funded predominately by Long-Term Debt and supported by Canada Community – Building Fund - Community Works Funds and Growing Communities Funds and other potential contributions.

**CARRIED**

## **REPORTS**

Langdale Well                    **It was moved and seconded**

055/24                            THAT the report titled Reconsideration of Langdale Well Field Development Project – Financial and Legislative Implications be received for information.

**CARRIED**

## **ADJOURNMENT**

056/24                            THAT the Special Board meeting be adjourned.

**CARRIED**

The meeting adjourned at 11:50 a.m.

Certified correct \_\_\_\_\_

Corporate Officer

Confirmed this \_\_\_\_\_ day of \_\_\_\_\_

\_\_\_\_\_  
Chair

**SUNSHINE COAST REGIONAL DISTRICT  
COMMITTEE OF THE WHOLE**

**February 8, 2024**

RECOMMENDATIONS FROM THE COMMITTEE OF THE WHOLE MEETING HELD IN THE BOARDROOM OF THE SUNSHINE COAST REGIONAL DISTRICT OFFICES AT 1975 FIELD ROAD, SECHELT, B.C.

<b>PRESENT:</b>	Chair	Electoral Area E	D. McMahon
	Directors	Electoral Area A Electoral Area B Electoral Area D Electoral Area F Town of Gibsons District of Sechelt District of Sechelt	L. Lee J. Gabias K. Backs K. Stamford S. White A. Toth D. Inkster
<b>ALSO PRESENT:</b>	Chief Administrative Officer Corporate Officer GM, Infrastructure Services GM, Planning and Development GM, Community Services Assistant Manager, Utility Services Chief – Roberts Creek Volunteer Fire Department Manager, Sustainable Development Recording Secretary Media Public		D. McKinley S. Reid R. Rosenboom I. Hall S. Gagnon M. O'Rourke (part) P. Higgins (part) R. Shay (part) L. Mosimann 1 46 (part)

*\*Directors, staff, and other attendees present for the meeting may have participated by means of electronic or other communication facilities.*

**CALL TO ORDER** 9:32 a.m.

**AGENDA** The agenda was adopted as presented.

**REPORTS**

**Recommendation No. 1** *Water System Fire Flow Update – Results Part 1*

The Committee of the Whole recommended that the report titled Water System Fire Flow Update – Results Part 1 be received for information.

**Recommendation No. 2**      *Automatic Aid Agreement with Sechelt Fire Protection District and Pender Harbour Fire Protection District*

The Committee of the Whole recommended that the report titled Automatic Aid Agreement with Sechelt Fire Protection District and Pender Harbour Fire Protection District be received for information;

AND THAT the Automatic Aid Agreement with Sechelt Fire Protection District and Pender Harbour Fire Protection District be approved as amended;

AND FURTHER THAT the 2008 Automatic Aid Agreement between the Sunshine Coast Regional District (on behalf of the Egmont and District Fire Department) and the Pender Harbour Fire Protection District be rescinded.

**Recommendation No. 3**      *Community Emergency Preparedness Fund Grant Application – Emergency Operations Centre (EOC) Equipment and Training*

The Committee of the Whole recommended that the report titled Community Emergency Preparedness Fund Grant Application – Emergency Operations Centre (EOC) Equipment and Training be received for information;

AND THAT the grant application of up to \$30,000 for the Emergency Operations Centre (EOC) Equipment and Training be submitted to the Union of British Columbia Municipalities on behalf of the Sunshine Coast Regional District;

AND FURTHER THAT the Sunshine Coast Regional District supports the current proposed activities identified in the application and is willing to provide overall grant management.

**Recommendation No. 4**      *Water Supply Advisory Committee (WASAC) Minutes of January 8, 2024*

The Committee of the Whole recommended that the Water Supply Advisory Committee (WASAC) meeting minutes of January 8, 2024, be received for information.

## COMMUNICATIONS

**Recommendation No. 5**      *Request for Amendment to Community Recreation Facilities Fees and Charges Bylaw No. 599, 2007 to Include Ice Rental Rates for Seniors*

The Committee of the Whole recommended that the correspondence from Doug Young, President, Sunshine Coast Senior Hockey Club, dated January 17, 2024, regarding a request for an amendment to *Community Recreation Facilities Fees and Charges Bylaw No. 599, 2007* to include ice rental rates for seniors be received for information;

AND THAT staff report back to the next possible Committee of the Whole meeting with the implications of amending the *Community Recreation Facilities Fees and Charges Bylaw No. 599, 2007* to include ice rental rates for seniors.

## MOTIONS

*The Committee of the Whole discussed the motion brought forward regarding a Climate Crisis Declaration.*

**Recommendation No. 6**      *Climate Crisis Declaration*

The Committee of the Whole recommended that the Sunshine Coast Regional District officially declare a climate crisis for the purpose of formalizing and deepening our commitment to protecting our community, ecosystems, and economy from global warming.

*Directors Lee and Toth Opposed.*

**Recommendation No. 7**      *Climate Crisis Declaration*

The Committee of the Whole recommended that the Sunshine Coast Regional District Board continue to develop policy and demonstrate leadership that directs meaningful action on this Climate Crisis Declaration;

AND THAT staff bring the Community Climate Action Plan back for review and consideration of adoption at a future Special Board Meeting, and provide the Board with a list of actions that can be started in 2024;

AND BE IT FURTHER RESOLVED THAT this Special Board Meeting be scheduled no later than end of Q2 2024.

*The Committee recessed at 10:34 a.m. and reconvened at 10:46 a.m.*

**IN CAMERA**

*The Committee moved In-Camera at 10:47 a.m.*

*Chair McMahon provided an opportunity for questions from the gallery.*

That the public be excluded from attendance at the meeting in accordance with Section 90 (1) (a) and (e) of the *Community Charter* – “personal information about an identifiable individual” and “the acquisition, disposition or expropriation of land or improvements, if the council considers that disclosure could reasonably be expected to harm the interests of the municipality.”

*The Committee moved out of In Camera at 11:07 a.m.*

**ADJOURNMENT**                      11:08 a.m.

---

Committee Chair



**SUNSHINE COAST REGIONAL DISTRICT  
ELECTORAL AREA SERVICES COMMITTEE**

**February 15, 2024**

---

RECOMMENDATIONS FROM THE ELECTORAL AREA SERVICES COMMITTEE MEETING  
HELD IN THE BOARDROOM OF THE SUNSHINE COAST REGIONAL DISTRICT OFFICES AT  
1975 FIELD ROAD, SECHELT, B.C.

---

<b>PRESENT:</b>	Chair	Electoral Area B	J. Gabias
	Directors	Electoral Area A	L. Lee
		Electoral Area D	K. Backs
		Electoral Area E	D. McMahon
		Electoral Area F	K. Stamford
<b>ALSO PRESENT:</b>	Chief Administrative Officer		D. McKinley
	Corporate Officer		S. Reid
	GM, Planning and Development		I. Hall (part)
	Manager, Planning and Development		J. Jackson (part)
	Planner II		C. Humphries (part)
	Senior Planner		J. Clark (part)
	GM, Community Services		S. Gagnon
	Recording Secretary		A. O'Brien
	Media		1
	Public		0

*\*Directors, staff, and other attendees present for the meeting may have participated by means of electronic or other communication facilities.*

---

**CALL TO ORDER** 9:32 a.m.

**AGENDA** The agenda was adopted as presented.

**REPORTS**

**Recommendation No. 1** *Frontage Waiver FRW00022 (1170 Largo Road)*

The Electoral Area Services Committee recommended that the report titled Frontage Waiver FRW00022 (1170 Largo Road) – Electoral Area D be received for information;

AND THAT the requirement for a minimum 10% of the lot perimeter to front on the highway for proposed Lot 2 be waived.

**Recommendation No. 2** *Board Policy for Official Community Plan Amendments*

The Electoral Area Services Committee recommended that the report titled Board Policy for Official Community Plan Amendments be received for information;

AND THAT the Board Policy for Official Community Plan Amendments be adopted and implemented for immediate use on existing and forthcoming applications.

**Recommendation No. 3**      *Contract 18354 Ports Maintenance and Minor Repairs*

The Electoral Area Services Committee recommended that the report titled Contract 18354 Ports Maintenance and Minor Repairs - Increase to Maximum Contract Value be received for information;

AND THAT the Contract 18354 with Summerhill Fine Homes Inc. for Ports Maintenance and Minor Repairs, be increased by \$22,034 up to an amount not to exceed \$895,000 (excluding GST);

AND FURTHER THAT the delegated authorities be authorized to execute the contract amendment.

**IN CAMERA**

*The Committee moved In Camera at 10:19 a.m.*

That the public be excluded from attendance at the meeting in accordance with Section 90 (1) (a) of the *Community Charter* – “personal information about an identifiable individual who holds or is being considered for a position as an officer, employee or agent of the municipality or another position appointed by the municipality.”

*The Committee moved out of In Camera at 10:27 a.m.*

**ADJOURNMENT**                      10:27 a.m.

---

Committee Chair

**Recommendation No. 4** *Request for Proposal (RFP) 2350002 – Planning Enhancement Project 2 (PEP2) - Official Community Plan and Zoning Bylaw Comprehensive Review Contract Award*

The Committee of the Whole recommended that the report titled Request for Proposal (RFP) 2350002 – Planning Enhancement Project 2 (PEP2) –Official Community Plan and Zoning Bylaw Comprehensive Review Contract Award be received for information;

AND THAT the contract to provide consulting services related to Phases 1, 2 and 3 of PEP2 – Official Community Plan and Zoning Bylaw Comprehensive Review be awarded to KPMG LLP in the amount of up to \$478,630 (excluding GST);

AND THAT the total PEP2 – Official Community Plan and Zoning Bylaw Comprehensive Review contract value with KPMG LLP include additional, related consulting services of up to \$302,150 (excluding GST) for additional phases, offered at SCRD's sole discretion, and subject to Board approval of financial resources;

AND THAT the delegated authorities be authorized to execute the contract;

AND FURTHER THAT this recommendation be forwarded to the Regular Board meeting of February 22, 2024.

## SUNSHINE COAST REGIONAL DISTRICT STAFF REPORT

---

**TO:** SCRD Board – February 22, 2024

**AUTHOR:** Raphael Shay, Manager, Sustainable Development

**SUBJECT:** Contract Award for RFP 2313601 Climate Adaptation – Coastal Flooding Project

---

### RECOMMENDATIONS

- (1) THAT the report titled Contract Award for RFP 2313601 Climate Adaptation – Coastal Flooding Project be received for information;**
  - (2) AND THAT that a contract for the Coastal Flooding Project [136] be awarded to Northwest Hydraulic Consultants Ltd in the amount of up to \$398,910 (excluding GST);**
  - (3) AND FURTHER THAT the delegated authorities be authorized to execute the contract.**
- 

### BACKGROUND

The Regional District successfully received a Union of BC Municipalities grant under the Disaster Risk Reduction - Climate Adaptation stream in partnership with the District of Sechelt, the Town of Gibsons, and Islands Trust. The grant provides a maximum of \$425,000 for consulting fees and the total grant received was \$510,000.

The primary purpose of the project is to develop flood risk mapping for priority areas of the Sunshine Coast. Additionally, the Regional District, member municipalities and Islands Trust are seeking specific and defensible Flood Construction Levels for different zones of the Sunshine Coast as well as initial adaptation recommendations.

### DISCUSSION

#### *Request for Proposal (RFP) Process and Results*

The RFP 2313601 was issued on November 3, 2023, and closed on December 6, 2023. Two compliant proposals were received. Led by the Purchasing Division, the evaluation team consisted of five team members, including representatives of the project partners: Islands Trust, District of Sechelt, and Town of Gibsons. The evaluation committee reviewed and scored the proposal against the criteria set out in Section 7 of the RFP document. Based on the best overall score and value offered, staff have recommended that a contract be awarded to Northwest Hydraulic Consultants Ltd. as they met the specifications as outlined and are the best value for the above-mentioned contract.

*Summary of Bids Received*

<b>Company Name</b>	<b>Total Value of Contract (excluding GST)</b>
DHI Water & Environment, Inc.	\$ 324,533
Northwest Hydraulic Consultants Ltd	\$ 398,910

*Financial Implications*

This project is funded by a UBCM grant and is already incorporated in the financial plan.

*Timeline and Next Steps*

Following Board decision, the contract award will be made based on existing budget and work will begin.

A final report is expected in March 2025.

**STRATEGIC PLAN AND RELATED POLICIES**

This process and contract award aligns with SCRD Purchasing Policy as well as the SCRD Board's strategic plan lens of climate resilience and environment.

**CONCLUSION**

In accordance with the SCRD's Procurement Policy, RFP 2313601 was issued for Coastal Flooding Project. Two compliant proposals were received. Based on the best overall score and value offered, staff recommend that the SCRD enter a one-year contract with Northwest Hydraulic Consultants Ltd for a value of \$398,910.

Reviewed by:			
Manager		CFO/Finance	X – T. Perreault
GM	X – I. Hall	Legislative	
CAO	X – D. McKinley	Purchasing	X – V. Cropp

## SUNSHINE COAST REGIONAL DISTRICT STAFF REPORT

---

**TO:** Regular Board – February 22, 2024

**AUTHOR:** Kristi Wiebe, A/Deputy Corporate Officer

**SUBJECT:** REQUEST FOR EXEMPTION FROM SCRD NOISE CONTROL BYLAW NO. 597 FOR ALBERG PRODUCTIONS INC.

---

### RECOMMENDATION(S)

- (1) **THAT the report titled Request for Exemption from SCRD Noise Control Bylaw No. 597 for Alberg Productions Inc. be received for information;**
- (2) **AND THAT enforcement against Alberg Productions Inc. under *Sunshine Coast Regional District Noise Control Bylaw No. 597, 2008* be waived between 4:00 p.m. on Friday March 1, 2024 and 5:00 a.m. on Saturday March 2, 2024 in order for Alberg Productions Inc. to perform filming and activities related to film production at 583 Maple Street, located in Elphinstone (Electoral Area E);**
- (3) **AND FURTHER THAT Alberg Productions Inc. be requested to attempt to minimize disturbances and that appropriate notice be provided to area residents.**

---

### BACKGROUND

Email correspondence (Attachment A) was received on February 21, 2024 from Deb Beaudreau, Assistant Location Manager, for Alberg Productions Inc. to request an exemption from *Sunshine Coast Regional District Noise Control Bylaw No. 597, 2008* to facilitate filming and activities related to film production in Elphinstone.

### DISCUSSION

The purpose of this report is to request an exemption for Alberg Productions Inc. from SCRD Noise Control Bylaw No. 597. Attachment 'A' sets out Alberg Productions Inc.'s the specifics of proposed filming activities on the dates in question. The locations are located within SCRD Electoral Area E, Elphinstone, and are therefore subject to SCRD Noise Control Bylaw No. 597.

The Bylaw prohibits noise that may interrupt or prevent sleep before 7:00 am and after 11:00 pm on any day that is not a holiday, or before 9:00 am and after 11:00 pm on any holiday.

In order to facilitate the filming work requested by Alberg Productions Inc., an exemption from SCRD Noise Control Bylaw No. 597 is requested. If the Board supports filming and filming activities being done during normal 'quiet hours', a resolution can be passed to indicate that enforcement of the SCRD Noise Control Bylaw No. 597 will not be undertaken during the specified time period.

### COMMUNICATIONS

**Staff Report to Regular Board – February 22, 2024**  
**Request for Exemption from SCRD Noise Control Bylaw No, 597 for Alberg Productions Inc.**

**Page 2 of 2**

Alberg Productions Inc. has advised that they plan deliver a 'Filming Notification Letter' to directly notify nearby residents. The SCRD can support communication efforts to residents by posting information on the SCRD social media platform.

**STRATEGIC PLAN AND RELATED POLICIES**

n/a

**CONCLUSION**

Alberg Productions Inc. has requested an exemption from *Sunshine Coast Regional District Noise Control Bylaw No. 597, 2008*, during normal quiet hours in order to allow for filming and filming activity in Elphinstone (Area E). Staff recommend granting the exemption.

Attachment A: Email correspondence dated February 20, 2024

Reviewed by:			
Manager		Finance	
GM		Legislative	X – S. Reid
CAO		Communications	X – A. Buckley

# Attachment A

February 20, 2024

From: Deb Beaudreau

To: Kristi Wiebe

Hi Kristi! I hope this finds you well!

Our production is planning on filming scenes at 583 Maple Street on Friday, March 1st. The scene is of a burning shed. The fire will be completely controlled and propane fueled (i.e. no actual "burning" taking place) by our Special Effects Department. We have already cleared this with the Gibsons Fire Department, who will be on site.

In order to complete these scenes, we are requesting a waiver to the Noise Bylaw, with an extension to 5am on the Saturday morning. Our filming should be completed by 4am. This will be followed by quietly packing our trucks and leaving the area.

Following is the bullet-point version of our request:

- \* Name of Company: Alberg Productions
- \* Purposes of project/reason exemption is required: filming night scenes and require darkness
- \* Location: on the private property of 583 Maple Street, Gibsons
- \* Date/time(s): Friday March 1st @ 4pm until Saturday, March 2nd @ 5am

Could we please have this request added to the February 22nd Board Meeting agenda?

Please let me know if you would like a copy of the Filming Notification letter we will be delivering to the neighbours. Please also let me know if you have any clarifying questions or concerns.

Thank you again for your help, Kristi!

--

Deb Beaudreau  
Prep ALM | Scout  
Alberg Productions Inc.



**SUNSHINE COAST REGIONAL DISTRICT**

**BYLAW NO. 764**

A bylaw to adopt the Five-Year Financial Plan for the years 2024- 2028

---

The Board of the Sunshine Coast Regional District in open meeting assembled enacts as follows:

1. This bylaw may be cited for all purposes as the *Sunshine Coast Regional District Financial Plan Bylaw No. 764, 2024*.
2. Schedule A, attached hereto, and forming part of this bylaw, is hereby adopted pursuant to Section 374 of the *Local Government Act* and is the Sunshine Coast Regional District 2024 – 2028 Financial Plan.

READ A FIRST TIME                      this    22<sup>nd</sup>    day of                      February, 2024

READ A SECOND TIME                      this    22<sup>nd</sup>    day of                      February, 2024

READ A THIRD TIME                      this    22<sup>nd</sup>    day of                      February, 2024

ADOPTED                                      this    22<sup>nd</sup>    day of                      February, 2024

\_\_\_\_\_  
CORPORATE OFFICER

\_\_\_\_\_  
CHAIR



## **5-Year Financial Plan - Bylaw 764, 2024 Schedule A**

Budget Version:	5-year Financial Plan
Generated Date:	February 21, 2024

LEFT INTENTIONALLY BLANK

Sunshine Coast Regional District  
Consolidated Five Year Financial Plan (Summary)

Schedule A, Bylaw 764, 2024

2024 - 2028

	2024	2025	2026	2027	2028
<b>Revenues</b>					
Grants in Lieu of Taxes	97,000	97,000	97,000	97,000	97,000
Tax Requisitions	33,017,751	34,059,483	34,996,732	34,799,367	34,490,344
Frontage & Parcel Taxes	8,195,785	8,224,985	6,673,211	6,586,242	6,587,792
Government Transfers	13,351,211	3,737,948	3,854,032	3,854,032	3,854,032
User Fees & Service Charges	19,422,148	19,570,520	19,601,441	19,623,685	19,623,685
Member Municipality Debt	1,506,412	1,126,039	751,486	745,998	706,315
Investment Income	805,614	871,387	331,931	162,510	196,405
Other Revenue	997,109	823,535	843,235	826,184	826,184
	77,393,030	68,510,897	67,149,068	66,695,018	66,381,757
<b>Expenses</b>					
Administration	6,654,277	6,654,277	6,654,277	6,654,277	6,654,277
Internal Recoveries	(9,533,500)	(9,951,778)	(10,065,981)	(10,021,833)	(10,129,729)
Wages and Benefits	29,266,840	30,577,298	31,329,063	31,705,539	31,757,461
Operating	30,611,888	23,371,794	23,445,173	23,011,591	23,025,533
Debt Charges Member Municipalities	1,506,412	1,126,039	751,486	745,998	706,315
Debt Charges - Interest	1,922,738	2,126,697	1,251,762	1,059,015	1,014,085
Amortization of Tangible Capital Assets	4,919,663	4,919,663	4,919,663	4,919,663	4,919,663
	65,348,318	58,823,990	58,285,443	58,074,250	57,947,605
<b>Operating Surplus / (Deficit)</b>	<b>12,044,712</b>	<b>9,686,907</b>	<b>8,863,625</b>	<b>8,620,768</b>	<b>8,434,152</b>
<b>Other</b>					
Capital Expenditures	(49,813,289)	(8,838,582)	(5,062,156)	(4,853,815)	(6,433,215)
Landfill Closure & Post Closure Expenditures	(3,219,886)	(31,024)	-	-	-
Development of Land Held for Resale	(104,055)	(14,055)	(14,055)	(14,055)	(14,055)
Proceeds from Long Term Debt	17,712,015	1,704,900	720,000	348,100	1,254,600
Debt Principal Repayment	(3,266,749)	(4,208,548)	(3,742,074)	(3,470,715)	(3,280,420)
Transfer (to)/from Reserves	14,437,766	(1,913,637)	(4,139,653)	(4,004,596)	(3,335,375)
Transfer (to)/from Appropriated Surplus	967,235	(647,050)	(647,050)	(647,050)	(647,050)
Transfer (to)/from Other Funds	3,929,490	210,402	1,700	1,700	1,700
Prior Year Surplus/(Deficit)	73,212	-	-	-	-
Unfunded Amortization	4,919,663	4,919,663	4,919,663	4,919,663	4,919,663
Transfer (to)/from Unfunded Liability	2,319,886	(868,976)	(900,000)	(900,000)	(900,000)
	(12,044,712)	(9,686,907)	(8,863,625)	(8,620,768)	(8,434,152)
<b>Financial Plan Surplus / (Deficit)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

110 General Government	2024	2025	2026	2027	2028
<b>Revenues</b>					
Grants in Lieu of Taxes	97,000	97,000	97,000	97,000	97,000
Tax Requisitions	1,975,314	2,090,890	2,053,228	2,197,472	2,197,472
Government Transfers	839,050	839,050	839,050	839,050	839,050
Investment Income	58,000	58,000	58,000	58,000	58,000
Other Revenue	8,406	8,406	8,406	8,406	8,406
	2,977,770	3,093,346	3,055,684	3,199,928	3,199,928
<b>Expenses</b>					
Administration	741,052	741,052	741,052	741,052	741,052
Internal Recoveries	(1,045,695)	(1,079,996)	(1,104,520)	(1,122,846)	(1,122,846)
Wages and Benefits	2,261,613	2,365,990	2,352,852	2,465,422	2,465,422
Operating	577,750	453,250	453,250	453,250	453,250
Amortization of Tangible Capital Assets	14,526	14,526	14,526	14,526	14,526
	2,549,246	2,494,822	2,457,160	2,551,404	2,551,404
<b>Operating Surplus / (Deficit)</b>	<b>428,524</b>	<b>598,524</b>	<b>598,524</b>	<b>648,524</b>	<b>648,524</b>
<b>Other</b>					
Capital Expenditures	(49,195)	-	(13,500)	-	-
Transfer (to)/from Reserves	204,000	34,000	47,500	(16,000)	(16,000)
Transfer (to)/from Appropriated Surplus	(597,855)	(647,050)	(647,050)	(647,050)	(647,050)
Unfunded Amortization	14,526	14,526	14,526	14,526	14,526
	(428,524)	(598,524)	(598,524)	(648,524)	(648,524)
<b>110 Financial Plan Surplus / (Deficit)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>111 Asset Management</b>	<b>2024</b>	<b>2025</b>	<b>2026</b>	<b>2027</b>	<b>2028</b>
<b>Expenses</b>					
Internal Recoveries	(309,422)	(340,307)	(349,057)	(355,595)	(355,595)
Wages and Benefits	287,259	318,144	326,894	333,432	333,432
Operating	22,163	22,163	22,163	22,163	22,163
Amortization of Tangible Capital Assets	11,905	11,905	11,905	11,905	11,905
	11,905	11,905	11,905	11,905	11,905
<b>Operating Surplus / (Deficit)</b>	<b>(11,905)</b>	<b>(11,905)</b>	<b>(11,905)</b>	<b>(11,905)</b>	<b>(11,905)</b>
<b>Other</b>					
Unfunded Amortization	11,905	11,905	11,905	11,905	11,905
	11,905	11,905	11,905	11,905	11,905
<b>111 Financial Plan Surplus / (Deficit)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>113 Finance</b>	<b>2024</b>	<b>2025</b>	<b>2026</b>	<b>2027</b>	<b>2028</b>
<b>Expenses</b>					
Internal Recoveries	(1,454,950)	(1,544,022)	(1,583,218)	(1,612,507)	(1,662,507)
Wages and Benefits	1,377,174	1,425,357	1,464,553	1,493,842	1,493,842
Operating	168,665	168,665	168,665	168,665	168,665
	90,889	50,000	50,000	50,000	-
<b>Operating Surplus / (Deficit)</b>	<b>(90,889)</b>	<b>(50,000)</b>	<b>(50,000)</b>	<b>(50,000)</b>	<b>-</b>
<b>Other</b>					
Capital Expenditures	(234,111)	-	-	-	-
Transfer (to)/from Reserves	325,000	50,000	50,000	50,000	-
	90,889	50,000	50,000	50,000	-
<b>113 Financial Plan Surplus / (Deficit)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

114Administration Office	2024	2025	2026	2027	2028
Revenues					
Investment Income	93,969	101,693	109,726	-	-
	93,969	101,693	109,726	-	-
Expenses					
Internal Recoveries	(530,510)	(536,631)	(465,825)	(295,636)	(295,861)
Wages and Benefits	45,838	47,459	48,682	49,656	49,881
Operating	260,081	225,980	225,980	225,980	225,980
Debt Charges - Interest	144,058	144,058	72,029	-	-
Amortization of Tangible Capital Assets	103,717	103,717	103,717	103,717	103,717
	23,184	(15,417)	(15,417)	83,717	83,717
Operating Surplus / (Deficit)	70,785	117,110	125,143	(83,717)	(83,717)
Other					
Capital Expenditures	(20,161)	-	-	-	-
Debt Principal Repayment	(193,103)	(200,827)	(208,860)	-	-
Transfer (to)/from Reserves	4,661	(20,000)	(20,000)	(20,000)	(20,000)
Transfer (to)/from Appropriated Surplus	34,101	-	-	-	-
Unfunded Amortization	103,717	103,717	103,717	103,717	103,717
	(70,785)	(117,110)	(125,143)	83,717	83,717
114 Financial Plan Surplus / (Deficit)	-	-	-	-	-

115Human Resources	2024	2025	2026	2027	2028
Expenses					
Internal Recoveries	(824,511)	(853,884)	(874,658)	(890,182)	(940,182)
Wages and Benefits	742,318	771,691	792,465	807,989	807,989
Operating	134,193	122,193	122,193	122,193	122,193
	52,000	40,000	40,000	40,000	(10,000)
Operating Surplus / (Deficit)	(52,000)	(40,000)	(40,000)	(40,000)	10,000
Other					
Transfer (to)/from Reserves	52,000	40,000	40,000	40,000	(10,000)
	52,000	40,000	40,000	40,000	(10,000)
115 Financial Plan Surplus / (Deficit)	-	-	-	-	-

116Purchasing & Risk Management	2024	2025	2026	2027	2028
Expenses					
Internal Recoveries	(479,233)	(496,947)	(509,614)	(519,080)	(519,080)
Wages and Benefits	442,868	460,582	473,249	482,715	482,715
Operating	144,365	16,365	16,365	76,365	16,365
	108,000	(20,000)	(20,000)	40,000	(20,000)
Operating Surplus / (Deficit)	(108,000)	20,000	20,000	(40,000)	20,000
Other					
Transfer (to)/from Reserves	108,000	(20,000)	(20,000)	40,000	(20,000)
	108,000	(20,000)	(20,000)	40,000	(20,000)
116 Financial Plan Surplus / (Deficit)	-	-	-	-	-

117	Information Services	2024	2025	2026	2027	2028
Expenses						
	Internal Recoveries	(1,608,381)	(1,723,276)	(1,749,775)	(1,769,696)	(1,770,138)
	Wages and Benefits	911,781	948,252	974,327	993,815	993,815
	Operating	713,100	604,024	604,448	604,881	605,323
	Amortization of Tangible Capital Assets	158,600	158,600	158,600	158,600	158,600
		175,100	(12,400)	(12,400)	(12,400)	(12,400)
Operating Surplus / (Deficit)		(175,100)	12,400	12,400	12,400	12,400
Other						
	Capital Expenditures	(619,505)	(161,000)	(161,000)	(161,000)	(161,000)
	Transfer (to)/from Reserves	475,662	(10,000)	(10,000)	(10,000)	(10,000)
	Transfer (to)/from Appropriated Surplus	160,343	-	-	-	-
	Unfunded Amortization	158,600	158,600	158,600	158,600	158,600
		175,100	(12,400)	(12,400)	(12,400)	(12,400)
117 Financial Plan Surplus / (Deficit)		-	-	-	-	-
118	SCRHD Administration	2024	2025	2026	2027	2028
Revenues						
	Other Revenue	40,896	75,095	76,795	77,744	77,744
		40,896	75,095	76,795	77,744	77,744
Expenses						
	Administration	7,037	7,037	7,037	7,037	7,037
	Wages and Benefits	56,540	58,312	59,582	60,531	60,531
	Operating	9,342	9,746	10,176	10,176	10,176
		72,919	75,095	76,795	77,744	77,744
Operating Surplus / (Deficit)		(32,023)	-	-	-	-
Other						
	Prior Year Surplus/(Deficit)	32,023	-	-	-	-
		32,023	-	-	-	-
118 Financial Plan Surplus / (Deficit)		-	-	-	-	-
121	Grants in Aid - Area A	2024	2025	2026	2027	2028
Revenues						
	Tax Requisitions	47,242	45,539	45,565	45,585	45,585
		47,242	45,539	45,565	45,585	45,585
Expenses						
	Administration	2,897	2,897	2,897	2,897	2,897
	Wages and Benefits	905	941	967	987	987
	Operating	43,701	41,701	41,701	41,701	41,701
		47,503	45,539	45,565	45,585	45,585
Operating Surplus / (Deficit)		(261)	-	-	-	-
Other						
	Prior Year Surplus/(Deficit)	261	-	-	-	-
		261	-	-	-	-
121 Financial Plan Surplus / (Deficit)		-	-	-	-	-

122	Grants in Aid - Area B	2024	2025	2026	2027	2028
Revenues						
	Tax Requisitions	33,866	33,902	33,928	33,948	33,948
		33,866	33,902	33,928	33,948	33,948
Expenses						
	Administration	2,134	2,134	2,134	2,134	2,134
	Wages and Benefits	905	941	967	987	987
	Operating	31,864	30,827	30,827	30,827	30,827
		34,903	33,902	33,928	33,948	33,948
Operating Surplus / (Deficit)		(1,037)	-	-	-	-
Other						
	Prior Year Surplus/(Deficit)	1,037	-	-	-	-
		1,037	-	-	-	-

122 Financial Plan Surplus / (Deficit)	-	-	-	-	-
--	---	---	---	---	---

123	Grants in Aid - Area E & F	2024	2025	2026	2027	2028
Revenues						
	Tax Requisitions	5,501	5,537	5,563	5,583	5,583
		5,501	5,537	5,563	5,583	5,583
Expenses						
	Administration	596	596	596	596	596
	Wages and Benefits	905	941	967	987	987
	Operating	6,428	4,000	4,000	4,000	4,000
		7,929	5,537	5,563	5,583	5,583
Operating Surplus / (Deficit)		(2,428)	-	-	-	-
Other						
	Prior Year Surplus/(Deficit)	2,428	-	-	-	-
		2,428	-	-	-	-

123 Financial Plan Surplus / (Deficit)	-	-	-	-	-
--	---	---	---	---	---

125	Grants in Aid - Community Schools	2024	2025	2026	2027	2028
Revenues						
	Tax Requisitions	11,045	11,691	11,717	11,737	11,737
		11,045	11,691	11,717	11,737	11,737
Expenses						
	Administration	750	750	750	750	750
	Wages and Benefits	905	941	967	987	987
	Operating	10,000	10,000	10,000	10,000	10,000
		11,655	11,691	11,717	11,737	11,737
Operating Surplus / (Deficit)		(610)	-	-	-	-
Other						
	Prior Year Surplus/(Deficit)	610	-	-	-	-
		610	-	-	-	-

125 Financial Plan Surplus / (Deficit)	-	-	-	-	-
--	---	---	---	---	---



126	Greater Gibsons Community Participation	2024	2025	2026	2027	2028
Revenues						
Tax Requisitions		11,770	11,806	11,832	11,852	11,852
		11,770	11,806	11,832	11,852	11,852
Expenses						
Administration		865	865	865	865	865
Wages and Benefits		905	941	967	987	987
Operating		11,132	10,000	10,000	10,000	10,000
		12,902	11,806	11,832	11,852	11,852
Operating Surplus / (Deficit)		(1,132)	-	-	-	-
Other						
Prior Year Surplus/(Deficit)		1,132	-	-	-	-
		1,132	-	-	-	-
126 Financial Plan Surplus / (Deficit)		-	-	-	-	-

127	Grants in Aid - Area D	2024	2025	2026	2027	2028
Revenues						
Tax Requisitions		39,925	40,221	40,247	40,267	40,267
		39,925	40,221	40,247	40,267	40,267
Expenses						
Administration		2,575	2,575	2,575	2,575	2,575
Wages and Benefits		905	941	967	987	987
Operating		36,705	36,705	36,705	36,705	36,705
		40,185	40,221	40,247	40,267	40,267
Operating Surplus / (Deficit)		(260)	-	-	-	-
Other						
Prior Year Surplus/(Deficit)		260	-	-	-	-
		260	-	-	-	-
127 Financial Plan Surplus / (Deficit)		-	-	-	-	-

128	Grants In Aid - Area E	2024	2025	2026	2027	2028
Revenues						
Tax Requisitions		29,246	29,282	29,308	29,328	29,328
		29,246	29,282	29,308	29,328	29,328
Expenses						
Administration		2,078	2,078	2,078	2,078	2,078
Wages and Benefits		905	941	967	987	987
Operating		28,472	26,263	26,263	26,263	26,263
		31,455	29,282	29,308	29,328	29,328
Operating Surplus / (Deficit)		(2,209)	-	-	-	-
Other						
Prior Year Surplus/(Deficit)		2,209	-	-	-	-
		2,209	-	-	-	-
128 Financial Plan Surplus / (Deficit)		-	-	-	-	-

129	Grants In Aid - Area F	2024	2025	2026	2027	2028
<b>Revenues</b>						
	Tax Requisitions	29,138	29,174	29,200	29,220	29,220
		29,138	29,174	29,200	29,220	29,220
<b>Expenses</b>						
	Administration	2,144	2,144	2,144	2,144	2,144
	Wages and Benefits	905	941	967	987	987
	Operating	28,095	26,089	26,089	26,089	26,089
		31,144	29,174	29,200	29,220	29,220
<b>Operating Surplus / (Deficit)</b>		(2,006)	-	-	-	-
<b>Other</b>						
	Prior Year Surplus/(Deficit)	2,006	-	-	-	-
		2,006	-	-	-	-
<b>129 Financial Plan Surplus / (Deficit)</b>		-	-	-	-	-
130	Electoral Area Services - UBCM/AVICC	2024	2025	2026	2027	2028
<b>Revenues</b>						
	Tax Requisitions	205,832	208,754	210,844	212,405	212,405
		205,832	208,754	210,844	212,405	212,405
<b>Expenses</b>						
	Administration	13,868	13,868	13,868	13,868	13,868
	Wages and Benefits	154,198	157,120	159,210	160,771	160,771
	Operating	37,766	37,766	37,766	37,766	37,766
		205,832	208,754	210,844	212,405	212,405
<b>Operating Surplus / (Deficit)</b>		-	-	-	-	-
<b>130 Financial Plan Surplus / (Deficit)</b>		-	-	-	-	-
131	Electoral Area Services - Elections	2024	2025	2026	2027	2028
<b>Revenues</b>						
	Tax Requisitions	18,575	18,575	79,049	18,575	18,575
	Other Revenue	-	-	18,000	-	-
		18,575	18,575	97,049	18,575	18,575
<b>Expenses</b>						
	Administration	4,575	4,575	4,575	4,575	4,575
	Wages and Benefits	-	-	89,393	-	-
	Operating	-	-	34,043	-	-
		4,575	4,575	128,011	4,575	4,575
<b>Operating Surplus / (Deficit)</b>		14,000	14,000	(30,962)	14,000	14,000
<b>Other</b>						
	Transfer (to)/from Reserves	(14,000)	(14,000)	30,962	(14,000)	(14,000)
		(14,000)	(14,000)	30,962	(14,000)	(14,000)
<b>131 Financial Plan Surplus / (Deficit)</b>		-	-	-	-	-
135	Corporate Sustainability Services	2024	2025	2026	2027	2028
<b>Expenses</b>						
	Internal Recoveries	(68,238)	(70,553)	(72,206)	(73,443)	(73,443)
	Wages and Benefits	57,858	60,173	61,826	63,063	63,063
	Operating	10,380	10,380	10,380	10,380	10,380
		-	-	-	-	-
<b>Operating Surplus / (Deficit)</b>		-	-	-	-	-
<b>135 Financial Plan Surplus / (Deficit)</b>		-	-	-	-	-

136	Regional Sustainability Services	2024	2025	2026	2027	2028
Revenues						
	Tax Requisitions	206,227	213,013	217,865	221,489	221,489
	Government Transfers	510,000	-	-	-	-
		716,227	213,013	217,865	221,489	221,489
Expenses						
	Administration	23,953	23,953	23,953	23,953	23,953
	Wages and Benefits	169,639	176,425	181,277	184,901	184,901
	Operating	549,063	12,635	12,635	12,635	12,635
		742,655	213,013	217,865	221,489	221,489
Operating Surplus / (Deficit)		(26,428)	-	-	-	-
Other						
	Transfer (to)/from Reserves	18,928	-	-	-	-
	Transfer (to)/from Appropriated Surplus	7,500	-	-	-	-
		26,428	-	-	-	-
136 Financial Plan Surplus / (Deficit)		-	-	-	-	-

140	Member Municipality Debt	2024	2025	2026	2027	2028
Revenues						
	Member Municipality Debt	1,506,412	1,126,039	751,486	745,998	706,315
		1,506,412	1,126,039	751,486	745,998	706,315
Expenses						
	Debt Charges Member Municipalities	1,506,412	1,126,039	751,486	745,998	706,315
		1,506,412	1,126,039	751,486	745,998	706,315
Operating Surplus / (Deficit)		-	-	-	-	-
140 Financial Plan Surplus / (Deficit)		-	-	-	-	-

150	Feasibility Studies - Regional	2024	2025	2026	2027	2028
Revenues						
	Tax Requisitions	113	113	113	113	113
		113	113	113	113	113
Expenses						
	Administration	113	113	113	113	113
		113	113	113	113	113
Operating Surplus / (Deficit)		-	-	-	-	-
150 Financial Plan Surplus / (Deficit)		-	-	-	-	-

151	Feasibility Studies - Area A	2024	2025	2026	2027	2028
Revenues						
	Other Revenue	30,000	-	-	-	-
		30,000	-	-	-	-
Expenses						
	Operating	30,000	-	-	-	-
		30,000	-	-	-	-
Operating Surplus / (Deficit)		-	-	-	-	-
151 Financial Plan Surplus / (Deficit)		-	-	-	-	-

155	Feasibility Studies - Area F	2024	2025	2026	2027	2028
Revenues						
	Tax Requisitions	591	591	591	591	591
	Government Transfers	10,000	-	-	-	-
	Other Revenue	30,000	-	-	-	-
		40,591	591	591	591	591
Expenses						
	Administration	591	591	591	591	591
	Operating	42,500	-	-	-	-
		43,091	591	591	591	591
Operating Surplus / (Deficit)		(2,500)	-	-	-	-
Other						
	Transfer (to)/from Reserves	2,500	-	-	-	-
		2,500	-	-	-	-
155 Financial Plan Surplus / (Deficit)		-	-	-	-	-

200	Bylaw Enforcement	2024	2025	2026	2027	2028
Revenues						
	Tax Requisitions	521,404	539,947	551,255	559,704	559,704
	User Fees & Service Charges	513	513	513	513	513
		521,917	540,460	551,768	560,217	560,217
Expenses						
	Administration	75,770	75,770	75,770	75,770	75,770
	Wages and Benefits	392,636	411,179	422,487	430,936	430,936
	Operating	89,011	54,011	54,011	54,011	54,011
	Amortization of Tangible Capital Assets	6,439	6,439	6,439	6,439	6,439
		563,856	547,399	558,707	567,156	567,156
Operating Surplus / (Deficit)		(41,939)	(6,939)	(6,939)	(6,939)	(6,939)
Other						
	Transfer (to)/from Reserves	35,000	-	-	-	-
	Transfer (to)/from Other Funds	500	500	500	500	500
	Unfunded Amortization	6,439	6,439	6,439	6,439	6,439
		41,939	6,939	6,939	6,939	6,939
200 Financial Plan Surplus / (Deficit)		-	-	-	-	-

204	Halfmoon Bay Smoke Control	2024	2025	2026	2027	2028
Expenses						
	Administration	159	159	159	159	159
	Wages and Benefits	1,037	1,079	1,109	1,131	1,131
		1,196	1,238	1,268	1,290	1,290
Operating Surplus / (Deficit)		(1,196)	(1,238)	(1,268)	(1,290)	(1,290)
Other						
	Transfer (to)/from Reserves	1,196	1,238	1,268	1,290	1,290
		1,196	1,238	1,268	1,290	1,290
204 Financial Plan Surplus / (Deficit)		-	-	-	-	-

206	Roberts Creek Smoke Control	2024	2025	2026	2027	2028
Expenses						
	Administration	155	155	155	155	155
	Wages and Benefits	1,037	1,079	1,109	1,131	1,131
		1,192	1,234	1,264	1,286	1,286
Operating Surplus / (Deficit)						
		(1,192)	(1,234)	(1,264)	(1,286)	(1,286)
Other						
	Transfer (to)/from Reserves	1,192	1,234	1,264	1,286	1,286
		1,192	1,234	1,264	1,286	1,286
206 Financial Plan Surplus / (Deficit)						
		-	-	-	-	-

210	Gibsons & District Fire Protection	2024	2025	2026	2027	2028
Revenues						
	Tax Requisitions	1,694,660	1,772,096	1,800,246	1,806,181	1,748,784
	Investment Income	-	-	4,420	8,992	13,723
		1,694,660	1,772,096	1,804,666	1,815,173	1,762,507
Expenses						
	Administration	134,435	134,435	134,435	134,435	134,435
	Wages and Benefits	775,722	770,157	791,207	806,932	806,932
	Operating	441,742	430,688	430,688	430,688	430,688
	Debt Charges - Interest	46,421	85,232	91,469	86,340	85,542
	Amortization of Tangible Capital Assets	198,969	198,969	198,969	198,969	198,969
		1,597,289	1,619,481	1,646,768	1,657,364	1,656,566
Operating Surplus / (Deficit)						
		97,371	152,615	157,898	157,809	105,941
Other						
	Capital Expenditures	(2,129,092)	(1,383,100)	(37,700)	(9,800)	(75,700)
	Proceeds from Long Term Debt	1,499,500	517,800	-	-	-
	Debt Principal Repayment	(67,783)	(199,859)	(252,664)	(245,333)	(186,078)
	Transfer (to)/from Reserves	378,987	713,575	(66,503)	(101,645)	(43,132)
	Transfer (to)/from Other Funds	22,048	-	-	-	-
	Unfunded Amortization	198,969	198,969	198,969	198,969	198,969
		(97,371)	(152,615)	(157,898)	(157,809)	(105,941)
210 Financial Plan Surplus / (Deficit)						
		-	-	-	-	-

<b>212</b>	<b>Roberts Creek Fire Protection</b>	<b>2024</b>	<b>2025</b>	<b>2026</b>	<b>2027</b>	<b>2028</b>
<b>Revenues</b>						
	Tax Requisitions	853,549	850,243	862,290	864,508	838,710
		853,549	850,243	862,290	864,508	838,710
<b>Expenses</b>						
	Administration	65,122	65,122	65,122	65,122	65,122
	Wages and Benefits	304,080	295,398	303,490	309,541	309,541
	Operating	297,222	254,271	254,271	254,271	254,271
	Debt Charges - Interest	6,479	4,650	2,737	368	-
	Amortization of Tangible Capital Assets	112,423	112,423	112,423	112,423	112,423
		785,326	731,864	738,043	741,725	741,357
<b>Operating Surplus / (Deficit)</b>		<b>68,223</b>	<b>118,379</b>	<b>124,247</b>	<b>122,783</b>	<b>97,353</b>
<b>Other</b>						
	Capital Expenditures	(227,300)	(38,100)	(38,100)	(289,000)	(16,800)
	Debt Principal Repayment	(31,297)	(33,126)	(35,040)	(29,543)	-
	Transfer (to)/from Reserves	80,451	(159,576)	(163,530)	83,337	(192,976)
	Transfer (to)/from Other Funds	(2,500)	-	-	-	-
	Unfunded Amortization	112,423	112,423	112,423	112,423	112,423
		(68,223)	(118,379)	(124,247)	(122,783)	(97,353)

<b>212 Financial Plan Surplus / (Deficit)</b>	-	-	-	-	-
---	---	---	---	---	---

<b>216</b>	<b>Halfmoon Bay Fire Protection</b>	<b>2024</b>	<b>2025</b>	<b>2026</b>	<b>2027</b>	<b>2028</b>
<b>Revenues</b>						
	Tax Requisitions	901,097	913,429	926,167	933,131	891,530
	Government Transfers	4,840	-	-	-	-
	Investment Income	-	-	1,837	3,737	3,550
		905,937	913,429	928,004	936,868	895,080
<b>Expenses</b>						
	Administration	76,922	76,922	76,922	76,922	76,922
	Wages and Benefits	326,032	316,144	324,805	331,278	331,278
	Operating	501,185	241,345	241,345	241,345	241,345
	Debt Charges - Interest	23,407	37,025	33,324	29,041	26,490
	Amortization of Tangible Capital Assets	96,892	96,892	96,892	96,892	96,892
		1,024,438	768,328	773,288	775,478	772,927
<b>Operating Surplus / (Deficit)</b>		<b>(118,501)</b>	<b>145,101</b>	<b>154,716</b>	<b>161,390</b>	<b>122,153</b>
<b>Other</b>						
	Capital Expenditures	(655,100)	(17,300)	(131,700)	(81,400)	(28,200)
	Proceeds from Long Term Debt	623,200	-	-	-	-
	Debt Principal Repayment	(60,519)	(117,307)	(122,844)	(125,358)	(81,878)
	Transfer (to)/from Reserves	96,307	(107,386)	2,936	(51,524)	(108,967)
	Transfer (to)/from Other Funds	17,721	-	-	-	-
	Unfunded Amortization	96,892	96,892	96,892	96,892	96,892
		118,501	(145,101)	(154,716)	(161,390)	(122,153)

<b>216 Financial Plan Surplus / (Deficit)</b>	-	-	-	-	-
---	---	---	---	---	---

218	Egmont Fire Protection	2024	2025	2026	2027	2028
<b>Revenues</b>						
	Tax Requisitions	241,359	251,195	256,853	258,371	258,371
	Government Transfers	15,366	-	-	-	-
	Investment Income	3,184	3,445	3,717	-	-
		259,909	254,640	260,570	258,371	258,371
<b>Expenses</b>						
	Administration	28,126	28,126	28,126	28,126	28,126
	Wages and Benefits	109,799	113,135	116,233	118,550	118,550
	Operating	97,061	81,695	81,695	81,695	81,695
	Debt Charges - Interest	4,880	4,880	2,440	-	-
	Amortization of Tangible Capital Assets	14,414	14,414	14,414	14,414	14,414
		254,280	242,250	242,908	242,785	242,785
<b>Operating Surplus / (Deficit)</b>		5,629	12,390	17,662	15,586	15,586
<b>Other</b>						
	Capital Expenditures	-	-	-	(87,700)	(16,000)
	Debt Principal Repayment	(6,543)	(6,804)	(7,076)	-	-
	Transfer (to)/from Reserves	(13,500)	(20,000)	(25,000)	57,700	(14,000)
	Unfunded Amortization	14,414	14,414	14,414	14,414	14,414
		(5,629)	(12,390)	(17,662)	(15,586)	(15,586)
<b>218 Financial Plan Surplus / (Deficit)</b>		-	-	-	-	-
220	Emergency Telephone - 911	2024	2025	2026	2027	2028
<b>Revenues</b>						
	Tax Requisitions	480,425	483,447	486,194	488,788	488,788
	Other Revenue	5,400	5,400	5,400	5,400	5,400
		485,825	488,847	491,594	494,188	494,188
<b>Expenses</b>						
	Administration	36,620	36,620	36,620	36,620	36,620
	Wages and Benefits	30,865	32,097	32,982	33,640	33,640
	Operating	353,540	310,330	312,192	314,128	314,128
	Amortization of Tangible Capital Assets	67,536	67,536	67,536	67,536	67,536
		488,561	446,583	449,330	451,924	451,924
<b>Operating Surplus / (Deficit)</b>		(2,736)	42,264	42,264	42,264	42,264
<b>Other</b>						
	Capital Expenditures	(590,579)	-	-	-	-
	Transfer (to)/from Reserves	480,779	(109,800)	(109,800)	(109,800)	(109,800)
	Transfer (to)/from Appropriated Surplus	45,000	-	-	-	-
	Unfunded Amortization	67,536	67,536	67,536	67,536	67,536
		2,736	(42,264)	(42,264)	(42,264)	(42,264)
<b>220 Financial Plan Surplus / (Deficit)</b>		-	-	-	-	-

222	Sunshine Coast Emergency Planning	2024	2025	2026	2027	2028
Revenues						
	Tax Requisitions	609,092	637,569	648,657	636,443	636,443
	Government Transfers	540,018	-	-	-	-
		1,149,110	637,569	648,657	636,443	636,443
Expenses						
	Administration	88,468	88,468	88,468	88,468	88,468
	Wages and Benefits	649,133	403,273	414,361	422,647	422,647
	Operating	475,422	120,828	120,828	100,328	100,328
	Amortization of Tangible Capital Assets	11,281	11,281	11,281	11,281	11,281
		1,224,304	623,850	634,938	622,724	622,724
Operating Surplus / (Deficit)		(75,194)	13,719	13,719	13,719	13,719
Other						
	Transfer (to)/from Reserves	45,000	(25,000)	(25,000)	(25,000)	(25,000)
	Transfer (to)/from Appropriated Surplus	56,000	-	-	-	-
	Prior Year Surplus/(Deficit)	(37,087)	-	-	-	-
	Unfunded Amortization	11,281	11,281	11,281	11,281	11,281
		75,194	(13,719)	(13,719)	(13,719)	(13,719)
222 Financial Plan Surplus / (Deficit)		-	-	-	-	-
290	Animal Control	2024	2025	2026	2027	2028
Revenues						
	Tax Requisitions	49,656	51,653	53,081	54,150	54,150
	User Fees & Service Charges	32,488	32,488	32,488	32,488	32,488
		82,144	84,141	85,569	86,638	86,638
Expenses						
	Administration	11,265	11,265	11,265	11,265	11,265
	Wages and Benefits	49,929	51,926	53,354	54,423	54,423
	Operating	20,950	20,950	20,950	20,950	20,950
		82,144	84,141	85,569	86,638	86,638
Operating Surplus / (Deficit)		-	-	-	-	-
Other						
	Capital Expenditures	(100,000)	-	-	-	-
	Transfer (to)/from Reserves	100,000	-	-	-	-
		-	-	-	-	-
290 Financial Plan Surplus / (Deficit)		-	-	-	-	-



291 Keats Island Dog Control	2024	2025	2026	2027	2028
<b>Revenues</b>					
Tax Requisitions	330	2,754	2,797	2,829	2,829
User Fees & Service Charges	350	350	350	350	350
	680	3,104	3,147	3,179	3,179
<b>Expenses</b>					
Administration	235	235	235	235	235
Wages and Benefits	1,509	1,569	1,612	1,644	1,644
Operating	1,300	1,300	1,300	1,300	1,300
	3,044	3,104	3,147	3,179	3,179
<b>Operating Surplus / (Deficit)</b>	<b>(2,364)</b>	-	-	-	-
<b>Other</b>					
Prior Year Surplus/(Deficit)	2,364	-	-	-	-
	2,364	-	-	-	-
<b>291 Financial Plan Surplus / (Deficit)</b>	-	-	-	-	-

310 Public Transit	2024	2025	2026	2027	2028
<b>Revenues</b>					
Tax Requisitions	4,064,231	4,729,543	4,978,223	5,056,875	5,056,875
Government Transfers	2,507,574	2,898,898	3,014,982	3,014,982	3,014,982
User Fees & Service Charges	788,205	877,111	898,268	898,268	898,268
Other Revenue	5,790	7,051	7,051	7,051	7,051
	7,365,800	8,512,603	8,898,524	8,977,176	8,977,176
<b>Expenses</b>					
Administration	694,794	694,794	694,794	694,794	694,794
Wages and Benefits	3,549,247	3,850,785	3,937,860	4,016,512	4,016,512
Operating	3,496,426	4,089,055	4,262,901	4,262,901	4,262,901
Amortization of Tangible Capital Assets	19,802	19,802	19,802	19,802	19,802
	7,760,269	8,654,436	8,915,357	8,994,009	8,994,009
<b>Operating Surplus / (Deficit)</b>	<b>(394,469)</b>	<b>(141,833)</b>	<b>(16,833)</b>	<b>(16,833)</b>	<b>(16,833)</b>
<b>Other</b>					
Capital Expenditures	(70,603)	-	-	-	-
Transfer (to)/from Reserves	403,742	125,000	-	-	-
Transfer (to)/from Appropriated Surplus	48,786	-	-	-	-
Transfer (to)/from Other Funds	(7,258)	(2,969)	(2,969)	(2,969)	(2,969)
Unfunded Amortization	19,802	19,802	19,802	19,802	19,802
	394,469	141,833	16,833	16,833	16,833
<b>310 Financial Plan Surplus / (Deficit)</b>	-	-	-	-	-

312	Fleet Maintenance	2024	2025	2026	2027	2028
Revenues						
	Investment Income	12,956	14,021	15,128	-	-
	Other Revenue	9,100	9,100	9,100	9,100	9,100
		22,056	23,121	24,228	9,100	9,100
Expenses						
	Administration	65,486	65,486	65,486	65,486	65,486
	Internal Recoveries	(2,312,780)	(2,336,758)	(2,350,624)	(2,344,801)	(2,351,806)
	Wages and Benefits	850,961	865,229	889,025	906,802	906,802
	Operating	1,432,634	1,353,702	1,353,702	1,353,702	1,353,702
	Debt Charges - Interest	27,005	26,860	15,182	3,401	1,453
	Amortization of Tangible Capital Assets	35,630	35,630	35,630	35,630	35,630
		98,936	10,149	8,401	20,220	11,267
Operating Surplus / (Deficit)		(76,880)	12,972	15,827	(11,120)	(2,167)
Other						
	Capital Expenditures	(8,603)	-	-	-	-
	Debt Principal Repayment	(50,522)	(57,940)	(60,795)	(33,848)	(35,797)
	Transfer (to)/from Reserves	96,491	4,669	4,669	4,669	(2,335)
	Transfer (to)/from Other Funds	3,884	4,669	4,669	4,669	4,669
	Unfunded Amortization	35,630	35,630	35,630	35,630	35,630
		76,880	(12,972)	(15,827)	11,120	2,167
312 Financial Plan Surplus / (Deficit)		-	-	-	-	-
313	Building Maintenance Services	2024	2025	2026	2027	2028
Expenses						
	Administration	20,802	20,802	20,802	20,802	20,802
	Internal Recoveries	(560,388)	(569,640)	(583,248)	(593,422)	(593,422)
	Wages and Benefits	484,199	494,951	508,559	518,733	518,733
	Operating	55,387	53,887	53,887	53,887	53,887
		-	-	-	-	-
Operating Surplus / (Deficit)		-	-	-	-	-
Other						
	Transfer (to)/from Reserves	520	-	-	-	-
	Transfer (to)/from Other Funds	(520)	-	-	-	-
		-	-	-	-	-
313 Financial Plan Surplus / (Deficit)		-	-	-	-	-
315	Mason Road Works Yard	2024	2025	2026	2027	2028
Revenues						
	Government Transfers	15,174	-	-	-	-
		15,174	-	-	-	-
Expenses						
	Internal Recoveries	(5,925)	(54,746)	(54,961)	(55,180)	(55,404)
	Wages and Benefits	10,535	10,746	10,961	11,180	11,404
	Operating	76,500	44,000	44,000	44,000	44,000
		81,110	-	-	-	-
Operating Surplus / (Deficit)		(65,936)	-	-	-	-
Other						
	Capital Expenditures	(44,774)	-	-	-	-
	Transfer (to)/from Other Funds	62,100	-	-	-	-
	Prior Year Surplus/(Deficit)	48,610	-	-	-	-
		65,936	-	-	-	-
315 Financial Plan Surplus / (Deficit)		-	-	-	-	-

320	Regional Street Lighting	2024	2025	2026	2027	2028
Revenues						
	Tax Requisitions	42,284	51,114	51,285	51,415	51,415
		42,284	51,114	51,285	51,415	51,415
Expenses						
	Administration	8,014	8,014	8,014	8,014	8,014
	Wages and Benefits	6,015	6,255	6,426	6,556	6,556
	Operating	37,717	36,845	36,845	36,845	36,845
		51,746	51,114	51,285	51,415	51,415
Operating Surplus / (Deficit)		(9,462)	-	-	-	-
Other						
	Prior Year Surplus/(Deficit)	9,462	-	-	-	-
		9,462	-	-	-	-
320 Financial Plan Surplus / (Deficit)		-	-	-	-	-
322	Langdale Street Lighting	2024	2025	2026	2027	2028
Revenues						
	Tax Requisitions	2,796	2,577	2,577	2,577	2,577
		2,796	2,577	2,577	2,577	2,577
Expenses						
	Administration	176	176	176	176	176
	Operating	2,463	2,401	2,401	2,401	2,401
		2,639	2,577	2,577	2,577	2,577
Operating Surplus / (Deficit)		157	-	-	-	-
Other						
	Prior Year Surplus/(Deficit)	(157)	-	-	-	-
		(157)	-	-	-	-
322 Financial Plan Surplus / (Deficit)		-	-	-	-	-
324	Granthams Street Lighting	2024	2025	2026	2027	2028
Revenues						
	Tax Requisitions	2,795	2,577	2,577	2,577	2,577
		2,795	2,577	2,577	2,577	2,577
Expenses						
	Administration	176	176	176	176	176
	Operating	2,463	2,401	2,401	2,401	2,401
		2,639	2,577	2,577	2,577	2,577
Operating Surplus / (Deficit)		156	-	-	-	-
Other						
	Prior Year Surplus/(Deficit)	(156)	-	-	-	-
		(156)	-	-	-	-
324 Financial Plan Surplus / (Deficit)		-	-	-	-	-

326 Veterans Street Lighting	2024	2025	2026	2027	2028
Revenues					
Tax Requisitions	559	516	516	516	516
	559	516	516	516	516
Expenses					
Administration	35	35	35	35	35
Operating	493	481	481	481	481
	528	516	516	516	516
Operating Surplus / (Deficit)	31	-	-	-	-
Other					
Prior Year Surplus/(Deficit)	(31)	-	-	-	-
	(31)	-	-	-	-

326 Financial Plan Surplus / (Deficit)

-

-

-

-

-

328 Spruce Street Lighting	2024	2025	2026	2027	2028
Revenues					
Tax Requisitions	280	259	259	259	259
	280	259	259	259	259
Expenses					
Administration	18	18	18	18	18
Operating	247	241	241	241	241
	265	259	259	259	259
Operating Surplus / (Deficit)	15	-	-	-	-
Other					
Prior Year Surplus/(Deficit)	(15)	-	-	-	-
	(15)	-	-	-	-

328 Financial Plan Surplus / (Deficit)

-

-

-

-

-

330 Woodcreek Street Lighting	2024	2025	2026	2027	2028
Revenues					
Tax Requisitions	2,019	2,088	2,088	2,088	2,088
	2,019	2,088	2,088	2,088	2,088
Expenses					
Administration	144	144	144	144	144
Operating	2,000	1,944	1,944	1,944	1,944
	2,144	2,088	2,088	2,088	2,088
Operating Surplus / (Deficit)	(125)	-	-	-	-
Other					
Prior Year Surplus/(Deficit)	125	-	-	-	-
	125	-	-	-	-

330 Financial Plan Surplus / (Deficit)

-

-

-

-

-

332	Fircrest Street Lighting	2024	2025	2026	2027	2028
Revenues						
	Tax Requisitions	599	1,156	1,156	1,156	1,156
		599	1,156	1,156	1,156	1,156
Expenses						
	Administration	75	75	75	75	75
	Operating	1,093	1,081	1,081	1,081	1,081
		1,168	1,156	1,156	1,156	1,156
Operating Surplus / (Deficit)		(569)	-	-	-	-
Other						
	Prior Year Surplus/(Deficit)	569	-	-	-	-
		569	-	-	-	-

332 Financial Plan Surplus / (Deficit)

-

-

-

-

-

334	Hydaway Street Lighting	2024	2025	2026	2027	2028
Revenues						
	Tax Requisitions	280	259	259	259	259
		280	259	259	259	259
Expenses						
	Administration	18	18	18	18	18
	Operating	247	241	241	241	241
		265	259	259	259	259
Operating Surplus / (Deficit)		15	-	-	-	-
Other						
	Prior Year Surplus/(Deficit)	(15)	-	-	-	-
		(15)	-	-	-	-

334 Financial Plan Surplus / (Deficit)

-

-

-

-

-

336	Sunnyside Street Lighting	2024	2025	2026	2027	2028
Revenues						
	Tax Requisitions	1,119	1,030	1,030	1,030	1,030
		1,119	1,030	1,030	1,030	1,030
Expenses						
	Administration	71	71	71	71	71
	Operating	984	959	959	959	959
		1,055	1,030	1,030	1,030	1,030
Operating Surplus / (Deficit)		64	-	-	-	-
Other						
	Prior Year Surplus/(Deficit)	(64)	-	-	-	-
		(64)	-	-	-	-

336 Financial Plan Surplus / (Deficit)

-

-

-

-

-

<b>340 Burns Road Street Lighting</b>	<b>2024</b>	<b>2025</b>	<b>2026</b>	<b>2027</b>	<b>2028</b>
<b>Revenues</b>					
Tax Requisitions	577	257	257	257	257
	577	257	257	257	257
<b>Expenses</b>					
Administration	16	16	16	16	16
Operating	241	241	241	241	241
	257	257	257	257	257
<b>Operating Surplus / (Deficit)</b>	<b>320</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Other</b>					
Prior Year Surplus/(Deficit)	(320)	-	-	-	-
	(320)	-	-	-	-

<b>340 Financial Plan Surplus / (Deficit)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
---	----------	----------	----------	----------	----------

<b>342 Stewart Road Street Lighting</b>	<b>2024</b>	<b>2025</b>	<b>2026</b>	<b>2027</b>	<b>2028</b>
<b>Revenues</b>					
Tax Requisitions	559	516	516	516	516
	559	516	516	516	516
<b>Expenses</b>					
Administration	35	35	35	35	35
Operating	493	481	481	481	481
	528	516	516	516	516
<b>Operating Surplus / (Deficit)</b>	<b>31</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Other</b>					
Prior Year Surplus/(Deficit)	(31)	-	-	-	-
	(31)	-	-	-	-

<b>342 Financial Plan Surplus / (Deficit)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
---	----------	----------	----------	----------	----------

<b>345 Ports Services</b>	<b>2024</b>	<b>2025</b>	<b>2026</b>	<b>2027</b>	<b>2028</b>
<b>Revenues</b>					
Tax Requisitions	847,879	795,771	835,366	876,472	881,450
Other Revenue	2,665	2,665	2,665	2,665	2,665
	850,544	798,436	838,031	879,137	884,115
<b>Expenses</b>					
Administration	49,204	49,204	49,204	49,204	49,204
Wages and Benefits	82,880	86,193	88,565	90,337	90,337
Operating	217,768	251,082	287,597	326,338	421,316
Amortization of Tangible Capital Assets	127,033	127,033	127,033	127,033	127,033
	476,885	513,512	552,399	592,912	687,890
<b>Operating Surplus / (Deficit)</b>	<b>373,659</b>	<b>284,924</b>	<b>285,632</b>	<b>286,225</b>	<b>196,225</b>
<b>Other</b>					
Capital Expenditures	(1,268,011)	(32,032)	(29,665)	(30,258)	(30,258)
Debt Principal Repayment	(90,000)	-	-	-	-
Transfer (to)/from Reserves	284,553	(383,000)	(383,000)	(383,000)	(293,000)
Transfer (to)/from Other Funds	572,766	3,075	-	-	-
Unfunded Amortization	127,033	127,033	127,033	127,033	127,033
	(373,659)	(284,924)	(285,632)	(286,225)	(196,225)

<b>345 Financial Plan Surplus / (Deficit)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
---	----------	----------	----------	----------	----------

346	Langdale Dock	2024	2025	2026	2027	2028
Revenues						
	Tax Requisitions	33,524	33,524	33,524	33,524	33,524
		33,524	33,524	33,524	33,524	33,524
Expenses						
	Administration	2,095	2,095	2,095	2,095	2,095
	Operating	31,429	31,429	31,429	31,429	31,429
		33,524	33,524	33,524	33,524	33,524
Operating Surplus / (Deficit)						
346 Financial Plan Surplus / (Deficit)						
350	Regional Solid Waste	2024	2025	2026	2027	2028
Revenues						
	Tax Requisitions	5,376,484	5,209,704	5,271,189	5,035,349	4,849,879
	User Fees & Service Charges	2,771,538	2,751,288	2,751,288	2,751,288	2,751,288
	Other Revenue	462,121	462,121	462,121	462,121	462,121
		8,610,143	8,423,113	8,484,598	8,248,758	8,063,288
Expenses						
	Administration	810,637	810,637	810,637	810,637	810,637
	Wages and Benefits	1,497,820	1,596,853	1,640,262	1,662,127	1,662,127
	Operating	5,330,596	4,458,982	4,404,592	4,398,831	4,401,957
	Debt Charges - Interest	12,323	9,862	7,470	5,078	2,696
	Amortization of Tangible Capital Assets	86,728	86,728	86,728	86,728	86,728
		7,738,104	6,963,062	6,949,689	6,963,401	6,964,145
Operating Surplus / (Deficit)						
Other						
	Capital Expenditures	(1,984,293)	(99,140)	(133,742)	(17,201)	(17,201)
	Landfill Closure & Post Closure Expenditures	(3,219,886)	(31,024)	-	-	-
	Proceeds from Long Term Debt	1,064,000	-	-	-	-
	Debt Principal Repayment	(344,170)	(532,025)	(532,025)	(399,014)	(212,800)
	Transfer (to)/from Reserves	594,744	(55,870)	(55,870)	(55,870)	(55,870)
	Transfer (to)/from Appropriated Surplus	585,000	-	-	-	-
	Transfer (to)/from Other Funds	25,952	40,256	-	-	-
	Unfunded Amortization	86,728	86,728	86,728	86,728	86,728
	Transfer (to)/from Unfunded Liability	2,319,886	(868,976)	(900,000)	(900,000)	(900,000)
		(872,039)	(1,460,051)	(1,534,909)	(1,285,357)	(1,099,143)
350 Financial Plan Surplus / (Deficit)						

<b>355 Refuse Collection</b>	<b>2024</b>	<b>2025</b>	<b>2026</b>	<b>2027</b>	<b>2028</b>
<b>Revenues</b>					
User Fees & Service Charges	1,244,679	1,249,040	1,250,864	1,252,228	1,252,228
	1,244,679	1,249,040	1,250,864	1,252,228	1,252,228
<b>Expenses</b>					
Administration	113,030	113,030	113,030	113,030	113,030
Wages and Benefits	61,987	66,348	68,172	69,536	69,536
Operating	1,096,662	1,069,662	1,069,662	1,069,662	1,069,662
Amortization of Tangible Capital Assets	9,684	9,684	9,684	9,684	9,684
	1,281,363	1,258,724	1,260,548	1,261,912	1,261,912
<b>Operating Surplus / (Deficit)</b>	<b>(36,684)</b>	<b>(9,684)</b>	<b>(9,684)</b>	<b>(9,684)</b>	<b>(9,684)</b>
<b>Other</b>					
Transfer (to)/from Reserves	27,000	-	-	-	-
Unfunded Amortization	9,684	9,684	9,684	9,684	9,684
	36,684	9,684	9,684	9,684	9,684
<b>355 Financial Plan Surplus / (Deficit)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

<b>365 North Pender Harbour Water Service</b>	<b>2024</b>	<b>2025</b>	<b>2026</b>	<b>2027</b>	<b>2028</b>
<b>Revenues</b>					
Frontage & Parcel Taxes	343,113	343,113	343,113	343,113	343,113
User Fees & Service Charges	623,123	623,123	623,123	623,123	623,123
	966,236	966,236	966,236	966,236	966,236
<b>Expenses</b>					
Administration	75,437	75,437	75,437	75,437	75,437
Wages and Benefits	305,773	327,553	337,805	342,608	345,181
Operating	490,406	177,248	127,248	127,123	127,123
Debt Charges - Interest	8,363	7,039	5,850	5,250	4,650
Amortization of Tangible Capital Assets	161,381	161,381	161,381	161,381	161,381
	1,041,360	748,658	707,721	711,799	713,772
<b>Operating Surplus / (Deficit)</b>	<b>(75,124)</b>	<b>217,578</b>	<b>258,515</b>	<b>254,437</b>	<b>252,464</b>
<b>Other</b>					
Capital Expenditures	(1,128,639)	(103,447)	(105,710)	(102,609)	(102,609)
Debt Principal Repayment	(32,458)	(36,469)	(20,000)	(20,000)	(20,000)
Transfer (to)/from Reserves	186,994	(239,043)	(294,186)	(293,209)	(291,236)
Transfer (to)/from Other Funds	887,846	-	-	-	-
Unfunded Amortization	161,381	161,381	161,381	161,381	161,381
	75,124	(217,578)	(258,515)	(254,437)	(252,464)
<b>365 Financial Plan Surplus / (Deficit)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>



<b>366 South Pender Harbour Water Service</b>	<b>2024</b>	<b>2025</b>	<b>2026</b>	<b>2027</b>	<b>2028</b>
<b>Revenues</b>					
Frontage & Parcel Taxes	563,923	563,923	563,923	563,923	563,923
User Fees & Service Charges	970,463	970,463	970,463	970,463	970,463
Investment Income	18,441	20,291	23,500	26,182	28,972
	<b>1,552,827</b>	<b>1,554,677</b>	<b>1,557,886</b>	<b>1,560,568</b>	<b>1,563,358</b>
<b>Expenses</b>					
Administration	128,842	128,842	128,842	128,842	128,842
Wages and Benefits	492,711	525,793	545,797	552,798	557,946
Operating	645,134	312,686	262,686	262,436	262,436
Debt Charges - Interest	53,020	52,048	50,286	48,473	46,610
Amortization of Tangible Capital Assets	327,204	327,204	327,204	327,204	327,204
	<b>1,646,911</b>	<b>1,346,573</b>	<b>1,314,815</b>	<b>1,319,753</b>	<b>1,323,038</b>
<b>Operating Surplus / (Deficit)</b>	<b>(94,084)</b>	<b>208,104</b>	<b>243,071</b>	<b>240,815</b>	<b>240,320</b>
<b>Other</b>					
Capital Expenditures	(1,714,052)	(143,623)	(146,883)	(139,731)	(139,731)
Proceeds from Long Term Debt	84,824	-	-	-	-
Debt Principal Repayment	(103,806)	(108,793)	(112,865)	(116,460)	(120,212)
Transfer (to)/from Reserves	784,295	(282,892)	(310,527)	(311,828)	(307,581)
Transfer (to)/from Other Funds	715,619	-	-	-	-
Unfunded Amortization	327,204	327,204	327,204	327,204	327,204
	<b>94,084</b>	<b>(208,104)</b>	<b>(243,071)</b>	<b>(240,815)</b>	<b>(240,320)</b>
<b>366 Financial Plan Surplus / (Deficit)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

<b>370 Regional Water Services</b>	<b>2024</b>	<b>2025</b>	<b>2026</b>	<b>2027</b>	<b>2028</b>
<b>Revenues</b>					
Frontage & Parcel Taxes	5,275,282	5,275,282	5,275,282	5,275,282	5,275,282
Government Transfers	5,534,931	-	-	-	-
User Fees & Service Charges	9,107,572	9,107,572	9,107,572	9,107,572	9,107,572
Investment Income	82,900	95,468	12,570	25,477	38,850
Other Revenue	65,800	65,800	65,800	65,800	65,800
	<b>20,066,485</b>	<b>14,544,122</b>	<b>14,461,224</b>	<b>14,474,131</b>	<b>14,487,504</b>
<b>Expenses</b>					
Administration	1,206,100	1,206,100	1,206,100	1,206,100	1,206,100
Wages and Benefits	3,872,524	4,208,541	4,328,474	4,381,493	4,425,245
Operating	4,884,321	2,181,536	2,037,338	1,885,213	1,885,213
Debt Charges - Interest	513,164	636,105	607,004	577,494	548,541
Amortization of Tangible Capital Assets	1,753,963	1,753,963	1,753,963	1,753,963	1,753,963
	<b>12,230,072</b>	<b>9,986,245</b>	<b>9,932,879</b>	<b>9,804,263</b>	<b>9,819,062</b>
<b>Operating Surplus / (Deficit)</b>	<b>7,836,413</b>	<b>4,557,877</b>	<b>4,528,345</b>	<b>4,669,868</b>	<b>4,668,442</b>
<b>Other</b>					
Capital Expenditures	(21,963,686)	(2,581,876)	(2,609,823)	(2,549,180)	(2,549,180)
Proceeds from Long Term Debt	6,470,700	-	-	-	-
Debt Principal Repayment	(732,951)	(1,019,765)	(1,001,525)	(992,150)	(1,019,290)
Transfer (to)/from Reserves	5,987,938	(2,793,867)	(2,670,960)	(2,882,501)	(2,853,935)
Transfer (to)/from Appropriated Surplus	132,514	-	-	-	-
Transfer (to)/from Other Funds	515,109	83,668	-	-	-
Unfunded Amortization	1,753,963	1,753,963	1,753,963	1,753,963	1,753,963
	<b>(7,836,413)</b>	<b>(4,557,877)</b>	<b>(4,528,345)</b>	<b>(4,669,868)</b>	<b>(4,668,442)</b>
<b>370 Financial Plan Surplus / (Deficit)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

381	Greaves Rd Waste Water Plant	2024	2025	2026	2027	2028
Revenues						
	Frontage & Parcel Taxes	3,000	3,300	3,600	3,900	3,900
	User Fees & Service Charges	3,818	3,818	3,818	3,818	3,818
		6,818	7,118	7,418	7,718	7,718
Expenses						
	Administration	986	986	986	986	986
	Wages and Benefits	1,958	2,079	2,131	2,177	2,177
	Operating	2,903	1,063	1,063	1,063	1,063
	Debt Charges - Interest	11	5	-	-	-
		5,858	4,133	4,180	4,226	4,226
Operating Surplus / (Deficit)		960	2,985	3,238	3,492	3,492
Other						
	Debt Principal Repayment	(117)	(150)	-	-	-
	Transfer (to)/from Reserves	(843)	(2,835)	(3,238)	(3,492)	(3,492)
		(960)	(2,985)	(3,238)	(3,492)	(3,492)
381 Financial Plan Surplus / (Deficit)		-	-	-	-	-

382	Woodcreek Park Waste Water Plant	2024	2025	2026	2027	2028
Revenues						
	Frontage & Parcel Taxes	36,500	36,500	36,500	36,500	36,500
	Government Transfers	719,475	-	-	-	-
	User Fees & Service Charges	58,454	58,454	58,454	58,454	58,454
		814,429	94,954	94,954	94,954	94,954
Expenses						
	Administration	7,824	7,824	7,824	7,824	7,824
	Wages and Benefits	25,914	28,856	29,653	30,246	30,246
	Operating	35,659	29,766	28,969	28,172	27,378
	Debt Charges - Interest	92	40	-	-	-
	Amortization of Tangible Capital Assets	8,958	8,958	8,958	8,958	8,958
		78,447	75,444	75,404	75,200	74,406
Operating Surplus / (Deficit)		735,982	19,510	19,550	19,754	20,548
Other						
	Capital Expenditures	(937,619)	(2,868)	(2,950)	(3,006)	(3,006)
	Proceeds from Long Term Debt	99,591	-	-	-	-
	Debt Principal Repayment	(9,319)	(21,225)	(19,918)	(19,918)	(19,918)
	Transfer (to)/from Reserves	92,905	(4,375)	(5,640)	(5,788)	(6,582)
	Transfer (to)/from Other Funds	9,502	-	-	-	-
	Unfunded Amortization	8,958	8,958	8,958	8,958	8,958
		(735,982)	(19,510)	(19,550)	(19,754)	(20,548)
382 Financial Plan Surplus / (Deficit)		-	-	-	-	-

<b>383 Sunnyside Waste Water Plant</b>	<b>2024</b>	<b>2025</b>	<b>2026</b>	<b>2027</b>	<b>2028</b>
<b>Revenues</b>					
Frontage & Parcel Taxes	5,522	6,622	7,722	8,822	8,822
User Fees & Service Charges	6,325	6,325	6,325	6,325	6,325
	11,847	12,947	14,047	15,147	15,147
<b>Expenses</b>					
Administration	1,081	1,081	1,081	1,081	1,081
Wages and Benefits	2,144	2,271	2,330	2,378	2,378
Operating	11,392	867	867	867	867
Debt Charges - Interest	11	5	-	-	9,804
	14,628	4,224	4,278	4,326	14,130
<b>Operating Surplus / (Deficit)</b>	<b>(2,781)</b>	<b>8,723</b>	<b>9,769</b>	<b>10,821</b>	<b>1,017</b>
<b>Other</b>					
Capital Expenditures	-	-	-	(244,500)	-
Proceeds from Long Term Debt	-	-	-	244,500	-
Debt Principal Repayment	(117)	(150)	-	-	(6,112)
Transfer (to)/from Reserves	2,898	(8,573)	(9,769)	(10,821)	5,095
	2,781	(8,723)	(9,769)	(10,821)	(1,017)
<b>383 Financial Plan Surplus / (Deficit)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>384 Jolly Roger Waste Water Plant</b>	<b>2024</b>	<b>2025</b>	<b>2026</b>	<b>2027</b>	<b>2028</b>
<b>Revenues</b>					
Frontage & Parcel Taxes	7,812	9,412	11,012	12,612	12,612
User Fees & Service Charges	30,583	30,583	30,583	30,583	30,583
	38,395	39,995	41,595	43,195	43,195
<b>Expenses</b>					
Administration	3,920	3,920	3,920	3,920	3,920
Wages and Benefits	12,348	13,115	13,476	13,746	13,746
Operating	40,185	15,036	15,036	15,036	15,036
Debt Charges - Interest	46	20	-	-	-
Amortization of Tangible Capital Assets	1,547	1,547	1,547	1,547	1,547
	58,046	33,638	33,979	34,249	34,249
<b>Operating Surplus / (Deficit)</b>	<b>(19,651)</b>	<b>6,357</b>	<b>7,616</b>	<b>8,946</b>	<b>8,946</b>
<b>Other</b>					
Debt Principal Repayment	(509)	(653)	-	-	-
Transfer (to)/from Reserves	18,613	(7,251)	(9,163)	(10,493)	(10,493)
Unfunded Amortization	1,547	1,547	1,547	1,547	1,547
	19,651	(6,357)	(7,616)	(8,946)	(8,946)
<b>384 Financial Plan Surplus / (Deficit)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

<b>385 Secret Cove Waste Water Plant</b>	<b>2024</b>	<b>2025</b>	<b>2026</b>	<b>2027</b>	<b>2028</b>
<b>Revenues</b>					
Frontage & Parcel Taxes	11,968	15,368	18,768	22,168	22,168
User Fees & Service Charges	28,612	28,612	28,612	28,612	28,612
	40,580	43,980	47,380	50,780	50,780
<b>Expenses</b>					
Administration	3,973	3,973	3,973	3,973	3,973
Wages and Benefits	12,460	13,231	13,596	13,868	13,868
Operating	41,102	13,602	13,602	13,602	13,602
Debt Charges - Interest	46	20	-	-	-
Amortization of Tangible Capital Assets	1,615	1,615	1,615	1,615	1,615
	59,196	32,441	32,786	33,058	33,058
<b>Operating Surplus / (Deficit)</b>	<b>(18,616)</b>	<b>11,539</b>	<b>14,594</b>	<b>17,722</b>	<b>17,722</b>
<b>Other</b>					
Debt Principal Repayment	(509)	(653)	-	-	-
Transfer (to)/from Reserves	17,510	(12,501)	(16,209)	(19,337)	(19,337)
Unfunded Amortization	1,615	1,615	1,615	1,615	1,615
	18,616	(11,539)	(14,594)	(17,722)	(17,722)
<b>385 Financial Plan Surplus / (Deficit)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>386 Lee Bay Waste Water Plant</b>	<b>2024</b>	<b>2025</b>	<b>2026</b>	<b>2027</b>	<b>2028</b>
<b>Revenues</b>					
Frontage & Parcel Taxes	53,152	61,952	70,752	79,552	79,552
User Fees & Service Charges	57,057	57,057	57,057	57,057	57,057
	110,209	119,009	127,809	136,609	136,609
<b>Expenses</b>					
Administration	7,185	7,185	7,185	7,185	7,185
Wages and Benefits	15,192	19,980	20,529	20,937	20,937
Operating	55,105	41,255	41,255	41,255	41,255
Debt Charges - Interest	46	20	-	-	-
Amortization of Tangible Capital Assets	8,892	8,892	8,892	8,892	8,892
	86,420	77,332	77,861	78,269	78,269
<b>Operating Surplus / (Deficit)</b>	<b>23,789</b>	<b>41,677</b>	<b>49,948</b>	<b>58,340</b>	<b>58,340</b>
<b>Other</b>					
Capital Expenditures	(167,012)	-	-	-	-
Debt Principal Repayment	(509)	(653)	-	-	-
Transfer (to)/from Reserves	60,316	(49,916)	(58,840)	(67,232)	(67,232)
Transfer (to)/from Other Funds	74,524	-	-	-	-
Unfunded Amortization	8,892	8,892	8,892	8,892	8,892
	(23,789)	(41,677)	(49,948)	(58,340)	(58,340)
<b>386 Financial Plan Surplus / (Deficit)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

<b>387 Square Bay Waste Water Plant</b>	<b>2024</b>	<b>2025</b>	<b>2026</b>	<b>2027</b>	<b>2028</b>
<b>Revenues</b>					
Frontage & Parcel Taxes	29,481	34,131	38,781	44,361	44,361
Government Transfers	10,000	-	-	-	-
User Fees & Service Charges	108,886	108,886	108,886	108,886	108,886
Investment Income	1,308	1,660	2,022	2,395	2,780
	149,675	144,677	149,689	155,642	156,027
<b>Expenses</b>					
Administration	12,081	12,081	12,081	12,081	12,081
Wages and Benefits	45,221	47,323	48,623	49,596	49,596
Operating	74,344	34,344	34,344	34,344	34,344
Debt Charges - Interest	7,540	7,488	7,448	7,448	7,448
Amortization of Tangible Capital Assets	42,682	42,682	42,682	42,682	42,682
	181,868	143,918	145,178	146,151	146,151
<b>Operating Surplus / (Deficit)</b>	<b>(32,193)</b>	<b>759</b>	<b>4,511</b>	<b>9,491</b>	<b>9,876</b>
<b>Other</b>					
Capital Expenditures	(16,155)	(3,005)	(3,086)	(3,150)	(3,150)
Debt Principal Repayment	(12,748)	(13,387)	(12,443)	(12,816)	(13,201)
Transfer (to)/from Reserves	18,414	(27,049)	(31,664)	(36,207)	(36,207)
Unfunded Amortization	42,682	42,682	42,682	42,682	42,682
	32,193	(759)	(4,511)	(9,491)	(9,876)
<b>387 Financial Plan Surplus / (Deficit)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>388 Langdale Waste Water Plant</b>					
<b>Revenues</b>					
Frontage & Parcel Taxes	20,000	20,000	20,000	20,000	20,000
Government Transfers	751,997	-	-	-	-
User Fees & Service Charges	57,089	57,089	57,089	57,089	57,089
	829,086	77,089	77,089	77,089	77,089
<b>Expenses</b>					
Administration	6,714	6,714	6,714	6,714	6,714
Wages and Benefits	21,794	24,671	25,354	25,858	25,858
Operating	30,218	26,218	26,218	26,218	26,218
Debt Charges - Interest	3,139	3,731	2,811	1,911	1,014
Amortization of Tangible Capital Assets	3,764	3,764	3,764	3,764	3,764
	65,629	65,098	64,861	64,465	63,568
<b>Operating Surplus / (Deficit)</b>	<b>763,457</b>	<b>11,991</b>	<b>12,228</b>	<b>12,624</b>	<b>13,521</b>
<b>Other</b>					
Capital Expenditures	(1,036,929)	(2,380)	(2,444)	(2,496)	(2,496)
Proceeds from Long Term Debt	112,501	-	-	-	-
Debt Principal Repayment	(9,884)	(23,153)	(22,500)	(22,500)	(22,500)
Transfer (to)/from Reserves	31,019	9,778	8,952	8,608	7,711
Transfer (to)/from Other Funds	136,072	-	-	-	-
Unfunded Amortization	3,764	3,764	3,764	3,764	3,764
	(763,457)	(11,991)	(12,228)	(12,624)	(13,521)
<b>388 Financial Plan Surplus / (Deficit)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

<b>389 Canoe Rd Waste Water Plant</b>	<b>2024</b>	<b>2025</b>	<b>2026</b>	<b>2027</b>	<b>2028</b>
<b>Revenues</b>					
Frontage & Parcel Taxes	5,243	5,743	6,243	6,743	6,743
User Fees & Service Charges	5,912	5,912	5,912	5,912	5,912
	11,155	11,655	12,155	12,655	12,655
<b>Expenses</b>					
Administration	1,175	1,175	1,175	1,175	1,175
Wages and Benefits	2,877	3,031	3,113	3,178	3,178
Operating	5,750	723	723	723	723
Debt Charges - Interest	11	5	-	-	-
Amortization of Tangible Capital Assets	1,760	1,760	1,760	1,760	1,760
	11,573	6,694	6,771	6,836	6,836
<b>Operating Surplus / (Deficit)</b>	<b>(418)</b>	<b>4,961</b>	<b>5,384</b>	<b>5,819</b>	<b>5,819</b>
<b>Other</b>					
Debt Principal Repayment	(3,664)	(150)	-	-	-
Transfer (to)/from Reserves	2,322	(6,571)	(7,144)	(7,579)	(7,579)
Unfunded Amortization	1,760	1,760	1,760	1,760	1,760
	418	(4,961)	(5,384)	(5,819)	(5,819)
<b>389 Financial Plan Surplus / (Deficit)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>390 Merrill Crescent Waste Water Plant</b>	<b>2024</b>	<b>2025</b>	<b>2026</b>	<b>2027</b>	<b>2028</b>
<b>Revenues</b>					
Frontage & Parcel Taxes	7,000	7,700	8,400	9,100	9,100
User Fees & Service Charges	27,276	27,276	27,276	27,276	27,276
	34,276	34,976	35,676	36,376	36,376
<b>Expenses</b>					
Administration	2,908	2,908	2,908	2,908	2,908
Wages and Benefits	7,794	9,574	9,835	10,030	10,030
Operating	9,120	9,064	9,064	9,064	9,064
Debt Charges - Interest	46	20	-	-	-
Amortization of Tangible Capital Assets	2,048	2,048	2,048	2,048	2,048
	21,916	23,614	23,855	24,050	24,050
<b>Operating Surplus / (Deficit)</b>	<b>12,360</b>	<b>11,362</b>	<b>11,821</b>	<b>12,326</b>	<b>12,326</b>
<b>Other</b>					
Capital Expenditures	(30,233)	-	-	-	-
Debt Principal Repayment	(3,162)	(653)	-	-	-
Transfer (to)/from Reserves	(11,246)	(12,757)	(13,869)	(14,374)	(14,374)
Transfer (to)/from Other Funds	30,233	-	-	-	-
Unfunded Amortization	2,048	2,048	2,048	2,048	2,048
	(12,360)	(11,362)	(11,821)	(12,326)	(12,326)
<b>390 Financial Plan Surplus / (Deficit)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

<b>391 Curran Rd Waste Water Plant</b>	<b>2024</b>	<b>2025</b>	<b>2026</b>	<b>2027</b>	<b>2028</b>
<b>Revenues</b>					
Frontage & Parcel Taxes	25,416	29,016	31,710	36,216	36,216
User Fees & Service Charges	43,818	43,818	43,818	43,818	43,818
	69,234	72,834	75,528	80,034	80,034
<b>Expenses</b>					
Administration	5,210	5,210	5,210	5,210	5,210
Wages and Benefits	17,154	18,133	18,633	19,009	19,009
Operating	23,005	23,005	23,005	23,005	23,005
Debt Charges - Interest	46	20	4,719	6,819	5,206
Amortization of Tangible Capital Assets	6,261	6,261	6,261	6,261	6,261
	51,676	52,629	57,828	60,304	58,691
<b>Operating Surplus / (Deficit)</b>	<b>17,558</b>	<b>20,205</b>	<b>17,700</b>	<b>19,730</b>	<b>21,343</b>
<b>Other</b>					
Capital Expenditures	-	(189,000)	-	-	-
Proceeds from Long Term Debt	-	189,000	-	-	-
Debt Principal Repayment	(509)	(653)	(19,921)	(35,422)	(37,035)
Transfer (to)/from Reserves	(23,310)	(25,813)	(4,040)	9,431	9,431
Unfunded Amortization	6,261	6,261	6,261	6,261	6,261
	(17,558)	(20,205)	(17,700)	(19,730)	(21,343)
<b>391 Financial Plan Surplus / (Deficit)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>392 Roberts Creek Co-Housing Treatment Plant</b>	<b>2024</b>	<b>2025</b>	<b>2026</b>	<b>2027</b>	<b>2028</b>
<b>Revenues</b>					
Frontage & Parcel Taxes	15,500	17,050	18,600	20,150	21,700
User Fees & Service Charges	40,532	40,532	40,532	40,532	40,532
	56,032	57,582	59,132	60,682	62,232
<b>Expenses</b>					
Administration	5,859	5,859	5,859	5,859	5,859
Wages and Benefits	22,650	23,694	24,347	24,830	24,830
Operating	13,682	13,682	13,682	13,682	13,682
Debt Charges - Interest	92	40	880	1,271	971
Amortization of Tangible Capital Assets	7,677	7,677	7,677	7,677	7,677
	49,960	50,952	52,445	53,319	53,019
<b>Operating Surplus / (Deficit)</b>	<b>6,072</b>	<b>6,630</b>	<b>6,687</b>	<b>7,363</b>	<b>9,213</b>
<b>Other</b>					
Capital Expenditures	-	(98,100)	-	-	-
Proceeds from Long Term Debt	-	98,100	-	-	-
Debt Principal Repayment	(1,020)	(1,307)	(3,715)	(6,606)	(6,905)
Transfer (to)/from Reserves	(12,729)	(13,000)	(10,649)	(8,434)	(9,985)
Unfunded Amortization	7,677	7,677	7,677	7,677	7,677
	(6,072)	(6,630)	(6,687)	(7,363)	(9,213)
<b>392 Financial Plan Surplus / (Deficit)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

393	Lillies Lake Waste Water Plant	2024	2025	2026	2027	2028
Revenues						
	Frontage & Parcel Taxes	8,816	10,266	11,716	13,166	13,166
	User Fees & Service Charges	32,017	32,017	32,017	32,017	32,017
		40,833	42,283	43,733	45,183	45,183
Expenses						
	Administration	4,077	4,077	4,077	4,077	4,077
	Wages and Benefits	13,641	14,324	14,718	15,012	15,012
	Operating	17,909	13,909	13,909	13,909	13,909
	Debt Charges - Interest	46	20	-	-	-
	Amortization of Tangible Capital Assets	4,860	4,860	4,860	4,860	4,860
		40,533	37,190	37,564	37,858	37,858
Operating Surplus / (Deficit)		300	5,093	6,169	7,325	7,325
Other						
	Capital Expenditures	(18,521)	(1,511)	(1,553)	(1,584)	(1,584)
	Debt Principal Repayment	(509)	(653)	-	-	-
	Transfer (to)/from Reserves	13,870	(7,789)	(9,476)	(10,601)	(10,601)
	Unfunded Amortization	4,860	4,860	4,860	4,860	4,860
		(300)	(5,093)	(6,169)	(7,325)	(7,325)
393 Financial Plan Surplus / (Deficit)		-	-	-	-	-
394	Painted Boat Waste Water Plant	2024	2025	2026	2027	2028
Revenues						
	Frontage & Parcel Taxes	12,462	14,012	15,562	17,112	17,112
	User Fees & Service Charges	22,477	22,477	22,477	22,477	22,477
		34,939	36,489	38,039	39,589	39,589
Expenses						
	Administration	3,678	3,678	3,678	3,678	3,678
	Wages and Benefits	10,338	10,810	11,108	11,326	11,326
	Operating	9,214	9,214	9,214	9,214	9,214
	Debt Charges - Interest	46	20	-	-	-
	Amortization of Tangible Capital Assets	7,687	7,687	7,687	7,687	7,687
		30,963	31,409	31,687	31,905	31,905
Operating Surplus / (Deficit)		3,976	5,080	6,352	7,684	7,684
Other						
	Debt Principal Repayment	(509)	(653)	-	-	-
	Transfer (to)/from Reserves	(11,154)	(12,114)	(14,039)	(15,371)	(15,371)
	Unfunded Amortization	7,687	7,687	7,687	7,687	7,687
		(3,976)	(5,080)	(6,352)	(7,684)	(7,684)
394 Financial Plan Surplus / (Deficit)		-	-	-	-	-



<b>395</b>	<b>Sakinaw Ridge Waste Water Plant</b>	<b>2024</b>	<b>2025</b>	<b>2026</b>	<b>2027</b>	<b>2028</b>
<b>Revenues</b>						
	Frontage & Parcel Taxes	25,003	25,003	25,003	25,003	25,003
	User Fees & Service Charges	14,560	14,560	14,560	14,560	14,560
		39,563	39,563	39,563	39,563	39,563
<b>Expenses</b>						
	Administration	5,771	5,771	5,771	5,771	5,771
	Wages and Benefits	16,504	17,301	17,777	18,130	18,130
	Operating	15,460	15,460	15,460	15,460	15,460
	Debt Charges - Interest	92	40	-	-	-
	Amortization of Tangible Capital Assets	16,127	16,127	16,127	16,127	16,127
		53,954	54,699	55,135	55,488	55,488
<b>Operating Surplus / (Deficit)</b>		<b>(14,391)</b>	<b>(15,136)</b>	<b>(15,572)</b>	<b>(15,925)</b>	<b>(15,925)</b>
<b>Other</b>						
	Debt Principal Repayment	(1,019)	(1,306)	-	-	-
	Transfer (to)/from Reserves	(717)	315	(555)	(202)	(202)
	Unfunded Amortization	16,127	16,127	16,127	16,127	16,127
		14,391	15,136	15,572	15,925	15,925
<b>395 Financial Plan Surplus / (Deficit)</b>		<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>400</b>	<b>Cemetery</b>	<b>2024</b>	<b>2025</b>	<b>2026</b>	<b>2027</b>	<b>2028</b>
<b>Revenues</b>						
	Tax Requisitions	141,000	203,381	203,223	202,513	200,166
	User Fees & Service Charges	61,134	61,134	61,134	61,134	61,134
		202,134	264,515	264,357	263,647	261,300
<b>Expenses</b>						
	Administration	21,925	21,925	21,925	21,925	21,925
	Wages and Benefits	76,974	80,052	82,252	83,900	83,900
	Operating	80,322	84,578	82,220	79,862	77,515
	Amortization of Tangible Capital Assets	4,144	4,144	4,144	4,144	4,144
		183,365	190,699	190,541	189,831	187,484
<b>Operating Surplus / (Deficit)</b>		<b>18,769</b>	<b>73,816</b>	<b>73,816</b>	<b>73,816</b>	<b>73,816</b>
<b>Other</b>						
	Capital Expenditures	(595,464)	-	-	-	-
	Proceeds from Long Term Debt	294,800	-	-	-	-
	Debt Principal Repayment	(4,913)	(59,960)	(59,960)	(59,960)	(59,960)
	Transfer (to)/from Reserves	282,664	(18,000)	(18,000)	(18,000)	(18,000)
	Unfunded Amortization	4,144	4,144	4,144	4,144	4,144
		(18,769)	(73,816)	(73,816)	(73,816)	(73,816)
<b>400 Financial Plan Surplus / (Deficit)</b>		<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

410Pender Harbour Health Clinic	2024	2025	2026	2027	2028
Revenues					
Tax Requisitions	189,012	189,012	189,012	189,012	189,012
	189,012	189,012	189,012	189,012	189,012
Expenses					
Administration	8,972	8,972	8,972	8,972	8,972
Operating	175,040	175,040	175,040	175,040	175,040
	184,012	184,012	184,012	184,012	184,012
Operating Surplus / (Deficit)	5,000	5,000	5,000	5,000	5,000
Other					
Transfer (to)/from Reserves	(5,000)	(5,000)	(5,000)	(5,000)	(5,000)
	(5,000)	(5,000)	(5,000)	(5,000)	(5,000)

410 Financial Plan Surplus / (Deficit)

-

-

-

-

-

500Regional Planning	2024	2025	2026	2027	2028
Revenues					
Tax Requisitions	215,351	222,040	226,817	230,393	230,393
User Fees & Service Charges	430	430	430	430	430
Other Revenue	114,034	-	-	-	-
	329,815	222,470	227,247	230,823	230,823
Expenses					
Administration	37,872	37,872	37,872	37,872	37,872
Wages and Benefits	167,145	173,834	178,611	182,187	182,187
Operating	124,798	10,764	10,764	10,764	10,764
	329,815	222,470	227,247	230,823	230,823
Operating Surplus / (Deficit)	-	-	-	-	-
500 Financial Plan Surplus / (Deficit)	-	-	-	-	-

504Rural Planning Services	2024	2025	2026	2027	2028
Revenues					
Tax Requisitions	1,759,679	1,677,964	1,745,020	1,313,964	1,313,964
User Fees & Service Charges	200,056	232,618	237,325	240,844	240,844
Other Revenue	35,000	-	-	-	-
	1,994,735	1,910,582	1,982,345	1,554,808	1,554,808
Expenses					
Administration	223,825	223,825	223,825	223,825	223,825
Wages and Benefits	1,321,660	1,425,086	1,395,421	1,254,381	1,254,381
Operating	867,033	261,671	363,099	76,602	76,602
	2,412,518	1,910,582	1,982,345	1,554,808	1,554,808
Operating Surplus / (Deficit)	(417,783)	-	-	-	-
Other					
Transfer (to)/from Reserves	337,783	-	-	-	-
Transfer (to)/from Appropriated Surplus	80,000	-	-	-	-
	417,783	-	-	-	-

504 Financial Plan Surplus / (Deficit)

-

-

-

-

-

506	Geographic Information Services	2024	2025	2026	2027	2028
Revenues						
	User Fees & Service Charges	20,500	20,500	500	500	500
		20,500	20,500	500	500	500
Expenses						
	Internal Recoveries	(333,467)	(345,018)	(368,275)	(389,445)	(389,445)
	Wages and Benefits	288,741	300,292	308,549	314,719	314,719
	Operating	65,226	65,226	65,226	65,226	65,226
	Amortization of Tangible Capital Assets	11,548	11,548	11,548	11,548	11,548
		32,048	32,048	17,048	2,048	2,048
Operating Surplus / (Deficit)		(11,548)	(11,548)	(16,548)	(1,548)	(1,548)
Other						
	Capital Expenditures	(60,000)	-	-	(60,000)	-
	Transfer (to)/from Reserves	60,000	-	5,000	50,000	(10,000)
	Unfunded Amortization	11,548	11,548	11,548	11,548	11,548
		11,548	11,548	16,548	1,548	1,548
506 Financial Plan Surplus / (Deficit)		-	-	-	-	-
510	Civic Addressing	2024	2025	2026	2027	2028
Revenues						
	User Fees & Service Charges	32,835	33,899	34,660	35,228	35,228
		32,835	33,899	34,660	35,228	35,228
Expenses						
	Administration	3,889	3,889	3,889	3,889	3,889
	Wages and Benefits	26,585	27,649	28,410	28,978	28,978
	Operating	2,361	2,361	2,361	2,361	2,361
		32,835	33,899	34,660	35,228	35,228
Operating Surplus / (Deficit)		-	-	-	-	-
Other						
	Capital Expenditures	(15,000)	-	-	(15,000)	-
	Transfer (to)/from Reserves	15,000	-	-	15,000	-
		-	-	-	-	-
510 Financial Plan Surplus / (Deficit)		-	-	-	-	-

520	Building Inspection Services	2024	2025	2026	2027	2028
Revenues						
	User Fees & Service Charges	1,003,221	1,034,650	1,057,122	1,073,915	1,073,915
	Other Revenue	600	600	600	600	600
		1,003,821	1,035,250	1,057,722	1,074,515	1,074,515
Expenses						
	Administration	155,820	155,820	155,820	155,820	155,820
	Wages and Benefits	785,742	817,171	839,643	856,436	856,436
	Operating	83,761	55,759	55,759	55,759	55,759
	Amortization of Tangible Capital Assets	7,439	7,439	7,439	7,439	7,439
		1,032,762	1,036,189	1,058,661	1,075,454	1,075,454
Operating Surplus / (Deficit)		(28,941)	(939)	(939)	(939)	(939)
Other						
	Transfer (to)/from Reserves	22,002	(6,000)	(6,000)	(6,000)	(6,000)
	Transfer (to)/from Other Funds	(500)	(500)	(500)	(500)	(500)
	Unfunded Amortization	7,439	7,439	7,439	7,439	7,439
		28,941	939	939	939	939
520 Financial Plan Surplus / (Deficit)		-	-	-	-	-
531	Economic Development Area A	2024	2025	2026	2027	2028
Revenues						
	Tax Requisitions	83,548	58,144	58,144	51,264	51,264
		83,548	58,144	58,144	51,264	51,264
Expenses						
	Administration	2,038	2,038	2,038	2,038	2,038
	Operating	83,420	56,106	56,106	49,226	49,226
		85,458	58,144	58,144	51,264	51,264
Operating Surplus / (Deficit)		(1,910)	-	-	-	-
Other						
	Prior Year Surplus/(Deficit)	1,910	-	-	-	-
		1,910	-	-	-	-
531 Financial Plan Surplus / (Deficit)		-	-	-	-	-
532	Economic Development Area B	2024	2025	2026	2027	2028
Revenues						
	Tax Requisitions	48,230	51,143	51,143	45,117	45,117
		48,230	51,143	51,143	45,117	45,117
Expenses						
	Administration	474	474	474	474	474
	Operating	50,108	50,669	50,669	44,643	44,643
		50,582	51,143	51,143	45,117	45,117
Operating Surplus / (Deficit)		(2,352)	-	-	-	-
Other						
	Prior Year Surplus/(Deficit)	2,352	-	-	-	-
		2,352	-	-	-	-
532 Financial Plan Surplus / (Deficit)		-	-	-	-	-

533	Economic Development Area D	2024	2025	2026	2027	2028
Revenues						
	Tax Requisitions	43,635	45,997	45,997	41,029	41,029
		43,635	45,997	45,997	41,029	41,029
Expenses						
	Administration	416	416	416	416	416
	Operating	45,129	45,581	45,581	40,613	40,613
		45,545	45,997	45,997	41,029	41,029
Operating Surplus / (Deficit)		(1,910)	-	-	-	-
Other						
	Prior Year Surplus/(Deficit)	1,910	-	-	-	-
		1,910	-	-	-	-
533 Financial Plan Surplus / (Deficit)		-	-	-	-	-

534	Economic Development Area E	2024	2025	2026	2027	2028
Revenues						
	Tax Requisitions	32,089	32,090	32,090	27,897	27,897
		32,089	32,090	32,090	27,897	27,897
Expenses						
	Administration	483	483	483	483	483
	Operating	33,515	31,607	31,607	27,414	27,414
		33,998	32,090	32,090	27,897	27,897
Operating Surplus / (Deficit)		(1,909)	-	-	-	-
Other						
	Prior Year Surplus/(Deficit)	1,909	-	-	-	-
		1,909	-	-	-	-
534 Financial Plan Surplus / (Deficit)		-	-	-	-	-

535	Economic Development Area F	2024	2025	2026	2027	2028
Revenues						
	Tax Requisitions	53,632	50,075	50,075	44,142	44,142
		53,632	50,075	50,075	44,142	44,142
Expenses						
	Administration	569	569	569	569	569
	Operating	52,973	49,506	49,506	43,573	43,573
		53,542	50,075	50,075	44,142	44,142
Operating Surplus / (Deficit)		90	-	-	-	-
Other						
	Prior Year Surplus/(Deficit)	(90)	-	-	-	-
		(90)	-	-	-	-
535 Financial Plan Surplus / (Deficit)		-	-	-	-	-

<b>540 Hillside Development Project</b>	<b>2024</b>	<b>2025</b>	<b>2026</b>	<b>2027</b>	<b>2028</b>
<b>Revenues</b>					
Other Revenue	156,339	156,339	156,339	156,339	156,339
	156,339	156,339	156,339	156,339	156,339
<b>Expenses</b>					
Administration	6,055	6,055	6,055	6,055	6,055
Wages and Benefits	59,580	28,800	29,592	30,184	30,184
Operating	485,688	91,106	91,336	91,336	91,336
	551,323	125,961	126,983	127,575	127,575
<b>Operating Surplus / (Deficit)</b>	<b>(394,984)</b>	<b>30,378</b>	<b>29,356</b>	<b>28,764</b>	<b>28,764</b>
<b>Other</b>					
Development of Land Held for Resale	(104,055)	(14,055)	(14,055)	(14,055)	(14,055)
Transfer (to)/from Reserves	499,039	(16,323)	(15,301)	(14,709)	(14,709)
	394,984	(30,378)	(29,356)	(28,764)	(28,764)

<b>540 Financial Plan Surplus / (Deficit)</b>	-	-	-	-	-
---	---	---	---	---	---

<b>615 Community Recreation Facilities</b>	<b>2024</b>	<b>2025</b>	<b>2026</b>	<b>2027</b>	<b>2028</b>
<b>Revenues</b>					
Tax Requisitions	6,747,563	7,143,052	7,285,405	7,393,479	7,414,657
Frontage & Parcel Taxes	1,698,073	1,698,073	118,005	-	-
User Fees & Service Charges	1,837,906	1,837,906	1,837,906	1,837,906	1,837,906
Investment Income	513,598	553,539	75,648	10,188	20,727
Other Revenue	17,858	17,858	17,858	17,858	17,858
	10,814,998	11,250,428	9,334,822	9,259,431	9,291,148
<b>Expenses</b>					
Administration	1,071,071	1,071,071	1,071,071	1,071,071	1,071,071
Wages and Benefits	4,157,657	4,404,630	4,506,038	4,593,462	4,593,462
Operating	2,233,691	2,051,549	2,052,325	2,054,400	2,043,502
Debt Charges - Interest	1,049,886	1,085,753	327,188	266,006	252,101
Amortization of Tangible Capital Assets	1,033,297	1,033,297	1,033,297	1,033,297	1,033,297
	9,545,602	9,646,300	8,989,919	9,018,236	8,993,433
<b>Operating Surplus / (Deficit)</b>	<b>1,269,396</b>	<b>1,604,128</b>	<b>344,903</b>	<b>241,195</b>	<b>297,715</b>
<b>Other</b>					
Capital Expenditures	(8,778,937)	(2,411,400)	(1,094,200)	(581,100)	(2,498,800)
Proceeds from Long Term Debt	5,979,692	900,000	720,000	-	1,254,600
Debt Principal Repayment	(1,441,750)	(1,704,701)	(1,009,030)	(984,721)	(1,080,772)
Transfer (to)/from Reserves	1,932,962	500,275	5,030	291,329	993,960
Transfer (to)/from Appropriated Surplus	251,997	-	-	-	-
Transfer (to)/from Other Funds	(246,657)	78,401	-	-	-
Unfunded Amortization	1,033,297	1,033,297	1,033,297	1,033,297	1,033,297
	(1,269,396)	(1,604,128)	(344,903)	(241,195)	(297,715)

<b>615 Financial Plan Surplus / (Deficit)</b>	-	-	-	-	-
---	---	---	---	---	---

625	Pender Harbour Pool	2024	2025	2026	2027	2028
Revenues						
	Tax Requisitions	651,791	683,724	697,611	707,986	707,986
	Frontage & Parcel Taxes	48,519	48,519	48,519	48,519	48,519
	User Fees & Service Charges	90,100	90,100	90,100	90,100	90,100
	Investment Income	21,258	23,270	25,363	27,539	29,803
		811,668	845,613	861,593	874,144	876,408
Expenses						
	Administration	86,553	86,553	86,553	86,553	86,553
	Wages and Benefits	472,951	504,884	518,771	529,146	529,146
	Operating	159,769	157,387	157,387	157,387	157,387
	Debt Charges - Interest	19,466	19,466	19,466	19,466	19,466
	Amortization of Tangible Capital Assets	100,302	100,302	100,302	100,302	100,302
		839,041	868,592	882,479	892,854	892,854
Operating Surplus / (Deficit)		(27,373)	(22,979)	(20,886)	(18,710)	(16,446)
Other						
	Capital Expenditures	(33,865)	(10,000)	(10,000)	(10,000)	(10,000)
	Debt Principal Repayment	(50,311)	(52,323)	(54,416)	(56,592)	(58,856)
	Transfer (to)/from Reserves	11,247	(15,000)	(15,000)	(15,000)	(15,000)
	Unfunded Amortization	100,302	100,302	100,302	100,302	100,302
		27,373	22,979	20,886	18,710	16,446
625 Financial Plan Surplus / (Deficit)		-	-	-	-	-
630	School Facilities - Joint Use	2024	2025	2026	2027	2028
Revenues						
	Tax Requisitions	51,362	51,494	51,587	51,659	51,659
		51,362	51,494	51,587	51,659	51,659
Expenses						
	Administration	3,222	3,222	3,222	3,222	3,222
	Wages and Benefits	3,290	3,422	3,515	3,587	3,587
	Operating	44,850	44,850	44,850	44,850	44,850
		51,362	51,494	51,587	51,659	51,659
Operating Surplus / (Deficit)		-	-	-	-	-
630 Financial Plan Surplus / (Deficit)		-	-	-	-	-
640	Gibsons & Area Library	2024	2025	2026	2027	2028
Revenues						
	Tax Requisitions	882,945	883,211	883,403	883,546	883,546
		882,945	883,211	883,403	883,546	883,546
Expenses						
	Administration	57,951	57,951	57,951	57,951	57,951
	Wages and Benefits	6,672	6,938	7,130	7,273	7,273
	Operating	858,007	858,007	858,007	858,007	858,007
	Amortization of Tangible Capital Assets	52,180	52,180	52,180	52,180	52,180
		974,810	975,076	975,268	975,411	975,411
Operating Surplus / (Deficit)		(91,865)	(91,865)	(91,865)	(91,865)	(91,865)
Other						
	Transfer (to)/from Reserves	(50,000)	(50,000)	(50,000)	(50,000)	(50,000)
	Transfer (to)/from Other Funds	89,685	89,685	89,685	89,685	89,685
	Unfunded Amortization	52,180	52,180	52,180	52,180	52,180
		91,865	91,865	91,865	91,865	91,865
640 Financial Plan Surplus / (Deficit)		-	-	-	-	-

643	Egmont/Pender Harbour Library Service	2024	2025	2026	2027	2028
<b>Revenues</b>						
	Tax Requisitions	65,298	67,002	67,002	67,002	67,002
		65,298	67,002	67,002	67,002	67,002
<b>Expenses</b>						
	Administration	3,696	3,696	3,696	3,696	3,696
	Operating	61,602	63,306	63,306	63,306	63,306
		65,298	67,002	67,002	67,002	67,002
<b>Operating Surplus / (Deficit)</b>		-	-	-	-	-
<b>643 Financial Plan Surplus / (Deficit)</b>		-	-	-	-	-
645	Halfmoon Bay Library Service	2024	2025	2026	2027	2028
<b>Revenues</b>						
	Tax Requisitions	181,655	186,700	186,700	186,700	186,700
		181,655	186,700	186,700	186,700	186,700
<b>Expenses</b>						
	Administration	10,860	10,860	10,860	10,860	10,860
	Operating	170,796	175,840	175,840	175,840	175,840
		181,656	186,700	186,700	186,700	186,700
<b>Operating Surplus / (Deficit)</b>		(1)	-	-	-	-
<b>Other</b>						
	Prior Year Surplus/(Deficit)	1	-	-	-	-
		1	-	-	-	-
<b>645 Financial Plan Surplus / (Deficit)</b>		-	-	-	-	-
646	Roberts Creek Library Service	2024	2025	2026	2027	2028
<b>Revenues</b>						
	Tax Requisitions	216,932	218,925	218,925	218,925	218,925
		216,932	218,925	218,925	218,925	218,925
<b>Expenses</b>						
	Administration	7,914	7,914	7,914	7,914	7,914
	Operating	119,333	121,326	121,326	121,326	121,326
		127,247	129,240	129,240	129,240	129,240
<b>Operating Surplus / (Deficit)</b>		89,685	89,685	89,685	89,685	89,685
<b>Other</b>						
	Transfer (to)/from Other Funds	(89,685)	(89,685)	(89,685)	(89,685)	(89,685)
		(89,685)	(89,685)	(89,685)	(89,685)	(89,685)
<b>646 Financial Plan Surplus / (Deficit)</b>		-	-	-	-	-
648	Museum Service	2024	2025	2026	2027	2028
<b>Revenues</b>						
	Tax Requisitions	185,352	185,352	185,352	185,352	185,352
		185,352	185,352	185,352	185,352	185,352
<b>Expenses</b>						
	Administration	10,807	10,807	10,807	10,807	10,807
	Operating	174,545	174,545	174,545	174,545	174,545
		185,352	185,352	185,352	185,352	185,352
<b>Operating Surplus / (Deficit)</b>		-	-	-	-	-
<b>648 Financial Plan Surplus / (Deficit)</b>		-	-	-	-	-



650	Community Parks	2024	2025	2026	2027	2028
Revenues						
	Tax Requisitions	2,549,501	2,530,559	2,770,619	2,918,140	2,895,574
	Government Transfers	1,892,786	-	-	-	-
	User Fees & Service Charges	41,600	41,600	41,600	41,600	41,600
	Other Revenue	11,100	11,100	11,100	11,100	11,100
		4,494,987	2,583,259	2,823,319	2,970,840	2,948,274
Expenses						
	Administration	320,638	320,638	320,638	320,638	320,638
	Wages and Benefits	1,161,363	1,181,392	1,213,879	1,238,157	1,238,157
	Operating	843,556	665,936	691,504	685,193	674,628
	Debt Charges - Interest	2,956	2,225	1,459	649	2,093
	Amortization of Tangible Capital Assets	188,665	188,665	188,665	188,665	188,665
		2,517,178	2,358,856	2,416,145	2,433,302	2,424,181
Operating Surplus / (Deficit)		1,977,809	224,403	407,174	537,538	524,093
Other						
	Capital Expenditures	(4,731,667)	(1,560,700)	(540,100)	(465,100)	(777,500)
	Proceeds from Long Term Debt	1,483,207	-	-	103,600	-
	Debt Principal Repayment	(12,519)	(13,250)	(186,477)	(310,474)	(299,106)
	Transfer (to)/from Reserves	258,437	1,157,580	130,738	(54,229)	363,848
	Transfer (to)/from Appropriated Surplus	233,113	-	-	-	-
	Transfer (to)/from Other Funds	602,955	3,302	-	-	-
	Unfunded Amortization	188,665	188,665	188,665	188,665	188,665
		(1,977,809)	(224,403)	(407,174)	(537,538)	(524,093)
650 Financial Plan Surplus / (Deficit)		-	-	-	-	-

665	Bicycle & Walking Paths	2024	2025	2026	2027	2028
Revenues						
	Tax Requisitions	122,322	54,117	54,872	55,440	55,440
		122,322	54,117	54,872	55,440	55,440
Expenses						
	Administration	8,871	8,871	8,871	8,871	8,871
	Wages and Benefits	30,210	27,538	28,293	28,861	28,861
	Operating	67,212	7,708	7,708	7,708	7,708
	Amortization of Tangible Capital Assets	79,260	79,260	79,260	79,260	79,260
		185,553	123,377	124,132	124,700	124,700
Operating Surplus / (Deficit)		(63,231)	(69,260)	(69,260)	(69,260)	(69,260)
Other						
	Capital Expenditures	(584,183)	-	-	-	-
	Transfer (to)/from Reserves	127,324	(10,000)	(10,000)	(10,000)	(10,000)
	Transfer (to)/from Appropriated Surplus	(69,264)	-	-	-	-
	Transfer (to)/from Other Funds	510,094	-	-	-	-
	Unfunded Amortization	79,260	79,260	79,260	79,260	79,260
		63,231	69,260	69,260	69,260	69,260
665 Financial Plan Surplus / (Deficit)		-	-	-	-	-

667	Area A Bicycle & Walking Paths	2024	2025	2026	2027	2028
Revenues						
	Tax Requisitions	12,484	12,753	12,946	13,093	13,093
		12,484	12,753	12,946	13,093	13,093
Expenses						
	Administration	1,539	1,539	1,539	1,539	1,539
	Wages and Benefits	6,745	7,014	7,207	7,354	7,354
	Operating	4,200	4,200	4,200	4,200	4,200
	Amortization of Tangible Capital Assets	6,349	6,349	6,349	6,349	6,349
		18,833	19,102	19,295	19,442	19,442
Operating Surplus / (Deficit)		(6,349)	(6,349)	(6,349)	(6,349)	(6,349)
Other						
	Unfunded Amortization	6,349	6,349	6,349	6,349	6,349
		6,349	6,349	6,349	6,349	6,349
667 Financial Plan Surplus / (Deficit)		-	-	-	-	-
670	Regional Recreation Programs	2024	2025	2026	2027	2028
Revenues						
	Tax Requisitions	210,682	204,714	204,807	204,879	204,879
	User Fees & Service Charges	20,019	30,319	30,319	30,319	30,319
		230,701	235,033	235,126	235,198	235,198
Expenses						
	Administration	12,911	12,911	12,911	12,911	12,911
	Wages and Benefits	3,290	3,422	3,515	3,587	3,587
	Operating	214,500	218,700	218,700	218,700	218,700
		230,701	235,033	235,126	235,198	235,198
Operating Surplus / (Deficit)		-	-	-	-	-
670 Financial Plan Surplus / (Deficit)		-	-	-	-	-
680	Dakota Ridge Recreation Service Area	2024	2025	2026	2027	2028
Revenues						
	Tax Requisitions	231,746	235,722	238,570	240,695	240,695
	User Fees & Service Charges	38,000	38,000	38,000	38,000	38,000
	Other Revenue	2,000	2,000	2,000	2,000	2,000
		271,746	275,722	278,570	280,695	280,695
Expenses						
	Administration	25,754	25,754	25,754	25,754	25,754
	Wages and Benefits	99,489	103,465	106,313	108,438	108,438
	Operating	146,503	146,503	146,503	146,503	146,503
	Amortization of Tangible Capital Assets	4,474	4,474	4,474	4,474	4,474
		276,220	280,196	283,044	285,169	285,169
Operating Surplus / (Deficit)		(4,474)	(4,474)	(4,474)	(4,474)	(4,474)
Other						
	Unfunded Amortization	4,474	4,474	4,474	4,474	4,474
		4,474	4,474	4,474	4,474	4,474
680 Financial Plan Surplus / (Deficit)		-	-	-	-	-