



# SUNSHINE COAST REGIONAL DISTRICT



REGULAR BOARD MEETING TO BE HELD  
IN THE BOARDROOM OF THE SUNSHINE COAST  
REGIONAL DISTRICT OFFICES AT 1975 FIELD ROAD, SECHELT, B.C.

THURSDAY, JULY 27, 2023

## AGENDA

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CALL TO ORDER 1:30 p.m.

### AGENDA

1. Adoption of agenda

### MINUTES

2. Regular Board meeting minutes of July 13, 2023

Annex A  
Pages 4 - 9

### BUSINESS ARISING FROM MINUTES AND UNFINISHED BUSINESS

### PRESENTATIONS AND DELEGATIONS

### REPORTS

3. Committee of the Whole recommendation Nos. 1–6 of July 13, 2023 Annex B  
pp 10 - 12
4. Electoral Area Services Committee recommendation Nos. 1-13 of July 20, 2023 Annex C  
pp 13 - 16
5. Finance Committee recommendation Nos. 1-4 of July 20, 2023 Annex D  
pp 17 - 18
6. Sunshine Coast Regional Accessibility Advisory Committee Terms of Reference – Corporate Officer  
**(Voting – All Directors – 1 vote each)** Annex E  
pp 19 - 27
7. Connected Coast Network and Last Mile Infrastructure – Housekeeping Item - Letter of Support – Chief Administrative Officer  
**(Voting – All Directors – 1 vote each)** Annex F  
p 28
8. Water Supply Plan Feasibility Study Long-Term Ground Water Supply Sources (Groundwater Investigation Phase 5) RFP 2337004 - Contract Award For Five (5) Wells – Capital Projects Engineer  
**(Voting – All Directors – weighted vote – A-2, B-2, D-2, E-2, F-2, Sechelt-6, Gibsons-3, sNGD-1)** Annex G  
pp 29 - 30

- 9. Unified Alternative Approval Process Results – Community Recreation Facilities Roof Renewal Loan Authorization Bylaw No. 741, 2023 And Halfmoon Bay Fire Rescue Apparatus Loan Authorization Bylaw No. 742, 2023 – Corporate Officer  
**(Voting – Participants – weighted vote – B-2, D-2, E-2, F-2, Sechelt-6, Gibsons-3, sNGD-1)** Annex H  
pp 31 - 34
- 10. Placement of Notice on Title – Chief Building Official  
**(Voting – All Directors – 1 vote each)** Annex I  
pp 35 - 37
- 11. Office of the CAO Monthly Report Verbal

**COMMUNICATIONS**

**MOTIONS**

**BYLAWS**

- 12. *Sunshine Coast Regional District Water Rates and Regulations Amendment Bylaw No. 422.43, 2023*  
**- first, second, third reading and adoption**  
**(Voting – Participants – weighted vote: A-2, B-2, D-2, E-2, F-2, Sechelt-6 – motion for adoption requires at least 2/3 of the votes cast)** To Come  
Forward
- 13. *Sunshine Coast Regional District Zoning Amendment Bylaw No. 337.123, 2023*  
**- first reading**  
**(Voting – Electoral Area Directors – 1 vote each)** Annex J  
pp 38 - 40
- 14. *Sunshine Coast Regional District Zoning Amendment Bylaw No. 722.9, 2023*  
**- first reading**  
**(Voting – Electoral Area Directors – 1 vote each)** Annex K  
pp 41 - 42
- 15. *Sunshine Coast Regional District Zoning Amendment Bylaw No. 722.2, 2023*  
**- first, second and third reading**  
**(Voting – Electoral Area Directors – 1 vote each)** Annex L  
p 43
- 16. *Sunshine Coast Regional District Zoning Amendment Bylaw No. 722.6, 2023*  
**- first and second reading**  
**(Voting – Electoral Area Directors – 1 vote each)** Annex M  
pp 44 - 45
- 17. *Sunshine Coast Regional District Financial Plan Amendment Bylaw No. 740.1, 2023 - receipt of report*  
**- first, second, third reading and adoption**  
**(Voting – All Directors – weighted vote – A-2, B-2, D-2, E-2, F-2, Sechelt-6, Gibsons-3, sNGD-1 – motion for adoption requires at least 2/3 of the votes cast)** Annex N  
pp 46 - 92

- |     |   |                               |
|-----|---|-------------------------------|
| 18. | <p><i>Community Recreation Facilities Roof Renewal Project Loan Authorization Bylaw No. 741, 2023</i><br/> <b>- adoption</b><br/> <b>(Voting – All Directors – weighted vote – A-2, B-2, D-2, E-2, F-2, Sechelt-6, Gibsons-3, sNGD-1)</b></p>                             | <p>Annex O<br/>pp 93 - 94</p> |
| 19. | <p><i>Halfmoon Bay Fire Protection Service Rescue 1 Fire Apparatus Replacement Project Loan Authorization Bylaw No. 742, 2023</i><br/> <b>- adoption</b><br/> <b>(Voting – All Directors – weighted vote – A-2, B-2, D-2, E-2, F-2, Sechelt-6, Gibsons-3, sNGD-1)</b></p> | <p>Annex P<br/>pp 95 - 96</p> |

**DIRECTORS’ REPORTS**

**NEW BUSINESS**

**IN CAMERA**

THAT the public be excluded from attendance at the meeting in accordance with Section 90 (1) (a), (c), (f), (g), (i), (j), (k) and (2) (b) of the *Community Charter* – “personal information about an identifiable individual...”, “labour relations...”, “law enforcement ...”, “litigation or potential litigation...”; “the receipt of advice that is subject to solicitor-client privilege...”, “information that is prohibited ... under section 21 of FOIPPA...”, “negotiations and related discussions respecting the proposed provision of a municipal service...” and “the consideration of information received and held in confidence relating to negotiations between the municipality and a provincial government...”.

**ADJOURNMENT**



## SUNSHINE COAST REGIONAL DISTRICT

July 13, 2023

MINUTES OF THE MEETING OF THE REGULAR BOARD OF THE SUNSHINE COAST REGIONAL DISTRICT HELD IN THE BOARDROOM AT 1975 FIELD ROAD, SECHELT, B.C.

<b>PRESENT:</b>	Chair	Electoral Area E	D. McMahon
	Directors	Electoral Area A	L. Lee (in part)
		Electoral Area B	J. Gabias
		Electoral Area D	K. Backs
		Electoral Area F	K. Stamford
		District of Sechelt	D. Inkster
		District of Sechelt	A. Toth
		Town of Gibsons	S. White (in part)
<b>ALSO PRESENT:</b>	Chief Administrative Officer		D. McKinley
	Corporate Officer		S. Reid
	GM, Corporate Services		T. Perreault
	GM, Infrastructure Services (Acting)		M. Brown (in part)
	GM, Community Services		S. Gagnon
	GM, Planning and Development		I. Hall
	Manager, Purchasing and Finance		V. Cropp (in part)
	Manager, Capital Projects		S. Misiurak (in part)
	Capital Projects Engineer		S. Wijayabandara (in part)
	Manager, Legislative Services / Recorder		J. Hill
	Executive Assistant		C. Armitage
	Electoral Area A, Alternate Director		C. Alexander
	Media		1
	Public		0

*\*Directors, staff, and other attendees present for the meeting may have participated by means of electronic or other communication facilities.*

**CALL TO ORDER 1:35 p.m.**

*Director McMahon assumed the Chair.*

**AGENDA It was moved and seconded**

210/23 THAT the agenda for the meeting be adopted as presented.

**CARRIED**

**MINUTES**

Minutes **It was moved and seconded**

211/23 THAT the Regular Board meeting minutes of June 22, 2023 be adopted.

**CARRIED**

Minutes **It was moved and seconded**

212/23 THAT the Special Board meeting minutes of July 6, 2023 be adopted.

**CARRIED**

**BUSINESS ARISING FROM MINUTES AND UNFINISHED BUSINESS**

*Staff provided an update on the bicycling and walking pathways fencing along Highway 101.*

**REPORTS**

COW **It was moved and seconded**

213/23 THAT Committee of the Whole recommendation Nos. 1-8 of June 22, 2023 be received, adopted and acted upon as follows:

**Recommendation No. 1** *Water Supply Update*

THAT the presentation titled Water Supply Update be received for information.

**Recommendation No. 2** *Budget Project Status Report*

THAT the report titled Budget Project Status Report – June 2023 be received for information.

**Recommendation No. 3** *Halfmoon Bay Community Hall and Coopers Green Park Enhancements*

THAT the report titled Halfmoon Bay Community Hall and Coopers Green Park Enhancements- Project Budget Update be received for information;

AND THAT the Coopers Green Hall Replacement project up to \$4.5 million be reallocated as follows:

1. Up to \$3,521,762 (\$3,411,864 remaining) for the new Halfmoon Bay Community Project:
  - i. Funded from the following sources:
    - a. Investing in Canada Infrastructure Program (ICIP) Grant up to \$2,013,642 (\$1,933,631 remaining);
    - b. Approved Debt Funding up to \$1,478,233;
    - c. Amenity Funding of \$29,887 (\$0 remaining);

213/23 cont.

2. Up to \$633,238 for Park Enhancements at Coopers Green Park:
  - ii. Funded from the following sources:
    - a. Amenity Funding up to \$233,113;
    - b. Canada Community-Building Fund - Community Works Fund up to \$400,125;

AND FURTHER THAT the 2023-2027 Financial Plan be amended accordingly.

**Recommendation No. 4**     *Transit Improvement Program – 2024 Priorities*

THAT the report titled Transit Improvement Program (TIP) – 2024 Priorities be received for information;

AND THAT the 2024 Memorandum of Understanding for the TIP be prepared to include the following Year 1 (2024/25) Proposed Expansion Initiatives:

- a) Route 90 increased frequency to offer 30-minute service between Langdale and Sechelt from 6:00 a.m. to 6:00 p.m. on weekdays;
- b) Increased Custom Transit service hours (550 hours);

AND FURTHER THAT prior to Q2 2024, staff and BC Transit facilitate an opportunity for the Board to outline their preferred priorities for 2025+.

**Recommendation No. 5**     *2022 Corporate Annual Report*

THAT the report titled 2022 Sunshine Coast Regional District (SCRD) Corporate Annual Report be received for information;

AND THAT the 2022 Annual Report be approved for distribution.

**Recommendation No. 6**     *Trans Mountain Expansion Project (Environmental Assessment Certificate)*

THAT the correspondence dated May 23, 2023 from Mariah Busatore, Marine Stakeholder Engagement and Communications Coordinator for Trans Mountain regarding a request for feedback to a BC Environmental Assessment Office Human Health Risk Report for the Trans Mountain Expansion Project (Environmental Assessment Certificate) be received for information.

**Recommendation No. 7**     *Trans Mountain Expansion Project (Environmental Assessment Certificate)*

THAT the correspondence dated May 23, 2023 from Mariah Busatore, Marine Stakeholder Engagement and Communications Coordinator for Trans Mountain regarding a request for feedback to a BC Environmental Assessment Office Existing Shoreline Conditions Report for the Trans Mountain Expansion Project (Environmental Assessment Certificate) be received for information.

213/23 cont.                    **Recommendation No. 8**            *Coalition of Child Care Advocates of BC*

THAT the correspondence dated June 7, 2023 from Sharon Gregson, Spokesperson for the Coalition of Child Care Advocates of BC regarding a request for municipal support for submission of a resolution to the Union of British Columbia Municipalities pertaining to the BC Child Care System be received for information.

**CARRIED**

*Director White joined the meeting at 1:47 p.m.*

Contract Award            **It was moved and seconded**

214/23                            THAT the report titled Water Supply Plan Feasibility Study Long-Term Ground Water Supply Sources (Groundwater Investigation Phase 5) RFP 2337004 - Contract Award be received for information;

AND THAT a contract be awarded to Kalwij Water Dynamics Inc. for a value not to exceed \$330,000;

AND FURTHER THAT the delegated authorities be authorized to execute the contract.

**CARRIED**

Contract Award            **It was moved and seconded**

215/23                            THAT staff bring back options for groundwater investigation of two additional test wells that can be funded within the current Financial Plan.

**CARRIED**

## **COMMUNICATIONS**

Letter of Support  
for RCCA                    **It was moved and seconded**

216/23                            THAT the correspondence from Karen Spicer, Vice President, Roberts Creek Community Association dated June 25, 2023, be received for information;

AND THAT a letter be sent to the Roberts Creek Community Association in support of their application to the Destination Development Fund grant for the Roberts Creek Community Hall Infrastructure Project;

AND FURTHER THAT the letter note that the project may have implications for adjacent SCRD-owned land, is subject to regulatory requirements, and that some aspects require final approval from the SCRD.

**CARRIED**

**BYLAWS**

Bylaw 1087.1            **It was moved and seconded**

217/23                    THAT *Sakinaw Ridge Community Sewage Treatment System Service Amendment Bylaw No. 1087.1, 2023* be adopted.

**CARRIED**

*Chair Lee joined the meeting at 1:51 p.m.*

**DIRECTORS' REPORTS**

*Directors provided a verbal report of their activities.*

*The Board moved In Camera at 1:57 p.m.*

*The Board recessed at 1:57 p.m. and reconvened at 2:02 p.m.*

*Chair Lee assumed the Chair at 2:02 p.m.*

**IN CAMERA            It was moved and seconded**

218/23                    THAT the public be excluded from attendance at the meeting in accordance with Section 90 (1) (g), (i), (k) and (2) (b) of the *Community Charter* – “litigation or potential litigation...”; “the receipt of advice that is subject to solicitor-client privilege, including communications necessary for that purpose”, “negotiations and related discussions respecting the proposed provision of a municipal service that are at their preliminary stages ...” and “the consideration of information received and held in confidence relating to negotiations between the municipality and a provincial government...”.to negotiations between the municipality and a provincial government...”.

**CARRIED**

*The Board moved out of In Camera at 2:32 p.m.*

**RELEASE OF ITEMS FROM IN CAMERA**

Contract Award            **It was moved and seconded**

219/23                    THAT the contract with Commercial Truck Equipment Co. be increased from \$274,937 up to \$324,937 (excluding GST);

AND THAT the delegated authorities be authorized to execute the contract amendment;

AND THAT a loan of up to \$287,493 for a term of 5 years be requested through the Municipal Finance Authority Equipment Financing Program under section 403(1) of the *Local Government Act* (Liabilities Under Agreement) to fund the purchase of the vehicle;



219/23 cont. AND THAT the project budget for the south Pender Harbour Water Service Area vehicle purchase be increased by \$15,000 to \$99,824 funded \$84,824 from Municipal Finance Authority (MFA) short term loan and \$15,000 from Operating Reserves;

AND FURTHER THAT the 2023-2027 Financial Plan be amended accordingly.

**CARRIED**

**ADJOURNMENT**

220/23 THAT the Regular Board meeting be adjourned.

**CARRIED**

The meeting adjourned at 2:32 p.m.

Certified correct \_\_\_\_\_  
Corporate Officer

Confirmed this \_\_\_\_\_ day of \_\_\_\_\_

\_\_\_\_\_  
Chair

**SUNSHINE COAST REGIONAL DISTRICT  
COMMITTEE OF THE WHOLE**

**July 13, 2023**

RECOMMENDATIONS FROM THE COMMITTEE OF THE WHOLE MEETING HELD IN THE BOARDROOM OF THE SUNSHINE COAST REGIONAL DISTRICT OFFICES AT 1975 FIELD ROAD, SECHELT, B.C.

<b>PRESENT:</b>	Chair	Electoral Area D	K. Backs
	Directors	Electoral Area A	L. Lee
		Electoral Area B	J. Gabias
		Electoral Area E	D. McMahon
		Electoral Area F	K. Stamford
		Town of Gibsons (Alt.)	S. Lumley
		District of Sechelt	A. Toth
		District of Sechelt	D. Inkster
		shíshálh Nation Government District	P. Paul
<b>ALSO PRESENT:</b>	Chief Administrative Officer		D. McKinley
	Corporate Officer		S. Reid
	Executive Assistant		C. Armitage
	Acting General Manager, Infrastructure Services		M. Brown
	Chief Financial Officer		T. Perreault
	General Manager, Community Services		S. Gagnon
	Utility Operations Superintendent		C. Abbott (part)
	Assistant Manager, Utility Engineering		M. O'Rourke (part)
	Parks Planning and Community Development Coordinator		J. Huntington (part)
	Manager, Parks Services		K. Clarkson (part)
	Manager, Recreation Services		G. Donn (part)
	Manager, Solid Waste Services		M. Sole (part)
	Recording Secretary		L. Mosimann
	Media		1
	Public		4 (part)

*\*Directors, staff, and other attendees present for the meeting may have participated by means of electronic or other communication facilities.*

**CALL TO ORDER**                      9:33 a.m.

*Director Toth passed the Chair to Director Backs.*

**AGENDA**                              The agenda was adopted as presented.

**REPORTS****Recommendation No. 1**     *Water Supply Update*

The Committee of the Whole recommended that the report titled Water Supply Update be received for information.

**Recommendation No. 2**     *Dream Valley Estates Water System Feasibility Service Area*

The Committee of the Whole recommended that the report titled Dream Valley Estates Water System Feasibility Service Area be received for information;

AND THAT Dream Valley Estates be considered a ‘feasibility service area’ for the purposes of this work;

AND THAT a budget of up to \$30,000 be approved and included in Electoral Area A Feasibility [function 151] to cover the associated costs for associated assessment and feasibility study for the potential takeover/conversion of Dream Valley Estates Water System;

AND THAT 100% of the costs for these works be funded by the ownership/strata of the Dream Valley Estates Water System;

AND FURTHER THAT the 2023-2027 Financial Plan be amended accordingly.

**Recommendation No. 3**     *Dan Bosch Park and Katherine Lake Park Proposed Enhancement Projects Update*

The Committee of the Whole recommended that the report titled Dan Bosch Park and Katherine Lake Park Proposed Enhancement Projects Update be received for information;

AND THAT a Budget Proposal for a Park Management Plan for both Dan Bosch Park and Katherine Lake Park be submitted as part of the 2024-2028 Financial Planning Process.

**Recommendation No. 4**     *Food Waste Processing Contract Updates*

The Committee of the Whole recommended that the report titled Food Waste Processing Contract Updates be received for information;

AND THAT the contract with Salish Environmental Group Inc. for food waste processing services be extended for an additional two (2) year period from September 1, 2023, to August 31, 2025;

AND THAT the contract with Salish Environmental Group Inc. be increased by \$174,300 to \$380,100 (not including GST);

AND FURTHER THAT the delegated authorities be authorized to execute the contract.

**Recommendation No. 5**     *RFP 2361304 Gibsons and Area Community Centre Youth Services - Contract Award*

The Committee of the Whole recommended that the report titled RFP 2361304 Gibsons and Area Community Centre Youth Services – Contract Award be received for information;

AND THAT the contract to provide Youth Services at the Gibsons and Area Community Centre be awarded to YMCA BC Sea to Sky Region in the amount of up to \$138,252 (excluding GST);

AND FURTHER THAT the delegated authorities be authorized to execute the contract.

**Recommendation No. 6**     *Solid Waste Management Plan Public and Technical Advisory Committee (PTAC) Minutes of June 6, 2023*

The Committee of the Whole recommended that the Solid Waste Management Plan Public and Technical Advisory Committee (PTAC) meeting minutes of June 6, 2023, be received for information.

**ADJOURNMENT**                      10:10 a.m.

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Committee Chair

**SUNSHINE COAST REGIONAL DISTRICT  
ELECTORAL AREA SERVICES COMMITTEE**

**July 20, 2023**

RECOMMENDATIONS FROM THE ELECTORAL AREA SERVICES COMMITTEE MEETING HELD IN THE BOARDROOM OF THE SUNSHINE COAST REGIONAL DISTRICT OFFICES AT 1975 FIELD ROAD, SECHELT, B.C.

<b>PRESENT:</b>	Chair	Electoral Area E	D. McMahon
	Directors	Electoral Area A Electoral Area B Electoral Area D Electoral Area F District of Sechelt	L. Lee J. Gabias K. Backs K. Stamford A. Toth
<b>ALSO PRESENT:</b>	Chief Administrative Officer Corporate Officer G.M., Planning and Development G.M., Community Services G.M., Corporate Services / Chief Financial Officer Manager, Planning and Development Planner II Planner II Senior Planner Manager, Parks Services Capital Projects Coordinator Electoral Area A Alternate Director Executive Assistant Recording Secretary Media Public		D. McKinley S. Reid I. Hall S. Gagnon T. Perreault J. Jackson (part) N. Copes (part) A. Wittman (part) J. Clark (part) K. Clarkson (part) K. Koper (part) C. Alexander C. Armitage T. Crosby 1 12

*\*Directors, staff, and other attendees present for the meeting may have participated by means of electronic or other communication facilities.*

**CALL TO ORDER**                      9:30 a.m.

**AGENDA**                              The agenda was adopted as presented.

**Recommendation No. 1**      *Director Attendance*

The Electoral Area Services Committee recommended that District of Sechelt Director A. Toth be permitted to attend and participate in the Electoral Areas Service Committee Meeting of July 20, 2023.

**PRESENTATIONS AND DELEGATIONS**

*Pam Robertson, Tiny Home Alliance of Canada and Sunshine Coast Tiny Homes Ltd. presented to the Committee regarding update for a temporary movable small home pilot project in rural areas.*

**Recommendation No. 2**     *Tiny Home Alliance of Canada and Sunshine Coast Tiny Homes Ltd. Delegation*

The Electoral Area Services Committee recommended that the delegation materials provided by Pam Robertson, Tiny Home Alliance of Canada and Sunshine Coast Tiny Homes Ltd. be received for information;

AND THAT staff report to the October 12, 2023 Electoral Areas Services Committee with an update of the changes on Tiny Homes over the past five years and an outline of the steps required to advance a pilot project;

AND FURTHER THAT the 2018 staff report be included for reference.

*Angela Letman, Very Coast Planning and Design presented to the Committee regarding Development Variance Permit Application DVP00085 (Cawley Point Cabins).*

**Recommendation No. 3**     *Development Variance Permit Application DVP00085 (Cawley Point Cabins) Delegation*

The Electoral Area Services Committee recommended that the delegation materials provided by Pablo Yuste, OMICRON AEC and Angela Letman, Very Coast Planning and Design be received for information.

**REPORTS**

*The Committee recessed at 10:11 a.m. and reconvened at 10:16 a.m.*

*The Committee Chair invited the public to provide comment regarding Development Variance Permit application DVP00085 (Cawley Point Cabins).*

*John Carsley, Tuwanek expressed concerns that the applicant built without permits and then requested to keep structures even though they sited within the required setback allowance which if approved sets a bad precedent.*

*Shannon Rhody, Sechelt, expressed concerns about unpermitted development and communication with affected parties and noted there were no Development Permit Areas (DPAs) designated in the area due to the area not being assessed for DPAs.*

*Elise Rudland, Halfmoon Bay, commented that the West Sechelt Community Association and Tuwanek Community Association are the people that know the Inlet and therefore need to be brought into the discussion on the future of the Inlet.*

**Recommendation No. 4**     *Development Variance Permit DVP00085 (Cawley Point Cabins)*

The Electoral Area Services Committee recommended that the report titled Development Variance Permit DVP00085 (Cawley Point Cabins) be received for information;

AND THAT the staff report be referred to the Halfmoon Bay Electoral Area B Advisory Planning Commission (APC), the Egmont / Pender Harbour Electoral Area A APC and District of Sechelt Council.

*The Committee recessed at 10:33 a.m. and reconvened at 10:40 a.m.*

**Recommendation No. 5**     *Zoning Amendment Bylaw 722.2 (562 Veterans Road)*

The Electoral Area Services Committee recommended that the report titled Zoning Amendment Bylaw 722.2 Consideration of First, Second and Third Readings (562 Veterans Road) be received for information;

AND THAT Zoning Amendment Bylaw No. 722.2, 2022 be forwarded to the Board for First, Second and Third readings.

**Recommendation No. 6**     *Zoning Amendment Bylaw No. 722.6 (268 Stella Maris Road)*

The Electoral Area Services Committee recommended that the report titled Zoning Amendment Bylaw No. 722.6 (268 Stella Maris Road) – Consideration of First and Second Readings be received for information;

AND THAT Zoning Amendment Bylaw No. 722.6 be forwarded to the Board for First and Second Readings;

AND THAT a Public Hearing to consider Amendment Zoning Bylaw No. 722.6 be arranged;

AND FURTHER THAT Director Toth be delegated as the Chair and Director Stamford be delegated as the Alternate Chair for the Public Hearing.

*The Committee recessed at 10:56 a.m. and reconvened at 11:00 a.m.*

**Recommendation No. 7**     *Amendment Zoning Bylaw No. 722.9 and 337.123 Mitigation Watercourse and Shoreline Protection Amendments*

The Electoral Area Services Committee recommended that the report titled Planning Enhancement Project (PEP) 2 Phase 1 Policy Fix Micro Project: Amendment Zoning Bylaw No. 722.9 and 337.123 Mitigation Watercourse and Shoreline Protection Amendments be received for information;

AND THAT Zoning Bylaw No. 722.9 and 337.123 be considered for First Reading;

AND FURTHER THAT Zoning Bylaw No. 722 and 337 be referred to agencies and Advisory Planning Commissions for comment.

**Recommendation No. 8**     *Proposed Agricultural Land Reserve Exclusion (ALC 67287, ALR00024) - 508 Pratt Rd, Elphinstone*

The Electoral Area Services Committee recommended that the report titled Proposed Agricultural Land Reserve Exclusion (ALC 67287, SCRD ALR00024) - 508 Pratt Rd, Elphinstone be received for information;

AND THAT Proposed Agricultural Land Reserve Exclusion (ALC 67287, SCRD ALR00024) - 508 Pratt Rd, Elphinstone be denied.

**Recommendation No. 9**     *2023 Electoral Areas' Grant-in-Aid Debrief*

The Electoral Area Services Committee recommended that the report titled 2023 Electoral Areas' Grant-in-Aid Debrief be received for information.

AND THAT the Electoral Areas' Grant-in-Aid Policy and process be referred to a future Board Policy Review Committee meeting.

**Recommendation No. 10**     *Roberts Creek Park Protection*

The Electoral Area Services Committee recommended that the report titled Roberts Creek Park Protection be received for information;

AND THAT staff be authorized to work with the Roberts Creek Community Association to register a restrictive covenant on both Roberts Creek Park and Hall property titles, with the BC Land Registry, to formalize the land relationship and protect parkland from potential risks.

**Recommendation No. 11**     *RFP 2334502 Engineering Services Ports Capital Projects Award*

The Electoral Area Services Committee recommended that the report titled RFP 2334502 Engineering Services Ports Capital Projects Award be received for information;

AND THAT the contract to provide Engineering services for Ports Capital Projects be awarded to CIMA Canada Inc. in the amount of up to \$181,320 (excluding GST);

AND FURTHER THAT the delegated authorities be authorized to execute the contract.

**Recommendation No. 12**     *Elphinstone (Area E) APC Meeting Minutes of June 28, 2023*

The Electoral Area Services Committee recommended that the Elphinstone Advisory Planning Commission meeting minutes of June 28, 2023 be received for information.

**Recommendation No. 13**     *Ports Monitors Committee Meeting Minutes of May 29, 2023*

The Electoral Area Services Committee recommended that the Ports Monitors (POMO) Committee meeting minutes of May 29, 2023 be received for information.

**IN CAMERA**

*The Committee moved In-Camera at 11:24 a.m.*

THAT the public be excluded from attendance at the meeting in accordance with Section 90 (1) (a) of the *Community Charter* – “personal information about an identifiable individual who holds or is being considered for a position as an officer, employee or agent of the municipality or another position appointed by the municipality.”

*The Committee moved out of In-Camera at 11:34 a.m.*

**ADJOURNMENT**                      11:35 a.m.

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Committee Chair



**SUNSHINE COAST REGIONAL DISTRICT  
FINANCE COMMITTEE**

**July 20, 2023**

RECOMMENDATIONS FROM THE FINANCE COMMITTEE MEETING HELD IN THE BOARDROOM OF THE SUNSHINE COAST REGIONAL DISTRICT OFFICES AT 1975 FIELD ROAD, SECHELT, B.C.

<b>PRESENT:</b>	Chair	District of Sechelt	A. Toth
	Directors	Town of Gibsons	S. White
		Electoral Area B	J. Gabias
		Electoral Area A	L. Lee
		Electoral Area D	K. Backs
		Electoral Area E	D. McMahon
		Electoral Area F	K. Stamford
		District of Sechelt	D. Inkster
<b>ALSO PRESENT:</b>	Chief Administrative Officer		D. McKinley
	GM, Corporate Services / Chief Financial Officer		T. Perreault
	Corporate Officer		S. Reid
	GM, Community Services		S. Gagnon
	GM, Planning and Development		I. Hall
	Manager, Financial Services		B. Wing (part)
	Manager, Financial Planning		L. Smith
	Electoral Area A Alternate Director		C. Alexander
	Executive Assistant		C. Armitage
	Administrative Assistant / Recorder		T. Crosby
	Media		0
	Public		0

*Directors, staff, and other attendees present for the meeting may have participated by means of electronic or other communication facilities.*

**CALL TO ORDER**                      2:36 p.m.

**AGENDA**                                The agenda was adopted as presented.

**REPORTS**

**Recommendation No. 1**        *Corporate Financial Variance – Q2*

The Finance Committee recommended that the report titled Sunshine Coast Regional District Q2 Corporate Financial Variance be received for information.

**Recommendation No. 2**     *2023 Budget Debrief and 2024-2028 Financial Planning Process*

The Finance Committee recommended that the report titled 2023 Budget Debrief and 2024-2028 Financial Planning Process be received for information;

AND THAT the process and timelines for the 2024-2028 Financial Planning Process be approved as presented;

AND FURTHER THAT the 2023 Board Calendar be amended and the 2024 Board Calendar include the Finance Committees for the purposes of 2024-2028 Financial Planning Budget Meetings, as follows:

- December 4-6, 2023 – Round 1 Budget; and
- January 29 and 30, 2024 – Round 2 Budget.

**Recommendation No. 3**     *Debt as at June 30, 2023*

The Finance Committee recommended that the report titled Sunshine Coast Regional District Debt as at June 30, 2023 be received for information.

**Recommendation No. 4**     *Canada Community-Building Fund – Community Works Fund Update*

The Finance Committee recommended that the report titled Canada Community-Building Fund – Community Works Fund Update be received for information.

*Director Inkster left the meeting at 3:25 p.m.*

**ADJOURNMENT**                      3:29 p.m.

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Committee Chair

## SUNSHINE COAST REGIONAL DISTRICT STAFF REPORT

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**TO:** Regular Board – July 27, 2023

**AUTHOR:** Sherry Reid, Corporate Officer

**SUBJECT:** SUNSHINE COAST REGIONAL ACCESSIBILITY ADVISORY COMMITTEE TERMS OF REFERENCE

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### RECOMMENDATION(S)

- (1) **THAT the report titled Sunshine Coast Regional Accessibility Advisory Committee Terms of Reference be received for information;**
  - (2) **AND THAT the establishment of the Sunshine Coast Regional Accessibility Committee be supported;**
  - (3) **AND FURTHER THAT the draft Terms of Reference for the Sunshine Coast Regional Accessibility Advisory Committee be adopted as presented.**
- 

### BACKGROUND

The *Accessible British Columbia Act* came into force in June 2021. Since then, the province has enacted new requirements that compel local governments to accomplish the following by September 1, 2023:

1. establish an accessibility advisory committee,
2. develop an accessibility plan, and
3. develop a tool to receive feedback on accessibility.

The province has indicated that the *Accessible British Columbia Act* is a commitment to “supporting people with disabilities to meaningfully participate in their communities”. The legislative requirements for local governments are intended to support planning for accessibility in a way that is informed by the people who are experiencing accessibility challenges. Local governments may choose to work independently or may chose to work together to create an accessibility plan for the entire region.

Recently, staff from the Town of Gibsons, District of Sechelt and the SCR D met and agreed to explore forming a region-wide accessibility advisory committee to accomplish the goals prescribed by the *Accessible British Columbia Act*.

### DISCUSSION

The purpose of this report is to bring forward Terms of Reference for a Sunshine Coast Regional Accessibility Advisory Committee.

The appointment of a Sunshine Coast Regional Accessibility Advisory Committee is the first step towards the development of a region-wide plan. Regional Terms of Reference that align with criteria set out in the Act have been collaboratively developed by all three local governments, using the Town of Gibsons' already established municipal Accessibility Committee Terms of Reference as a starting point.

The draft regional Terms of Reference are presented in Attachment A for the Board's consideration. Councils at the Town of Gibsons and the District of Sechelt will also be considering these Terms of Reference. Once all three local governments have approved the establishment of a regional accessibility committee and the draft Terms of Reference, staff will proceed with an appointment and/or recruitment process as required.

**STRATEGIC PLAN AND RELATED POLICIES**

N/A

**CONCLUSION**

Draft Terms of Reference for a Sunshine Coast Regional Accessibility Advisory Committee have been brought forward for the Board's consideration. Staff recommend adopting the Terms of Reference as presented.

**Attachment A: Sunshine Coast Regional Accessibility Advisory Terms of Reference - Draft**

Reviewed by:			
Manager		Finance	
GM		Legislative	
CAO	X – D. McKinley	Other	



# SUNSHINE COAST REGIONAL ACCESSIBILITY ADVISORY COMMITTEE

## *Terms of Reference*

### 1. INTRODUCTION

- 1.1. It is a goal of the Town of Gibsons, the District of Sechelt, and the Sunshine Coast Regional District (the “local governments”) to inspire and encourage citizens to become engaged with municipal government and have their voices heard, while ensuring our citizens understand the challenges and competing demands facing the community.
- 1.2. Local Government Council and Regional District Board decisions will benefit from community input, while increased awareness of our challenges helps create broader support and understanding for the solutions adopted.
- 1.3. It is a priority of the Town of Gibsons, District of Sechelt, and the Sunshine Coast Regional District to create more opportunities for public dialogue with the local governments on the Sunshine Coast and to plan for an accessible, age-friendly, and inclusive community.
- 1.4. The Town of Gibsons, District of Sechelt, and the Sunshine Coast Regional District have established the Sunshine Coast Regional Accessibility Advisory Committee (the “Committee”) pursuant to the *Accessible British Columbia Act* (the “Act”).

### 2. PURPOSE OF THE COMMITTEE

- 2.1. The purpose of the Committee is to assist the local governments with the identification of barriers to individuals in, or interacting with, the Town of Gibsons, the District of Sechelt, or the Sunshine Coast Regional District and advise on how to remove and prevent these barriers.
- 2.2. The Committee may consider barriers in relation to any of the following:
  - (a) employment;
  - (b) delivery of services;
  - (c) the built environment;
  - (d) information and communications;
  - (e) transportation;
  - (f) health;
  - (g) education; and,

(h) procurement.

- 2.3. The Committee must consider the rights of indigenous people, including but not limited to:
- (a) the rights recognized and affirmed by section 35 of the *Constitution Act, 1982*, and
  - (b) the United Nations Declaration on the Rights of Indigenous Peoples.

### 3. DELIVERABLES OF THE COMMITTEE

3.1. The Committee will advise the municipal Councils and Regional District Board in the development of a Regional Accessibility Plan to identify, remove, and prevent barriers to individuals in, or interacting with, the Town of Gibsons, District of Sechelt, and the Sunshine Coast Regional District. Pursuant to the Act, local governments must adopt the Accessibility Plan by September 1, 2023.

3.2. In developing a Regional Accessibility Plan, the following principles must be considered:

- (a) inclusion;
- (b) adaptability;
- (c) diversity;
- (d) collaboration;
- (e) self-determination; and,
- (f) universal design.

3.3. In addition, the Committee will advise the local governments in the establishment of a process for receiving comments from the public on the accessibility plan and on barriers to individuals in, or interacting with, the Town of Gibsons, the District of Sechelt, or the Sunshine Coast Regional District.

### 4. ESTABLISHMENT AND AUTHORITY

4.1. Councils for the Town of Gibsons and District of Sechelt derive their authority to establish committees from Section (1) (2) (b) of the *Community Charter*. The Sunshine Coast Regional District's authority to establish advisory committees is implied in its corporate powers as provided by the *Local Government Act*.

4.2. The local governments' mandate to establish an accessibility committee is prescribed by the Act. Accordingly, each municipal Council and the Regional District Board have established the Sunshine Coast Regional Accessibility Advisory Committee by resolutions adopted by their respective Councils and Board.

4.3. All matters of order, privilege, and procedure not provided for in this Terms of Reference or the *Community Charter* are governed by Robert's Rules of Order.

#### 4.4. The Chair and Alternate Chair

- (a) will be elected from the Committee's voting members for a term of one year. Following their election, both remain full voting members.
- (b) If neither the Chair nor the Alternate Chair are present at a particular meeting, a Temporary Chair will be elected from the Committee's voting members for that meeting. While serving as the Temporary Chair, the Temporary Chair remains a full voting member.
- (c) Following the resignation, removal, or death of the Chair or Alternate Chair, the Committee will elect a successor to complete the term.

4.5. The minutes of Committee meetings will be provided to the municipal Councils and the Regional District Board at the earliest possible Council and Board meeting that follows each Committee meeting and will report any recommendations of the Committee for the local governments' consideration.

### 5. COMPOSITION

5.1. The Town of Gibsons and District of Sechelt Councils and the Regional District Board may each appoint one member of their respective Councils and Board to serve in a non-voting liaison capacity. An alternate member may be appointed to attend meetings during the liaison's absence.

5.2. To the extent possible, the Sunshine Coast Regional Accessibility Advisory Committee must have members who are selected in accordance with the goals set out at Section 9(2) of the Act:

An accessibility committee must, to the extent possible, have members who are selected in accordance with the following goals:

- (a) at least half of the members are
  - (i) persons with disabilities, or
  - (ii) individuals who support, or are from organizations that support, persons with disabilities;
- (b) the members described in paragraph (a) reflect the diversity of persons with disabilities in British Columbia;
- (c) at least one of the members is an Indigenous person;
- (d) the committee reflects the diversity of persons in British Columbia.

## 6. MEMBERSHIP

### 6.1. Voting members

- (a) There will be a minimum of five and a maximum of eleven voting members appointed to the Committee to include community members who are selected, to the extent possible, in accordance with the goals set out at Section 9(2) of the Act as noted in Section 5.2 of these Terms of Reference.

### 6.2. Non-Voting members

- (a) Each local government shall appoint an elected official to be a non-voting Liaison to the Sunshine Coast Regional Accessibility Advisory Committee, and an alternate shall be appointed for each Liaison to attend Committee meetings in the absence of the regularly appointed member. The Liaison appointments will include:
  - (i) One Liaison appointed by the Town of Gibsons Council, plus an alternate to attend in their absence;
  - (ii) One Liaison appointed by the District of Sechelt Council, plus an alternate to attend in their absence; and,
  - (iii) One Liaison appointed by the regional Board, plus an alternate to attend in their absence.
- (b) There will be a minimum of four local government staff appointed to support the Committee as non-voting members, including:
  - i. the Committee Secretary; and
  - ii. a senior member of staff selected by the Chief Administrative Officer from each local government.
- (c) A non-voting member of the local government staff who is unable to attend a meeting may arrange for an alternative staff member to attend a meeting in their absence.
- (d) Any members of staff who are requested to attend Committee meetings are non-voting participants in that meeting.

## 7. GENERAL PROCEDURES

### 7.1. Meeting Quorum and Voting

- (a) Meeting quorum shall consist of half plus one of the voting members of the Committee.
- (b) Recommendations of the Committee shall be made by a majority of voting



members in attendance at a meeting, provided quorum is met at that meeting.

- (c) Recommendations must be supported by a simple majority vote. In the case of a tie vote, the recommendation will be defeated.

## 7.2. Meetings

- (a) One Committee meeting will be scheduled during each quarter of the year.
- (b) Special meetings will be scheduled as required.
- (c) Meeting locations and times will be posted 72 hours in advance on the local governments' websites or on the designated Public Notice Posting Place for each local government.
- (d) All meetings will be open to the public to attend unless the subject matter being considered relates to or is one or more of the provisions in *Community Charter* section 90.
- (e) The actions and recommendations of the Committee will be provided to Councils and the Regional Board through the adoption of motions.
- (f) Meeting minutes will be provided to Committee members, in addition to being referred to the Councils and to the Regional Board.

## 7.3. The Committee's roles and responsibilities are as follows:

- (a) Work collaboratively to fulfill the Committee's purpose and to identify and remove barriers within our community;
- (b) Provide the Town of Gibsons, District of Sechelt, and the Sunshine Coast Regional District with guidance and advice regarding accessibility within its departments, services and events, including how the local governments may become more inclusive in their operations;
- (c) Provide an objective view in the public interest and fairly represent this view in the local governments' public processes;
- (d) Recognize that the Committee's comments and recommendations represent one of a series of decision-making processes that enable members of the municipal Councils and Regional District Board to fully understand the issues under review, including their policy and budget consequences and potential impact on the general public;

- (e) Receive referrals from the local governments for review and recommendations.

#### 7.4. Conflict of Interest

- (a) A Committee member who has a conflict of interest regarding a matter that is being reviewed and considered by the Committee must:
  - i. declare their conflict and not take part in the discussion of the topic or vote on any question in respect of the topic;
  - ii. leave the meeting for the period of time during which the topic is under consideration; and
  - iii. not attempt in any way, whether before, during, or after the meeting, to influence the voting on any question in relation to the topic.

#### 7.5. Member Expectations

- (a) Committee members should be familiar with the Committee's roles and responsibilities.
- (b) Committee members should raise any accessibility and inclusion-related concerns which they have observed, or which have been brought to their attention by community members.
- (c) Voting members of the Committee must attend a minimum of fifty per cent of meetings each year to maintain their eligibility for membership. Voting members that fail to attend a minimum of fifty per cent of meetings each year may be deemed ineligible to continue serving on the Committee and may be removed by the Chair.
- (d) Committee members must inform the Committee Secretary whether or not they will attend a meeting.
- (e) Committee members should attend meetings with regularity and punctuality.
- (f) Committee members should thoroughly familiarize themselves with all agenda materials in preparation for active participation in discussions.

- 7.6. Committee members are not permitted to speak to the media as representatives of the Committee.

## 7.7. Remuneration

- (a) All Committee members shall serve without financial remuneration.

## 8. **RESOURCES AND SUPPORT**

### 8.1. Committee Secretary

- (a) The Committee Secretary will be a member of the local governments' staff, selected by the Chief Administrative Officers.
- (b) The Committee Secretary will attend all Committee meetings and oversee all Committee procedures.
- (c) The Committee Secretary will inform new Committee members of their appointment and forward orientation packages to them.
- (d) The Committee Secretary will prepare and forward the agenda and accompanying information for each meeting.
- (e) The Committee Secretary will prepare and distribute the minutes of all Committee meetings and forward a copy to the Town of Gibsons', District of Sechelt's, and the Sunshine Coast Regional District's Corporate Officers.

- 8.2. Other members of local government staff may be requested by the Committee to attend meetings as needed from time to time, to provide specific information relevant to the Committee in fulfilling its purpose.

## 9. **COMMITTEE TERM**

- 9.1. Voting members from Council and Board shall be appointed annually in accordance with each local governments' Committee appointment process for the coming year, and shall serve until such time that a replacement is appointed by the local government.
- 9.2. All other members of the Committee shall serve on the Committee until such time as the member resigns in writing from the Committee or is removed from the Committee pursuant to Section 7.5(c) of these Terms of Reference.

## SUNSHINE COAST REGIONAL DISTRICT STAFF REPORT

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**TO:** Regular Board – July 27, 2023

**AUTHOR:** Dean McKinley, Chief Administrative Officer

**SUBJECT:** **CONNECTED COAST NETWORK AND LAST MILE INFRASTRUCTURE – HOUSEKEEPING ITEM - LETTER OF SUPPORT**

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### RECOMMENDATION(S)

- (1) **THAT the report titled Connected Coast Network and Last Mile Infrastructure Housekeeping Item - Letter of Support be received for information;**
  - (2) **AND THAT a letter of support for the Universal Broadband Fund Application be sent to CityWest to complete the file for the successful grant application for high-speed connectivity to underserved residents and organizations in New Brighton (Gambier Island) and Keats Island.**
- 

### BACKGROUND

On September 06, 2022, the Province of BC and Government of Canada announced a nearly \$1.9 million funding investment to bring high-speed Internet access to 663 households on Gambier and Keats Islands, naming CityWest as the service provider who would use the funds to build and operate a new, state-of-the-art fibre-optic network.

### DISCUSSION

SCRD staff were recently contacted by the service provider, CityWest. who informed us that the resolution of support previously provided by the SCRDC as part of the application did not specifically mention CityWest as the service provider or make reference to the “last mile” portion of the Connected Coast project. To ensure the file is complete for the funder, CityWest has requested that we provide a new letter of support.

### CONCLUSION

Staff recommend providing this new letter of support which specifically mentions CityWest as the service provider and references the “last mile” portion of the Connected Coast project to complete the file for the funder.

Reviewed by:			
Manager		Finance	
GM		Legislative	
CAO			

## SUNSHINE COAST REGIONAL DISTRICT STAFF REPORT

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**TO:** SCRD Board – July 27, 2023

**AUTHOR:** Sachindra Wijayabandara, Capital Projects Engineer

**SUBJECT:** PROPOSED AMENDMENT TO THE WATER SUPPLY PLAN FEASIBILITY STUDY LONG-TERM GROUND WATER SUPPLY SOURCES (GROUNDWATER INVESTIGATION PHASE 5) RFP 2337004 - CONTRACT

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### RECOMMENDATION(S)

- 1) **THAT the report titled Proposed Amendment to the Water Supply Plan Feasibility Study Long-Term Ground Water Supply Sources (Groundwater Investigation Phase 5) RFP 2337004 - be received for information;**
  - 2) **AND THAT the contract awarded to Kalwiy Water Dynamics Inc. be amended for a value not to exceed \$473,000 for two (2) additional wells;**
  - 3) **AND THAT the delegated authorities be authorized to execute the contract;**
  - 4) **AND FURTHER THAT the Chapman Siphon Removal project in the amount of \$100,000 be abandoned and reallocated to the Water Supply Plan Feasibility Study Long-Term Ground Water Supply Sources (Groundwater Investigation Phase 5) project to accommodate the addition 2 wells.**
- 

### BACKGROUND

Water Supply Plan Feasibility Study Long-Term Ground Water Supply Sources, Groundwater Investigation Phase 5, will consist of a desktop review, identification and drilling of three (3) groundwater test wells at three (3) locations along the Sunshine Coast to work towards locating and drilling up to three (3) wells. In May 2023, staff released a Request for Proposal (RFP) requesting hydrology services for up to five (5) test wells related to this work.

The following resolutions were adopted at the July 13, 2023 Regular Board Meeting:

Contract Award	<b>It was moved and seconded</b>
214/23	<p>THAT the report titled Water Supply Plan Feasibility Study Long-Term Ground Water Supply Sources (Groundwater Investigation Phase 5) RFP 2337004 - Contract Award be received for information;</p> <p>AND THAT a contract be awarded to Kalwiy Water Dynamics Inc. for a value not to exceed \$330,000;</p> <p>AND FURTHER THAT the delegated authorities be authorized to execute the contract.</p>

Contract Award           **It was moved and seconded**

215/23                        THAT staff bring back options for groundwater investigation of two additional test wells that can be funded within the current Financial Plan.

The purpose of this report is to provide options to include 2 additional test wells to the awarded contract.

**DISCUSSION**

It is recommended that the awarded contract be amended to complete five (5) test wells in the amount not to exceed \$473,000, which provides an approximate 10% contingency on the total costs.

*Financial Implications*

Last week the province provided approval to retain the siphons at Chapman Lake for up to three years. Staff investigated if using previously allocated funding for the Chapman Siphon Removal project could be re-allocated to fund the increased cost of drilling the two (2) additional wells, which was deemed appropriate. A future project request would need to come back to the Board for consideration to remove the siphons, which would necessitate an increase to user fees.

The current financial balance for the project consists of the available approved budget and all project expenses.

<b>Current Balance</b>	<b>Water Supply Plan Feasibility Study Long-Term Ground Water Supply Sources Project</b>
Total available budget for this project	\$375,000
Balance transferred from User Fee funded Chapman Creek Siphon Removal Project	\$100,000
Total project costs including contingency and excluding taxes	\$473,000
<b>Balance</b>	<b>\$2,000</b>

As both projects are operational, this does not require a formal Financial Plan Amendment.

**CONCLUSION**

Staff recommend that the contract for the feasibility study to Kalwij Water Dynamics Inc. be amended to include up to 5 test wells versus 3 for an amount not to exceed \$473,000.

Reviewed by:			
Manager	X - S. Misiurak	CFO	X-T.Perreault
Acting GM	X – M. Brown	Legislative	
CAO	X - D. McKinley	Purchasing	X - V. Cropp

## SUNSHINE COAST REGIONAL DISTRICT STAFF REPORT

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**TO:** SCRD Board – July 27, 2023

**AUTHOR:** Sherry Reid, Corporate Officer

**SUBJECT:** **UNIFIED ALTERNATIVE APPROVAL PROCESS RESULTS – COMMUNITY RECREATION FACILITIES ROOF RENEWAL LOAN AUTHORIZATION BYLAW NO. 741, 2023 AND HALFMOON BAY FIRE RESCUE APPARATUS LOAN AUTHORIZATION BYLAW NO. 742, 2023.**

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### RECOMMENDATION(S)

**THAT** the report titled **Unified Alternative Approval Process Results – Community Recreation Facilities Roof Renewal Loan Authorization Bylaw No. 741, 2023 and Halfmoon Bay Fire Rescue Apparatus Loan Authorization Bylaw No. 742, 2023** be received for information.

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### BACKGROUND

The deadline for the receipt of elector response forms for the *Community Recreation Facilities Roof Renewal Project Loan Authorization Bylaw No. 741, 2023* and *Halfmoon Bay Fire Protection Service Rescue 1 Fire Apparatus Replacement Project Loan Authorization Bylaw No. 742, 2023* unified alternative approval process was 4:30 p.m. on Monday, July 17, 2023.

### DISCUSSION

The Corporate Officer's Certification of the results for each Alternative Approval Process are attached.

#### **Loan Authorization for the Community Recreation Facilities Roof Renewal Project**

In total, 8 response forms were submitted and 8 were certified as valid. As elector response forms were received from less than 10% electors in the service area (calculated at 2,408), elector approval has been obtained and the Board may consider adoption of *Community Recreation Facilities Roof Renewal Project Loan Authorization Bylaw No. 741, 2023*. A breakdown of submissions is provided below:

<b>Participating areas</b>	<b>Valid Elector Responses</b>
B – Halfmoon Bay	1
D – Roberts Creek	1
E – Elphinstone	2
F – West Howe Sound	1
District of Sechelt	3
shíshálh Nation Government District	0
Town of Gibsons	0
<b>TOTAL VALID RESPONSES</b>	<b>8</b>

**Loan Authorization for the Halfmoon Bay Fire Protection Service Rescue Apparatus Replacement Project**

No response forms were submitted for this project. As elector response forms were received from less than 10% electors in the service area (calculated at 234), elector approval has been obtained and the Board may consider adoption of *Halfmoon Bay Fire Protection Service Rescue 1 Fire Apparatus Replacement Project Loan Authorization Bylaw No. 742, 2023*. A breakdown of submissions is provided below:

Participating area	Valid Elector Responses
B – Halfmoon Bay	0
<b>TOTAL VALID RESPONSES</b>	<b>0</b>

**CONCLUSION**

Staff recommend receipt of this report.

Reviewed by:			
Manager		Finance	
GM		Legislative	
CAO	X- D. McKinley	Other	





## SUNSHINE COAST REGIONAL DISTRICT

### Corporate Officer's Certification

I, the undersigned Corporate Officer, as the person assigned responsibility for corporate administration under section 236 of the *Local Government Act*, certify the results of the alternative approval process that was conducted to obtain the approval of the electors for the *Community Recreation Facilities Roof Renewal Project Loan Authorization Bylaw No. 741, 2023*, as follows:

Number of valid elector response forms received before the deadline 8

10% of electors in the service area 2,408

On the basis of the elector response forms received before the deadline, I have determined and hereby certify that elector approval in accordance with Section 86 of the *Community Charter* has been obtained.

DATED this 18<sup>th</sup> day of July, 2023.

A handwritten signature in cursive script that reads "Sherry Reid".

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Sherry Reid, Corporate Officer



## SUNSHINE COAST REGIONAL DISTRICT

### Corporate Officer's Certification

I, the undersigned Corporate Officer, as the person assigned responsibility for corporate administration under section 236 of the *Local Government Act*, certify the results of the alternative approval process that was conducted to obtain the approval of the electors for the *Halfmoon Bay Fire Protection Service Rescue 1 Fire Apparatus Replacement Project Loan Authorization Bylaw No. 742, 2023*, as follows:

Number of valid elector response forms received before the deadline 0

10% of electors in the service area 234

On the basis of the elector response forms received before the deadline, I have determined and hereby certify that elector approval in accordance with Section 86 of the *Community Charter* has been obtained.

DATED this 18<sup>th</sup> day of July, 2023.

A handwritten signature in cursive script that reads "Sherry Reid".

Sherry Reid, Corporate Officer

## SUNSHINE COAST REGIONAL DISTRICT STAFF REPORT

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**TO:** SCRD Board – July 27, 2023  
**AUTHOR:** Brian Kennett, Chief Building Official  
**SUBJECT:** PLACEMENT OF NOTICE ON TITLE

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### RECOMMENDATION(S)

**THAT** the report titled Placement of Notice on Title be received for information;

- (1) AND THAT** the Corporate Officer be authorized to file a Notice at the Land Title Office stating that a resolution has been made by the Sunshine Coast Regional District Board under Section 57 of the *Community Charter* against the land title of Lot 1, Block 3, District Lot 909, Plan VAP1275, PID 014-695-821, Folio 746.01219.000;
  
  - (2) AND FURTHER THAT** the Corporate Officer be authorized to file a Notice at the Land Title Office stating that a resolution has been made by the Sunshine Coast Regional District Board under Section 57 of the *Community Charter* against the land title of Lot 2, District Lot 1621, Plan EPP71272, PID 030-620-147, Folio 746.02111.110.
- 

### BACKGROUND

Section 57(1) of the *Community Charter* allows a Building Official to recommend that a notice be registered against the land title where a Building Official observes a condition with respect to land, building or other structure that is considered to contravene a Regional District Bylaw, Provincial regulation or any other enactment that relates to the construction or safety of buildings or other structures.

This report lists properties where a building or other structure is considered to be unsafe or is unlikely to be usable for its expected purpose, or where something was constructed that required a permit(s) or an inspection(s) under a bylaw, regulation or enactment which have not been obtained or completed to the satisfaction of the Building Division.

Letters have been sent advising the registered owner(s) that certain specific conditions exist regarding their property and requesting that building permits be obtained and completed in an effort to achieve voluntary compliance.

The *Community Charter* requires that the Regional District Board must pass a resolution to place a Notice on Title. The Corporate Officer has sent registered letters to all of the registered owners of the properties listed in this report. The owners have been advised of the date and time of the Board meeting at which the decision to register a Notice on Title will be made, and that at this meeting they will be afforded the opportunity to speak to the issues being registered.

## DISCUSSION

The list of properties are non-compliant due to one or more of the following:

- permits applied for but not issued.
- construction has taken place without a valid permit.

**1. 216 Camp Road / 1642 Ocean Beach Esplanade, Electoral Area E  
Lot 1, Block 3, District Lot 909, Plan VAP1275, NWD  
PID 014-695-821, Folio 746.01219.000**

The subject property is a 0.50 acre lot located across the road from Bonniebrook Beach, just north of Chaster Park. The parcel has two associated civic addresses, one for each of the two single-family dwellings that exist on the property.

A Stop Work Order (SWO) was posted on September 23, 2020 for the construction of a 11.7 sqm (126 sqft.) accessory building without a valid permit. The SWO was lifted on August 3, 2021 when a valid building permit was issued for the unauthorized construction.



On April 28, 2022 the Building Official conducted a siting inspection and was unable to physically confirm the location of the building with respect to the property line zoning setbacks. It was also observed that a plumbing system, consisting of a 3 fixture washroom group, had been installed in an adjacent accessory building without a valid permit. The owner was notified that both a survey confirming the location of both accessory buildings and an additional building permit application for the unauthorized plumbing work in the adjacent building were required.

In accordance with *SCRD Building Bylaw No. 687* and *SCRD Plumbing Bylaw No. 400*, a building permit is required to be issued prior to the construction of any building greater than 10 m<sup>2</sup> in building area or the installation of a plumbing system. A building constructed within Electoral Area E must also be located in compliance with the zoning allowances prescribed by *SCRD Zoning Bylaw No. 722*. For a building permit to be issued, payment of all applicable fees along with a signature on the permit document from the registered owner or their authorized agent must be received.

A building permit application for the installation of the plumbing works was later submitted on October 6, 2022. The application was processed, and the owner was notified that the permit was ready for issuance on December 12, 2022. The required payment and signature were not received, and the permit application expired on April 6, 2023, 6 months after the date of application. To date, the requested survey has not been submitted.

In order to bring the property into compliance, a new building permit application for the plumbing works would need to be submitted and the permit issued. In addition, the requested survey would also be required to confirm that both accessory buildings are located in compliance with zoning setbacks. The owner has not responded to any recent notifications and the building permit for the initial accessory building is scheduled to expire on August 3, 2023. The SCRD Building Division is not aware of any safety issues and recommends notice be placed on title.

**2. 1101 Firburn Road, Electoral Area D  
Lot 2, District Lot 1621, Plan EPP71272, NWD  
PID 030-620-147, Folio 746.02111.110**

The subject property is a 4.75 acre parcel located just above the powerlines near the eastern end of Roberts Creek above Highway 101.

A Stop Work Order was posted on January 5, 2023 for the alteration of an existing 46 m<sup>2</sup> (495 sqft.) horse loafing shed without a valid permit. The alterations consisted of enclosure of the existing building and the construction of additional building area to incorporate the installation of a plumbing system for 5 separate 3 fixture washroom groups. The owners were advised to cease all work and submit the required building permit application.



In accordance with *SCRD Building Bylaw No. 687* and *SCRD Plumbing Bylaw No. 400*, a building permit is required to be issued prior to the alteration of an existing building or the installation of a plumbing system.

In order to bring the property into compliance, a building permit application would be need to be submitted and issued. The owners of the property recently contacted the Building Division and confirmed that they are aware of what is required. To date, an application has not been received. The SCRD Building Division is not aware of any safety issues and recommends notice be placed on title.

**STRATEGIC PLAN AND RELATED POLICIES**

N/A

**CONCLUSION**

Section 57(1) of the *Community Charter* allows for a notice to be registered against the land title where a Building Official considers a condition with respect to land, building or other structure contravenes a Regional District Bylaw, Provincial regulation or any other enactment. Information on record with the Building Division that is summarized above show that these properties are in contravention. Staff recommend that Notice is registered on Title at the Land Title Office against the above noted properties.

Reviewed by:			
Manager	X – B. Kennett	Finance	
GM	X – I. Hall	Legislative	X – J. Hill
CAO		Other	

**SUNSHINE COAST REGIONAL DISTRICT**

**BYLAW NO. 337.123**

A bylaw to amend the *Sunshine Coast Regional District Zoning Bylaw No. 337, 1990*

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The Board of Directors of the Sunshine Coast Regional District, in open meeting assembled, enacts as follows:

**PART A – CITATION**

1. This bylaw may be cited as *Sunshine Coast Regional District Zoning Amendment Bylaw No. 337.123, 2023*.

**PART B – AMENDMENT**

2. *Sunshine Coast Regional District Zoning Bylaw No. 337, 1990* is hereby amended as follows:

Insert the following immediately following Section 402(3):

402(4) excluding the following areas from the calculation of minimum parcel area

- (i) area to be used for community sewer field and equipment;
- (ii) area to be dedicated for public open space, park or returned to the Province, except as permitted by the *Strata Property Act*;
- (iii) area to be dedicated as a highway;
- (iv) area of land covered by flowing or standing water, including, without limitation, a lake, pond, river, creek, spring, ravine, or wetland, whether or not usually containing water; or
- (v) area of land that contains a Stream Protection and Enhancement Area (SPEA), as established under the *Provincial Riparian Areas Protection Regulations*.

Replace Section 404(b) with the following:

404(b) covered by flowing or standing water, including, without limitation, a lake, pond, river, creek, spring, ravine, or wetland, whether or not usually containing water; or

Insert the following, immediately following Section 404(b):

404(c) that contains a Stream Protection and Enhancement Area (SPEA), as established under the *Provincial Riparian Areas Protection Regulations*.

Insert the following immediately following Section 515(3):

515(4) Notwithstanding any other provision of this bylaw, and for the purpose of protecting the long-term integrity and health of Streamside Protection and Enhancement Areas (SPEA), no buildings, structures, hardscaping, or any part thereof shall be constructed, reconstructed, moved, located or extended within 5 metres of an established SPEA boundary.

Insert the following definition in Section 201 immediately following “grade, average natural”:

“hardscaping” means any human-made element made from inanimate materials like gravel, brick, wood, pavers, stone, concrete, asphalt, or similar material. Examples of hardscaping include landscaped elements (e.g., patio, deck, stone wall, pavers, etc.), retaining walls, roads/parking lots, campground pads, and fill placement.

Replace Section 515(1)(a) with the following:

515(1)(a) 15 m of the natural boundary of the ocean

Replace Section 515(1)(d) with the following:

515(1)(d) 17 m of the natural boundary of a swamp or pond;

Replace Section 515(1)(e) with the following:

515(1)(e) 30 metres of the natural boundary of Brittain River, Smanit Creek, Skawaka River, Deserted River, Vancouver River, Seshal Creek, Hunaechin Creek, Stakawus Creek, Potato Creek, Loquilts Creek, Tsuadhdi Creek, Osgood Creek; or 17 metres of the natural boundary of all other watercourses.

**PART C – ADOPTION**

READ A FIRST TIME this	27 <sup>TH</sup>	DAY OF JULY,	2023
READ A SECOND TIME this	####	DAY OF,	YEAR
PUBLIC HEARING HELD PURSUANT TO THE LOCAL GOVERNMENT ACT this	####	DAY OF,	YEAR
READ A THIRD TIME this	####	DAY OF,	YEAR
ADOPTED this	####	DAY OF,	YEAR

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Corporate Officer

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Chair



## SUNSHINE COAST REGIONAL DISTRICT

### BYLAW NO. 722.9

A bylaw to amend the *Sunshine Coast Regional District Zoning Bylaw No. 722, 2019*

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The Board of Directors of the Sunshine Coast Regional District, in open meeting assembled, enacts as follows:

#### **PART A – CITATION**

1. This bylaw may be cited as *Sunshine Coast Regional District Zoning Amendment Bylaw No. 722.9, 2023*.

#### **PART B – AMENDMENT**

2. *Sunshine Coast Regional District Zoning Bylaw No. 722, 2019* is hereby amended as follows:

Insert the following immediately following Section 4.3.1(c):

- d) Area of land covered by flowing or standing water, including, without limitation, a lake, pond, river, creek, spring, ravine, or wetland, whether or not usually containing water;
- e) Area of land that contains a Stream Protection and Enhancement Area (SPEA), as established under the Provincial Riparian Areas Protection Regulations.

Insert the following immediately following Section 5.16.2:

5.16.3 No buildings, structures, hardscaping, or any part thereof shall be constructed, reconstructed, moved, located or extended within 5 metres of an established Streamside Protection and Enhancement Areas (SPEA) boundary.

Insert the following definition in Part 12 immediately following “green roof”:

hardscaping: means any human-made element made from inanimate materials like gravel, brick, wood, pavers, stone, concrete, asphalt, or similar material. Examples of hardscaping include landscaped elements (e.g., patio, deck, stone wall, pavers, etc.), retaining walls, roads/parking lots, campground pads, and fill placement.

#### **PART C – ADOPTION**

READ A FIRST TIME this 27<sup>TH</sup> DAY OF JULY, 2023  
READ A SECOND TIME this ##### DAY OF, YEAR  
PUBLIC HEARING HELD PURSUANT TO  
THE *LOCAL GOVERNMENT ACT* this ##### DAY OF, YEAR  
READ A THIRD TIME this ##### DAY OF, YEAR  
ADOPTED this ##### DAY OF, YEAR

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Corporate Officer

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Chair

**SUNSHINE COAST REGIONAL DISTRICT  
BYLAW NO. 722.2**

A bylaw to amend the *Sunshine Coast Regional District Zoning Bylaw No. 722, 2019*.

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The Board of Directors of the Sunshine Coast Regional District, in open meeting assembled, enacts as follows:

**PART A – CITATION**

1. This bylaw may be cited as *Sunshine Coast Regional District Zoning Amendment Bylaw No. 722.2, 2023*.

**PART B – AMENDMENT**

2. *Sunshine Coast Regional District Zoning Bylaw No. 722, 2019* is hereby amended as follows:

*Schedule B* is amended by changing Subdivision District F to Subdivision District D for Lot 13 North East ¼ of District Lot 908 Plan 9768 (PID 009-477-373).

**PART C – ADOPTION**

READ A FIRST TIME this	27 <sup>TH</sup>	DAY OF JULY ,	2023
READ A SECOND TIME this	27 <sup>TH</sup>	DAY OF JULY ,	2023
READ A THIRD TIME this	27 <sup>TH</sup>	DAY OF JULY ,	2023
APPROVED PURSUANT TO SECTION 52 OF THE <i>TRANSPORTATION ACT</i> this	####	DAY OF MONTH ,	YEAR
ADOPTED this	####	DAY OF MONTH ,	YEAR

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Corporate Officer

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Chair

**SUNSHINE COAST REGIONAL DISTRICT**

**BYLAW NO. 722.6**

A bylaw to amend the *Sunshine Coast Regional District Zoning Bylaw No. 722, 2019*

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The Board of Directors of the Sunshine Coast Regional District, in open meeting assembled, enacts as follows:

**PART A – CITATION**

1. This bylaw may be cited as *Sunshine Coast Regional District Zoning Amendment Bylaw No. 722.6, 2023*.

**PART B – AMENDMENT**

2. *Sunshine Coast Regional District Zoning Bylaw No. 722, 2019* is hereby amended as follows:
  - a. Amend Schedule A by rezoning BLOCK 15 EXCEPT: PART DEDICATED FOR ROAD ON PLAN LMP4631; DISTRICT LOT 1402 PLAN 737 from RU1 (Residential Rural One) to R2 (Residential Two)
  - b. Amend Schedule B by re-designating BLOCK 15 EXCEPT: PART DEDICATED FOR ROAD ON PLAN LMP4631; DISTRICT LOT 1402 PLAN 737 from Subdivision District I to Subdivision District C

**PART C – ADOPTION**

READ A FIRST TIME this	27 <sup>TH</sup>	DAY OF JULY,	2023
READ A SECOND TIME this	27 <sup>TH</sup>	DAY OF JULY,	2023
PUBLIC HEARING HELD PURSUANT TO THE <i>LOCAL GOVERNMENT ACT</i> this	####	DAY OF	YEAR
READ A THIRD TIME this	####	DAY OF	YEAR
APPROVED PURSUANT TO SECTION 52 OF THE <i>TRANSPORTATION ACT</i> this	####	DAY OF	YEAR
ADOPTED this	####	DAY OF	YEAR

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Corporate Officer

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Chair

## SUNSHINE COAST REGIONAL DISTRICT STAFF REPORT

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**TO:** SCRD Board Meeting- July 27, 2023

**AUTHOR:** Tina Perreault, General Manager, Corporate Services/ Chief Financial Officer

**SUBJECT:** 2023-2027 FINANCIAL PLAN BYLAW AMENDMENTS

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### RECOMMENDATION(S)

- (1) **THAT the report titled 2023-2027 Financial Plan Bylaw Amendments be received for information;**
  - (2) **AND THAT the 2023-2027 Financial Plan Bylaw (740.1) and related schedules be amended to include changes from March 23 to July 13, 2023.**
- 

### BACKGROUND

Sections 374 and 375 of the *Local Government Act* (LGA) outlines how a Regional District must conduct its Financial Planning process. A Regional District must adopt its Financial Plan Bylaw by March 31 of each year and may amend its Bylaw during the the year. The Sunshine Coast Regional District (SCRD) adopted its *2023-2027 Financial Plan Bylaw No. 740* at the March 23, 2023 Regular Board Meeting.

Since the adoption of Financial Plan Bylaw 740, there have been several amendments approved through resolution which are then required to be reflected in the Bylaw. This provides transparency and accountability from a financial reporting perspective as the SCRD only otherwise reports on the original Financial Plan. Depending on the volume of amendments in a year, the Financial Plan Bylaw be brought forward once or twice a year (July and December).

The purpose of this report is to formally amend the 2023-2027 Financial Plan Bylaw 740 for the cumulative amendments approved at and after March 23, 2023.

### DISCUSSION

Since March 23rd, there have been 9 requests to amend the 2023-2027 Financial Plan. There is also one instance where an item needs to be corrected in the Financial Plan to correctly reflect User Fees. The Roberts Creek Co-housing [392] was incorrectly budgeted for total User Fees as \$62,355 but should be reduced to \$38,660. These items have been incorporated into the revised 2023-2027 Financial Plan Bylaw amendment (740.1)-amended Schedule A, included as part of today's Board agenda.

#### *Financial Implications*

All related amendments have been included in the 2023-2027 Financial Plan with the financial implications reflected as part of the Financial Plan Bylaw 740.1.

*Timeline for next steps or estimated completion date*

Bylaw 740.1 and related Financial Schedules are included as part of the July 27, 2023 Board agenda for three readings and adoption.

**STRATEGIC PLAN AND RELATED POLICIES**

Formalizing amendments to the Financial Plan Bylaw are legislatively required and follow the Boards Financial Sustainability Policy.

**CONCLUSION**

The SCRD adopted its original *2023-2027 Financial Plan Bylaw No. 740* on March 23, 2023.

There have been 9 additional requests for amendment and 1 correction for the 2023-2027 Financial Plan Bylaw amendment (740.1) included as part of today's Board agenda.

**Attachment A-** Summary of 2023-2027 Financial Plan Bylaw Amendments

Reviewed by:			
Manager		Finance	
GM		Legislative	
CAO	X – D. McKinley		

# Attachment A

## Summary of 2023-2027 Financial Plan Bylaw Amendments from March 23 - July 13, 2023

	Date	Res. No	Recommendation No.	Function	Recommendation
1	23-Mar-23	0068/23	N/A	351/352	<p><b>Recycling Services Contract</b></p> <p>THAT a new contract be awarded to Salish Environmental Group Inc. to provide metal container, hauling and recycling services at the Sechelt Landfill and Pender Harbour Transfer Station including fuel escalations in the amount up to \$390,557 (plus GST);</p> <p>AND THAT the delegated authorities be authorized to execute the contract;</p> <p>AND THAT the 2023 expense for metal recycling at the Sechelt Landfill and Pender Harbour Transfer Station be increased by \$23,050 to \$350,000 and funded through tipping fees and external recoveries;</p> <p>AND FURTHER THAT the draft 2023-2027 Financial Plan be amended accordingly.</p>
2	27-Apr-23	101/23	COW- 8	387	<p><b>Square Bay WWTP Collection System Upgrade</b></p> <p>THAT the report titled Square Bay Wastewater Collection System Upgrade Planning Study – Approval of Infrastructure Planning Grant be received for information;</p> <p>AND THAT the Sunshine Coast Regional District (SCRD) accept the Infrastructure Planning Grant Program (IPGP) grant for the Square Bay Wastewater Collection System Upgrade Planning Study project for \$10,000;</p> <p>AND THAT the delegated authorities be authorized to execute the Shared Cost Agreement and accept the Terms of Conditions of the Grant Agreement;</p> <p>AND THAT the Square Bay Wastewater Collection System Upgrade Planning project be included in the [387] Square Bay Wastewater Service Area 2023 Budget in the amount of \$15,000;</p> <p>AND THAT the project be funded from the IPGP grant funding of \$10,000, and \$5,000 from operating reserves;</p> <p>AND FURTHER THAT the 2023-2027 Financial Plan be amended accordingly.</p>
3	N/A	N/A	N/A	392	<p><b>RC Co-Housing User Fee Correction</b></p> <p>It was identified that the User Fees in the budget were incorrectly included in the financial plan at \$62,355 when they should have been \$38,660.</p>
4	27-Apr-23	101/23	COW-10	222	<p><b>Community Resiliency Investment Program- 2023 Firesmart Community Funding</b></p> <p>THAT the report titled Community Resiliency Investment Program – 2023 FireSmart Community Funding and Supports Grant Application be received for information;</p> <p>AND THAT the Sunshine Coast Regional District (SCRD) accepts the Community Resiliency Investment Program grant for 2023 FireSmart Community Funding and Supports valued at \$746,345 and the SCRCD will provide overall grant management;</p> <p>AND THAT the delegated authorities be authorized to execute the Approval Agreement and accept the Terms and Conditions;</p> <p>AND THAT the 2023 FireSmart Community Funding and Support project, including up to 4.5 full-time equivalent staff (temporary grant funded) positions, be incorporated into the Sunshine Coast Emergency Planning function [222];</p> <p>AND FURTHER THAT the 2023-2027 Financial Plan be amended accordingly.</p>



# Attachment A

5	11-May-23	112/23	COW-11	210/218	<p><b>Fire Truck Transfer to Egmont and District Fire Protection</b></p> <p>THAT the report titled Fire Truck Transfer to Egmont and District Fire Protection be received for information;</p> <p>AND THAT Egmont and District Fire Protection [218] be approved to receive an internal vehicle transfer (Unit 371) from Gibsons and District Fire Protection [210];</p> <p>AND THAT \$10,000 be approved from operating reserves to transfer between functions for the fair market value of the vehicle;</p> <p>AND FURTHER THAT the 2023-2027 Financial Plan be amended accordingly.</p>
6	11-May-23	117/23	N/A	370	<p><b>Church Road Contract Amendment</b></p> <p>Services Contract Amendment (2237001) be received for information;</p> <p>AND THAT the contract with Associated Environmental Inc. be increased up to an additional \$222,592 for a total not to exceed \$1,520,000 (excluding GST), which includes a \$63,897 contingency allowance;</p> <p>AND THAT the delegated authorities be authorized to execute the amended contract;</p> <p>AND THAT the Church Road Phase 4B budget be increased by \$300,000 from \$9,270,000 to \$9,570,000 and funded from Regional Water [370] Capital Reserves;</p> <p>AND FURTHER THAT the 2023-2027 Financial Plan be amended accordingly.</p>
7	22-Jun-23	182/23	EAS- No. 7	345	<p><b>Hopkins Landing Port – Result from Major Inspection</b></p> <p>THAT the report titled Hopkins Landing Port – Result from Major Inspection be received for information;</p> <p>AND THAT the Hopkins Landing Port be temporarily closed, at a budget of up to \$10,000, funded from [345] Ports Operating Reserve, until the major repairs can be completed;</p> <p>AND THAT the major repairs required to safely reopen Hopkins Landing Port, as noted in the engineering report for 2023 and 2024, be completed at a budget of up to \$520,000, including 0.2 FTE (one time), funded from a combination of Community Works Funds \$353,266 and [345] Ports Capital Reserve \$166,734;</p> <p>AND FURTHER THAT the 2023-2027 Financial Plan be amended accordingly.</p>
8	22-Jun-23	204/23	N/A	665	<p><b>Hwy 101 Fencing Removal &amp; Signage</b></p> <p>THAT three sections of fencing, Location 1 (nearest Burton Road - North), Location 2 (nearest Chaster Creek tributary- North), and Location 3 (nearest Chaster Creek tributary - South) along Highway 101 be removed and safety signage be installed at a budget of up to \$28,000, including 0.04 FTE (one-time), funded from [665] Bicycle and Walking Paths Operating Reserve;</p> <p>AND THAT the 2023-2027 Financial Plan be amended accordingly</p>

# Attachment A

9	13-Jul-23	213/23	COW- No. 3	650	<p><b>Halfmoon Bay Community Hall and Coopers Green Park Enhancements</b></p> <p>THAT the report titled Halfmoon Bay Community Hall and Coopers Green Park Enhancements- Project Budget Update be received for information;  AND THAT the Coopers Green Hall Replacement project up to \$4.5 million be reallocated as follows:</p> <ol style="list-style-type: none"> <li>1. Up to \$3,521,762 (\$3,411,864 remaining) for the new Halfmoon Bay Community Project: <ol style="list-style-type: none"> <li>i. Funded from the following sources: <ol style="list-style-type: none"> <li>a. Investing in Canada Infrastructure Program (ICIP) Grant up to \$2,013,642 (\$1,933,631 remaining);</li> <li>b. Approved Debt Funding up to \$1,478,233;</li> <li>c. Amenity Funding of \$29,887 (\$0 remaining);</li> </ol> </li> <li>ii. Up to \$633,238 for Park Enhancements at Coopers Green Park: <ol style="list-style-type: none"> <li>a. Amenity Funding up to \$233,113;</li> <li>b. Canada Community-Building Fund - Community Works Fund up to \$400,125;</li> </ol> </li> </ol> </li> </ol> <p>AND FURTHER THAT the 2023-2027 Financial Plan be amended accordingly.</p>
10	13-Jul-23	219/23	N/A	366	<p><b>Water Utilities Vehicle Contract Amendment</b></p> <p>THAT the contract with Commercial Truck Equipment Co. be increased from \$274,937 up to \$324,937 (excluding GST);</p> <p>AND THAT the delegated authorities be authorized to execute the contract amendment;</p> <p>AND THAT a loan of up to \$287,493 for a term of 5 years be requested through the Municipal Finance Authority Equipment Financing Program under section 403(1) of the Local Government Act (Liabilities Under Agreement) to fund the purchase of the vehicle;</p> <p>AND THAT the project budget for the south Pender Harbour Water Service Area vehicle purchase be increased by \$15,000 to \$99,824 funded \$84,824 from Municipal Finance Authority (MFA) short term loan and \$15,000 from Operating Reserves;</p> <p>AND FURTHER THAT the 2023-2027 Financial Plan be amended accordingly.</p>

**SUNSHINE COAST REGIONAL DISTRICT**

**BYLAW NO. 740.1**

A bylaw to amend the Financial Plan for the years 2023 - 2027

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WHEREAS the Board of the Sunshine Coast Regional District wishes to amend *Sunshine Coast Regional District Financial Plan Bylaw No. 740, 2023*;

NOW THEREFORE the Board of the Sunshine Coast Regional District in open meeting assembled enacts as follows:

1. This bylaw may be cited for all purposes as the *Sunshine Coast Regional District Financial Plan Amendment Bylaw No. 740.1, 2023*.
2. *Sunshine Coast Regional District Financial Plan Bylaw No. 740, 2023* is hereby amended as follows:
  - a) Delete Schedule A in its entirety and replace with the revised Schedule A attached hereto.

READ A FIRST TIME	this	27 <sup>th</sup>	day of	July, 2023
READ A SECOND TIME	this	27 <sup>th</sup>	day of	July, 2023
READ A THIRD TIME	this	27 <sup>th</sup>	day of	July, 2023
ADOPTED	this	27 <sup>th</sup>	day of	July, 2023

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CORPORATE OFFICER

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CHAIR



## **5-Year Financial Plan - Bylaw 740.1, 2023 Schedule A**

**Budget Version:** 5-year Financial Plan  
**Generated Date:** July 20, 2023

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Sunshine Coast Regional District  
Consolidated Five Year Financial Plan (Summary)

Schedule A, Bylaw 740.1, 2023

2023 - 2027

	2023	2024	2025	2026	2027
<b>Revenues</b>					
Grants in Lieu of Taxes	97,000	97,000	97,000	97,000	97,000
Tax Requisitions	29,339,169	30,818,297	30,987,303	31,513,575	31,574,202
Frontage & Parcel Taxes	7,104,694	7,132,294	7,159,894	5,607,426	5,517,951
Government Transfers	13,212,035	3,334,123	3,434,428	3,434,428	3,434,428
User Fees & Service Charges	17,621,682	17,691,205	17,730,626	17,750,672	17,777,615
Member Municipality Debt	1,392,768	1,371,740	993,201	618,648	613,160
Investment Income	747,313	805,614	881,172	347,320	158,518
Developer Contributions	6,811	-	-	-	-
Other Revenue	699,152	624,421	625,874	644,946	628,049
	<b>70,220,624</b>	<b>61,874,694</b>	<b>61,909,498</b>	<b>60,014,015</b>	<b>59,800,923</b>
<b>Expenses</b>					
Administration	6,154,445	6,154,445	6,154,445	6,154,445	6,154,445
Internal Recoveries	(8,320,677)	(8,505,586)	(8,693,647)	(8,760,607)	(8,718,492)
Wages and Benefits	26,745,922	27,610,075	27,826,965	28,394,629	28,949,587
Operating	27,818,425	21,253,798	20,740,639	20,697,672	20,419,614
Debt Charges Member Municipalities	1,392,768	1,371,740	993,201	618,648	613,160
Debt Charges - Interest	1,616,610	2,012,363	2,092,104	1,103,525	905,488
Amortization of Tangible Capital Assets	4,822,441	4,822,441	4,822,441	4,822,441	4,822,441
	<b>60,229,934</b>	<b>54,719,276</b>	<b>53,936,148</b>	<b>53,030,753</b>	<b>53,146,243</b>
<b>Operating Surplus / (Deficit)</b>	<b>9,990,690</b>	<b>7,155,418</b>	<b>7,973,350</b>	<b>6,983,262</b>	<b>6,654,680</b>
<b>Other</b>					
Capital Expenditures	(45,841,891)	(3,779,272)	(3,600,772)	(3,320,372)	(4,179,672)
Landfill Closure & Post Closure Expenditures	(2,500,000)	-	-	-	-
Development of Land Held for Resale	(103,912)	(13,912)	(13,912)	(13,912)	(13,912)
Proceeds from Long Term Debt	19,642,207	733,800	893,515	1,096,100	805,639
Debt Principal Repayment	(2,901,558)	(4,400,199)	(5,170,366)	(4,172,565)	(3,830,257)
Transfer (to)/from Reserves	12,450,364	(3,077,126)	(3,442,815)	(3,858,904)	(2,713,569)
Transfer (to)/from Appropriated Surplus	9,737	(639,550)	(647,050)	(647,050)	(647,050)
Transfer (to)/from Other Funds	2,772,151	98,400	85,609	11,000	1,700
Prior Year Surplus/(Deficit)	59,771	-	-	-	-
Unfunded Amortization	4,822,441	4,822,441	4,822,441	4,822,441	4,822,441
Transfer (to)/from Unfunded Liability	1,600,000	(900,000)	(900,000)	(900,000)	(900,000)
	<b>(9,990,690)</b>	<b>(7,155,418)</b>	<b>(7,973,350)</b>	<b>(6,983,262)</b>	<b>(6,654,680)</b>
<b>Financial Plan Surplus / (Deficit)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

<b>110 General Government</b>	<b>2023</b>	<b>2024</b>	<b>2025</b>	<b>2026</b>	<b>2027</b>
<b>Revenues</b>					
Grants in Lieu of Taxes	97,000	97,000	97,000	97,000	97,000
Tax Requisitions	1,657,751	1,802,931	1,876,307	1,767,373	1,974,831
Government Transfers	839,050	839,050	839,050	839,050	839,050
Investment Income	58,000	58,000	58,000	58,000	58,000
Other Revenue	8,406	8,406	8,406	8,406	8,406
	<b>2,660,207</b>	<b>2,805,387</b>	<b>2,878,763</b>	<b>2,769,829</b>	<b>2,977,287</b>
<b>Expenses</b>					
Administration	749,540	749,540	749,540	749,540	749,540
Internal Recoveries	(963,729)	(986,105)	(1,006,084)	(1,026,560)	(1,047,548)
Wages and Benefits	1,963,228	2,030,784	2,074,139	1,985,681	2,164,127
Operating	610,864	448,118	448,118	448,118	448,118
Amortization of Tangible Capital Assets	58,580	58,580	58,580	58,580	58,580
	<b>2,418,483</b>	<b>2,300,917</b>	<b>2,324,293</b>	<b>2,215,359</b>	<b>2,372,817</b>
<b>Operating Surplus / (Deficit)</b>	<b>241,724</b>	<b>504,470</b>	<b>554,470</b>	<b>554,470</b>	<b>604,470</b>
<b>Other</b>					
Capital Expenditures	(119,650)	-	-	(13,500)	-
Transfer (to)/from Reserves	321,746	84,000	34,000	47,500	(16,000)
Transfer (to)/from Appropriated Surplus	(502,400)	(647,050)	(647,050)	(647,050)	(647,050)
Unfunded Amortization	58,580	58,580	58,580	58,580	58,580
	<b>(241,724)</b>	<b>(504,470)</b>	<b>(554,470)</b>	<b>(554,470)</b>	<b>(604,470)</b>
<b>110 Financial Plan Surplus / (Deficit)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

<b>111 Asset Management</b>	<b>2023</b>	<b>2024</b>	<b>2025</b>	<b>2026</b>	<b>2027</b>
<b>Expenses</b>					
Internal Recoveries	(272,674)	(278,938)	(321,161)	(328,634)	(336,297)
Wages and Benefits	250,511	256,775	298,998	306,471	314,134
Operating	22,163	22,163	22,163	22,163	22,163
Amortization of Tangible Capital Assets	39,683	39,683	39,683	39,683	39,683
	<b>39,683</b>	<b>39,683</b>	<b>39,683</b>	<b>39,683</b>	<b>39,683</b>
<b>Operating Surplus / (Deficit)</b>	<b>(39,683)</b>	<b>(39,683)</b>	<b>(39,683)</b>	<b>(39,683)</b>	<b>(39,683)</b>
<b>Other</b>					
Unfunded Amortization	39,683	39,683	39,683	39,683	39,683
	<b>39,683</b>	<b>39,683</b>	<b>39,683</b>	<b>39,683</b>	<b>39,683</b>
<b>111 Financial Plan Surplus / (Deficit)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

<b>113 Finance</b>	<b>2023</b>	<b>2024</b>	<b>2025</b>	<b>2026</b>	<b>2027</b>
<b>Expenses</b>					
Internal Recoveries	(1,254,363)	(1,359,080)	(1,415,714)	(1,448,140)	(1,481,378)
Wages and Benefits	1,185,698	1,265,415	1,297,049	1,329,475	1,362,713
Operating	193,665	168,665	168,665	168,665	168,665
Amortization of Tangible Capital Assets	174,878	174,878	174,878	174,878	174,878
	<b>299,878</b>	<b>249,878</b>	<b>224,878</b>	<b>224,878</b>	<b>224,878</b>
<b>Operating Surplus / (Deficit)</b>	<b>(299,878)</b>	<b>(249,878)</b>	<b>(224,878)</b>	<b>(224,878)</b>	<b>(224,878)</b>
<b>Other</b>					
Transfer (to)/from Reserves	125,000	75,000	50,000	50,000	50,000
Unfunded Amortization	174,878	174,878	174,878	174,878	174,878
	<b>299,878</b>	<b>249,878</b>	<b>224,878</b>	<b>224,878</b>	<b>224,878</b>
<b>113 Financial Plan Surplus / (Deficit)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

<b>114 Administration Office</b>	<b>2023</b>	<b>2024</b>	<b>2025</b>	<b>2026</b>	<b>2027</b>
<b>Revenues</b>					
Investment Income	86,542	93,969	101,693	109,726	-
	<b>86,542</b>	<b>93,969</b>	<b>101,693</b>	<b>109,726</b>	<b>-</b>
<b>Expenses</b>					
Internal Recoveries	(522,646)	(523,850)	(525,084)	(454,318)	(284,448)
Wages and Benefits	50,249	51,453	52,687	53,950	55,243
Operating	279,225	209,205	209,205	209,205	209,205
Debt Charges - Interest	144,058	144,058	144,058	72,029	-
Amortization of Tangible Capital Assets	107,823	107,823	107,823	107,823	107,823
	<b>58,709</b>	<b>(11,311)</b>	<b>(11,311)</b>	<b>(11,311)</b>	<b>87,823</b>
<b>Operating Surplus / (Deficit)</b>	<b>27,833</b>	<b>105,280</b>	<b>113,004</b>	<b>121,037</b>	<b>(87,823)</b>
<b>Other</b>					
Capital Expenditures	(25,000)	-	-	-	-
Debt Principal Repayment	(185,676)	(193,103)	(200,827)	(208,860)	-
Transfer (to)/from Reserves	5,000	(20,000)	(20,000)	(20,000)	(20,000)
Transfer (to)/from Appropriated Surplus	70,020	-	-	-	-
Unfunded Amortization	107,823	107,823	107,823	107,823	107,823
	<b>(27,833)</b>	<b>(105,280)</b>	<b>(113,004)</b>	<b>(121,037)</b>	<b>87,823</b>
<b>114 Financial Plan Surplus / (Deficit)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>115 Human Resources</b>					
<b>Expenses</b>					
Internal Recoveries	(766,029)	(795,379)	(813,130)	(830,998)	(849,311)
Wages and Benefits	683,836	713,186	730,937	748,805	767,118
Operating	134,193	122,193	122,193	122,193	122,193
Amortization of Tangible Capital Assets	29,671	29,671	29,671	29,671	29,671
	<b>81,671</b>	<b>69,671</b>	<b>69,671</b>	<b>69,671</b>	<b>69,671</b>
<b>Operating Surplus / (Deficit)</b>	<b>(81,671)</b>	<b>(69,671)</b>	<b>(69,671)</b>	<b>(69,671)</b>	<b>(69,671)</b>
<b>Other</b>					
Transfer (to)/from Reserves	52,000	40,000	40,000	40,000	40,000
Unfunded Amortization	29,671	29,671	29,671	29,671	29,671
	<b>81,671</b>	<b>69,671</b>	<b>69,671</b>	<b>69,671</b>	<b>69,671</b>
<b>115 Financial Plan Surplus / (Deficit)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>116 Purchasing &amp; Risk Management</b>					
<b>Expenses</b>					
Internal Recoveries	(453,112)	(445,045)	(455,638)	(466,493)	(477,623)
Wages and Benefits	413,347	423,680	434,273	445,128	456,258
Operating	39,765	21,365	21,365	21,365	21,365
	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Operating Surplus / (Deficit)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>116 Financial Plan Surplus / (Deficit)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>



<b>117 Information Services</b>	<b>2023</b>	<b>2024</b>	<b>2025</b>	<b>2026</b>	<b>2027</b>
<b>Expenses</b>					
Internal Recoveries	(1,473,260)	(1,521,597)	(1,544,084)	(1,566,609)	(1,589,697)
Wages and Benefits	837,556	862,497	884,060	906,161	928,816
Operating	650,116	509,727	510,651	511,075	511,508
Amortization of Tangible Capital Assets	132,455	132,455	132,455	132,455	132,455
	<u>146,867</u>	<u>(16,918)</u>	<u>(16,918)</u>	<u>(16,918)</u>	<u>(16,918)</u>
<b>Operating Surplus / (Deficit)</b>	<b>(146,867)</b>	<b>16,918</b>	<b>16,918</b>	<b>16,918</b>	<b>16,918</b>
<b>Other</b>					
Capital Expenditures	(172,672)	(139,373)	(139,373)	(139,373)	(139,373)
Transfer (to)/from Reserves	93,163	(10,000)	(10,000)	(10,000)	(10,000)
Transfer (to)/from Appropriated Surplus	93,921	-	-	-	-
Unfunded Amortization	132,455	132,455	132,455	132,455	132,455
	<u>146,867</u>	<u>(16,918)</u>	<u>(16,918)</u>	<u>(16,918)</u>	<u>(16,918)</u>
<b>117 Financial Plan Surplus / (Deficit)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>118 SCRHD Administration</b>	<b>2023</b>	<b>2024</b>	<b>2025</b>	<b>2026</b>	<b>2027</b>
<b>Revenues</b>					
Other Revenue	35,624	71,032	72,485	73,557	74,660
	<u>35,624</u>	<u>71,032</u>	<u>72,485</u>	<u>73,557</u>	<u>74,660</u>
<b>Expenses</b>					
Administration	8,125	8,125	8,125	8,125	8,125
Wages and Benefits	52,539	53,565	54,614	55,686	56,789
Operating	8,960	9,342	9,746	9,746	9,746
	<u>69,624</u>	<u>71,032</u>	<u>72,485</u>	<u>73,557</u>	<u>74,660</u>
<b>Operating Surplus / (Deficit)</b>	<b>(34,000)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Other</b>					
Prior Year Surplus/(Deficit)	34,000	-	-	-	-
	<u>34,000</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
<b>118 Financial Plan Surplus / (Deficit)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>121 Grants in Aid - Area A</b>	<b>2023</b>	<b>2024</b>	<b>2025</b>	<b>2026</b>	<b>2027</b>
<b>Revenues</b>					
Tax Requisitions	43,756	43,832	43,853	43,876	43,898
	<u>43,756</u>	<u>43,832</u>	<u>43,853</u>	<u>43,876</u>	<u>43,898</u>
<b>Expenses</b>					
Administration	2,891	2,891	2,891	2,891	2,891
Wages and Benefits	849	870	891	914	936
Operating	42,071	40,071	40,071	40,071	40,071
	<u>45,811</u>	<u>43,832</u>	<u>43,853</u>	<u>43,876</u>	<u>43,898</u>
<b>Operating Surplus / (Deficit)</b>	<b>(2,055)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Other</b>					
Prior Year Surplus/(Deficit)	2,055	-	-	-	-
	<u>2,055</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
<b>121 Financial Plan Surplus / (Deficit)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

<b>122 Grants in Aid - Area B</b>	<b>2023</b>	<b>2024</b>	<b>2025</b>	<b>2026</b>	<b>2027</b>
<b>Revenues</b>					
Tax Requisitions	33,383	33,404	33,425	33,448	33,470
	<u>33,383</u>	<u>33,404</u>	<u>33,425</u>	<u>33,448</u>	<u>33,470</u>
<b>Expenses</b>					
Administration	2,180	2,180	2,180	2,180	2,180
Wages and Benefits	849	870	891	914	936
Operating	30,624	30,354	30,354	30,354	30,354
	<u>33,653</u>	<u>33,404</u>	<u>33,425</u>	<u>33,448</u>	<u>33,470</u>
<b>Operating Surplus / (Deficit)</b>	<b>(270)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Other</b>					
Prior Year Surplus/(Deficit)	270	-	-	-	-
	<u>270</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
<b>122 Financial Plan Surplus / (Deficit)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

<b>123 Grants in Aid - Area E &amp; F</b>	<b>2023</b>	<b>2024</b>	<b>2025</b>	<b>2026</b>	<b>2027</b>
<b>Revenues</b>					
Tax Requisitions	5,210	5,231	5,252	5,275	5,297
	<u>5,210</u>	<u>5,231</u>	<u>5,252</u>	<u>5,275</u>	<u>5,297</u>
<b>Expenses</b>					
Administration	361	361	361	361	361
Wages and Benefits	849	870	891	914	936
Operating	7,557	4,000	4,000	4,000	4,000
	<u>8,767</u>	<u>5,231</u>	<u>5,252</u>	<u>5,275</u>	<u>5,297</u>
<b>Operating Surplus / (Deficit)</b>	<b>(3,557)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Other</b>					
Prior Year Surplus/(Deficit)	3,557	-	-	-	-
	<u>3,557</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
<b>123 Financial Plan Surplus / (Deficit)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

<b>125 Grants in Aid - Community Schools</b>	<b>2023</b>	<b>2024</b>	<b>2025</b>	<b>2026</b>	<b>2027</b>
<b>Revenues</b>					
Tax Requisitions	11,055	11,599	11,620	11,643	11,665
	<u>11,055</u>	<u>11,599</u>	<u>11,620</u>	<u>11,643</u>	<u>11,665</u>
<b>Expenses</b>					
Administration	729	729	729	729	729
Wages and Benefits	849	870	891	914	936
Operating	10,000	10,000	10,000	10,000	10,000
	<u>11,578</u>	<u>11,599</u>	<u>11,620</u>	<u>11,643</u>	<u>11,665</u>
<b>Operating Surplus / (Deficit)</b>	<b>(523)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Other</b>					
Prior Year Surplus/(Deficit)	523	-	-	-	-
	<u>523</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
<b>125 Financial Plan Surplus / (Deficit)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

<b>126 Greater Gibsons Community Participation</b>	<b>2023</b>	<b>2024</b>	<b>2025</b>	<b>2026</b>	<b>2027</b>
<b>Revenues</b>					
Tax Requisitions	11,650	11,671	11,692	11,715	11,737
	<u>11,650</u>	<u>11,671</u>	<u>11,692</u>	<u>11,715</u>	<u>11,737</u>
<b>Expenses</b>					
Administration	801	801	801	801	801
Wages and Benefits	849	870	891	914	936
Operating	11,583	10,000	10,000	10,000	10,000
	<u>13,233</u>	<u>11,671</u>	<u>11,692</u>	<u>11,715</u>	<u>11,737</u>
<b>Operating Surplus / (Deficit)</b>	<b>(1,583)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Other</b>					
Prior Year Surplus/(Deficit)	1,583	-	-	-	-
	<u>1,583</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
<b>126 Financial Plan Surplus / (Deficit)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

<b>127 Grants in Aid - Area D</b>	<b>2023</b>	<b>2024</b>	<b>2025</b>	<b>2026</b>	<b>2027</b>
<b>Revenues</b>					
Tax Requisitions	38,438	39,540	39,561	39,584	39,606
	<u>38,438</u>	<u>39,540</u>	<u>39,561</u>	<u>39,584</u>	<u>39,606</u>
<b>Expenses</b>					
Administration	2,430	2,430	2,430	2,430	2,430
Wages and Benefits	849	870	891	914	936
Operating	37,240	36,240	36,240	36,240	36,240
	<u>40,519</u>	<u>39,540</u>	<u>39,561</u>	<u>39,584</u>	<u>39,606</u>
<b>Operating Surplus / (Deficit)</b>	<b>(2,081)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Other</b>					
Prior Year Surplus/(Deficit)	2,081	-	-	-	-
	<u>2,081</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
<b>127 Financial Plan Surplus / (Deficit)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

<b>128 Grants In Aid - Area E</b>	<b>2023</b>	<b>2024</b>	<b>2025</b>	<b>2026</b>	<b>2027</b>
<b>Revenues</b>					
Tax Requisitions	28,666	28,687	28,708	28,731	28,753
	<u>28,666</u>	<u>28,687</u>	<u>28,708</u>	<u>28,731</u>	<u>28,753</u>
<b>Expenses</b>					
Administration	1,978	1,978	1,978	1,978	1,978
Wages and Benefits	849	870	891	914	936
Operating	29,783	25,839	25,839	25,839	25,839
	<u>32,610</u>	<u>28,687</u>	<u>28,708</u>	<u>28,731</u>	<u>28,753</u>
<b>Operating Surplus / (Deficit)</b>	<b>(3,944)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Other</b>					
Prior Year Surplus/(Deficit)	3,944	-	-	-	-
	<u>3,944</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
<b>128 Financial Plan Surplus / (Deficit)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

<b>129 Grants In Aid - Area F</b>	<b>2023</b>	<b>2024</b>	<b>2025</b>	<b>2026</b>	<b>2027</b>
<b>Revenues</b>					
Tax Requisitions	28,383	28,404	28,425	28,448	28,470
	<u>28,383</u>	<u>28,404</u>	<u>28,425</u>	<u>28,448</u>	<u>28,470</u>
<b>Expenses</b>					
Administration	2,063	2,063	2,063	2,063	2,063
Wages and Benefits	849	870	891	914	936
Operating	30,783	25,471	25,471	25,471	25,471
	<u>33,695</u>	<u>28,404</u>	<u>28,425</u>	<u>28,448</u>	<u>28,470</u>
<b>Operating Surplus / (Deficit)</b>	<b>(5,312)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Other</b>					
Prior Year Surplus/(Deficit)	5,312	-	-	-	-
	<u>5,312</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
<b>129 Financial Plan Surplus / (Deficit)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

<b>130 Electoral Area Services - UBCM/AVICC</b>	<b>2023</b>	<b>2024</b>	<b>2025</b>	<b>2026</b>	<b>2027</b>
<b>Revenues</b>					
Tax Requisitions	179,109	180,463	181,850	183,273	184,730
	<u>179,109</u>	<u>180,463</u>	<u>181,850</u>	<u>183,273</u>	<u>184,730</u>
<b>Expenses</b>					
Administration	8,561	8,561	8,561	8,561	8,561
Wages and Benefits	135,282	136,636	138,023	139,446	140,903
Operating	35,266	35,266	35,266	35,266	35,266
	<u>179,109</u>	<u>180,463</u>	<u>181,850</u>	<u>183,273</u>	<u>184,730</u>
<b>Operating Surplus / (Deficit)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>130 Financial Plan Surplus / (Deficit)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

<b>131 Electoral Area Services - Elections</b>	<b>2023</b>	<b>2024</b>	<b>2025</b>	<b>2026</b>	<b>2027</b>
<b>Revenues</b>					
Tax Requisitions	14,000	14,000	14,000	69,062	14,000
Other Revenue	-	-	-	18,000	-
	<u>14,000</u>	<u>14,000</u>	<u>14,000</u>	<u>87,062</u>	<u>14,000</u>
<b>Expenses</b>					
Wages and Benefits	-	-	-	81,393	-
Operating	-	-	-	34,043	-
	<u>-</u>	<u>-</u>	<u>-</u>	<u>115,436</u>	<u>-</u>
<b>Operating Surplus / (Deficit)</b>	<b>14,000</b>	<b>14,000</b>	<b>14,000</b>	<b>(28,374)</b>	<b>14,000</b>
<b>Other</b>					
Transfer (to)/from Reserves	(14,000)	(14,000)	(14,000)	28,374	(14,000)
	<u>(14,000)</u>	<u>(14,000)</u>	<u>(14,000)</u>	<u>28,374</u>	<u>(14,000)</u>
<b>131 Financial Plan Surplus / (Deficit)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

<b>135 Corporate Sustainability Services</b>	<b>2023</b>	<b>2024</b>	<b>2025</b>	<b>2026</b>	<b>2027</b>
<b>Expenses</b>					
Internal Recoveries	(55,809)	(56,945)	(58,108)	(59,302)	(60,525)
Wages and Benefits	45,429	46,565	47,728	48,922	50,145
Operating	25,380	10,380	10,380	10,380	10,380
Amortization of Tangible Capital Assets	2,869	2,869	2,869	2,869	2,869
	17,869	2,869	2,869	2,869	2,869
<b>Operating Surplus / (Deficit)</b>	<b>(17,869)</b>	<b>(2,869)</b>	<b>(2,869)</b>	<b>(2,869)</b>	<b>(2,869)</b>
<b>Other</b>					
Transfer (to)/from Reserves	15,000	-	-	-	-
Unfunded Amortization	2,869	2,869	2,869	2,869	2,869
	17,869	2,869	2,869	2,869	2,869
<b>135 Financial Plan Surplus / (Deficit)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

<b>136 Regional Sustainability Services</b>	<b>2023</b>	<b>2024</b>	<b>2025</b>	<b>2026</b>	<b>2027</b>
<b>Revenues</b>					
Tax Requisitions	165,370	168,755	172,226	175,784	179,429
Government Transfers	510,000	-	-	-	-
	675,370	168,755	172,226	175,784	179,429
<b>Expenses</b>					
Administration	17,294	17,294	17,294	17,294	17,294
Wages and Benefits	135,441	138,826	142,297	145,855	149,500
Operating	559,325	20,135	12,635	12,635	12,635
	712,060	176,255	172,226	175,784	179,429
<b>Operating Surplus / (Deficit)</b>	<b>(36,690)</b>	<b>(7,500)</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Other</b>					
Transfer (to)/from Reserves	29,190	-	-	-	-
Transfer (to)/from Appropriated Surplus	7,500	7,500	-	-	-
	36,690	7,500	-	-	-
<b>136 Financial Plan Surplus / (Deficit)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

<b>140 Member Municipality Debt</b>	<b>2023</b>	<b>2024</b>	<b>2025</b>	<b>2026</b>	<b>2027</b>
<b>Revenues</b>					
Member Municipality Debt	1,392,768	1,371,740	993,201	618,648	613,160
	1,392,768	1,371,740	993,201	618,648	613,160
<b>Expenses</b>					
Debt Charges Member Municipalities	1,392,768	1,371,740	993,201	618,648	613,160
	1,392,768	1,371,740	993,201	618,648	613,160
<b>Operating Surplus / (Deficit)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>140 Financial Plan Surplus / (Deficit)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

<b>150 Feasibility Studies - Regional</b>	<b>2023</b>	<b>2024</b>	<b>2025</b>	<b>2026</b>	<b>2027</b>
<b>Revenues</b>					
Tax Requisitions	(43,320)	4,600	4,600	4,600	4,600
	<u>(43,320)</u>	<u>4,600</u>	<u>4,600</u>	<u>4,600</u>	<u>4,600</u>
<b>Expenses</b>					
Administration	4,600	4,600	4,600	4,600	4,600
	<u>4,600</u>	<u>4,600</u>	<u>4,600</u>	<u>4,600</u>	<u>4,600</u>
<b>Operating Surplus / (Deficit)</b>	<b>(47,920)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Other</b>					
Transfer (to)/from Appropriated Surplus	47,920	-	-	-	-
	<u>47,920</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
<b>150 Financial Plan Surplus / (Deficit)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

<b>200 Bylaw Enforcement</b>	<b>2023</b>	<b>2024</b>	<b>2025</b>	<b>2026</b>	<b>2027</b>
<b>Revenues</b>					
Tax Requisitions	465,032	508,562	518,400	528,482	538,815
User Fees & Service Charges	513	513	513	513	513
	<u>465,545</u>	<u>509,075</u>	<u>518,913</u>	<u>528,995</u>	<u>539,328</u>
<b>Expenses</b>					
Administration	62,121	62,121	62,121	62,121	62,121
Wages and Benefits	349,913	393,443	403,281	413,363	423,696
Operating	89,011	54,011	54,011	54,011	54,011
Amortization of Tangible Capital Assets	5,673	5,673	5,673	5,673	5,673
	<u>506,718</u>	<u>515,248</u>	<u>525,086</u>	<u>535,168</u>	<u>545,501</u>
<b>Operating Surplus / (Deficit)</b>	<b>(41,173)</b>	<b>(6,173)</b>	<b>(6,173)</b>	<b>(6,173)</b>	<b>(6,173)</b>
<b>Other</b>					
Transfer (to)/from Reserves	35,000	-	-	-	-
Transfer (to)/from Other Funds	500	500	500	500	500
Unfunded Amortization	5,673	5,673	5,673	5,673	5,673
	<u>41,173</u>	<u>6,173</u>	<u>6,173</u>	<u>6,173</u>	<u>6,173</u>
<b>200 Financial Plan Surplus / (Deficit)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

<b>204 Halfmoon Bay Smoke Control</b>	<b>2023</b>	<b>2024</b>	<b>2025</b>	<b>2026</b>	<b>2027</b>
<b>Expenses</b>					
Administration	152	152	152	152	152
Wages and Benefits	972	996	1,021	1,046	1,073
	<u>1,124</u>	<u>1,148</u>	<u>1,173</u>	<u>1,198</u>	<u>1,225</u>
<b>Operating Surplus / (Deficit)</b>	<b>(1,124)</b>	<b>(1,148)</b>	<b>(1,173)</b>	<b>(1,198)</b>	<b>(1,225)</b>
<b>Other</b>					
Transfer (to)/from Reserves	1,124	1,148	1,173	1,198	1,225
	<u>1,124</u>	<u>1,148</u>	<u>1,173</u>	<u>1,198</u>	<u>1,225</u>
<b>204 Financial Plan Surplus / (Deficit)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

<b>206 Roberts Creek Smoke Control</b>	<b>2023</b>	<b>2024</b>	<b>2025</b>	<b>2026</b>	<b>2027</b>
<b>Expenses</b>					
Administration	151	151	151	151	151
Wages and Benefits	972	996	1,021	1,046	1,073
	<b>1,123</b>	<b>1,147</b>	<b>1,172</b>	<b>1,197</b>	<b>1,224</b>
<b>Operating Surplus / (Deficit)</b>	<b>(1,123)</b>	<b>(1,147)</b>	<b>(1,172)</b>	<b>(1,197)</b>	<b>(1,224)</b>
<b>Other</b>					
Transfer (to)/from Reserves	1,123	1,147	1,172	1,197	1,224
	<b>1,123</b>	<b>1,147</b>	<b>1,172</b>	<b>1,197</b>	<b>1,224</b>
<b>206 Financial Plan Surplus / (Deficit)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

<b>210 Gibsons &amp; District Fire Protection</b>	<b>2023</b>	<b>2024</b>	<b>2025</b>	<b>2026</b>	<b>2027</b>
<b>Revenues</b>					
Tax Requisitions	1,502,075	1,793,351	1,964,864	2,047,553	2,036,780
Government Transfers	30,000	-	-	-	-
	<b>1,532,075</b>	<b>1,793,351</b>	<b>1,964,864</b>	<b>2,047,553</b>	<b>2,036,780</b>
<b>Expenses</b>					
Administration	139,336	139,336	139,336	139,336	139,336
Wages and Benefits	676,891	693,696	710,920	728,578	746,672
Operating	423,061	371,620	371,620	371,620	371,620
Debt Charges - Interest	20,276	56,233	66,300	58,853	36,349
Amortization of Tangible Capital Assets	153,274	153,274	153,274	153,274	153,274
	<b>1,412,838</b>	<b>1,414,159</b>	<b>1,441,450</b>	<b>1,451,661</b>	<b>1,447,251</b>
<b>Operating Surplus / (Deficit)</b>	<b>119,237</b>	<b>379,192</b>	<b>523,414</b>	<b>595,892</b>	<b>589,529</b>
<b>Other</b>					
Capital Expenditures	(979,983)	(799,200)	(661,100)	(68,800)	-
Proceeds from Long Term Debt	585,000	696,900	661,100	68,800	-
Debt Principal Repayment	(83,589)	(257,466)	(401,688)	(474,166)	(467,803)
Transfer (to)/from Reserves	168,924	(172,700)	(275,000)	(275,000)	(275,000)
Transfer (to)/from Other Funds	37,137	-	-	-	-
Unfunded Amortization	153,274	153,274	153,274	153,274	153,274
	<b>(119,237)</b>	<b>(379,192)</b>	<b>(523,414)</b>	<b>(595,892)</b>	<b>(589,529)</b>
<b>210 Financial Plan Surplus / (Deficit)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

<b>212 Roberts Creek Fire Protection</b>	<b>2023</b>	<b>2024</b>	<b>2025</b>	<b>2026</b>	<b>2027</b>
<b>Revenues</b>					
Tax Requisitions	788,256	794,840	801,585	808,502	805,257
Government Transfers	30,000	-	-	-	-
	<b>818,256</b>	<b>794,840</b>	<b>801,585</b>	<b>808,502</b>	<b>805,257</b>
<b>Expenses</b>					
Administration	80,589	80,589	80,589	80,589	80,589
Wages and Benefits	264,363	270,946	277,692	284,608	291,696
Operating	275,528	215,528	215,528	215,528	215,528
Debt Charges - Interest	7,148	5,643	4,001	2,294	293
Amortization of Tangible Capital Assets	70,700	70,700	70,700	70,700	70,700
	<b>698,328</b>	<b>643,406</b>	<b>648,510</b>	<b>653,719</b>	<b>658,806</b>
<b>Operating Surplus / (Deficit)</b>	<b>119,928</b>	<b>151,434</b>	<b>153,075</b>	<b>154,783</b>	<b>146,451</b>
<b>Other</b>					
Capital Expenditures	(26,142)	(157,500)	(265,900)	(19,500)	-
Debt Principal Repayment	(30,628)	(32,134)	(33,775)	(35,483)	(27,151)
Transfer (to)/from Reserves	(133,858)	(32,500)	75,900	(170,500)	(190,000)
Unfunded Amortization	70,700	70,700	70,700	70,700	70,700
	<b>(119,928)</b>	<b>(151,434)</b>	<b>(153,075)</b>	<b>(154,783)</b>	<b>(146,451)</b>
<b>212 Financial Plan Surplus / (Deficit)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

<b>216 Halfmoon Bay Fire Protection</b>	<b>2023</b>	<b>2024</b>	<b>2025</b>	<b>2026</b>	<b>2027</b>
<b>Revenues</b>					
Tax Requisitions	825,448	851,221	858,464	865,888	867,428
Government Transfers	30,000	-	-	-	-
Investment Income	-	-	-	1,747	3,550
	<b>855,448</b>	<b>851,221</b>	<b>858,464</b>	<b>867,635</b>	<b>870,978</b>
<b>Expenses</b>					
Administration	60,626	60,626	60,626	60,626	60,626
Wages and Benefits	283,817	290,881	298,124	305,548	313,156
Operating	497,949	217,949	217,949	217,949	217,949
Debt Charges - Interest	14,595	20,735	37,118	33,309	29,067
Amortization of Tangible Capital Assets	47,299	47,299	47,299	47,299	47,299
	<b>904,286</b>	<b>637,490</b>	<b>661,116</b>	<b>664,731</b>	<b>668,097</b>
<b>Operating Surplus / (Deficit)</b>	<b>(48,838)</b>	<b>213,731</b>	<b>197,348</b>	<b>202,904</b>	<b>202,881</b>
<b>Other</b>					
Capital Expenditures	(922,071)	(31,900)	(17,300)	(131,700)	(869,400)
Proceeds from Long Term Debt	799,100	-	-	-	-
Debt Principal Repayment	(58,490)	(71,714)	(129,121)	(134,677)	(134,654)
Transfer (to)/from Reserves	233,948	(157,416)	(98,226)	16,174	753,874
Transfer (to)/from Other Funds	(50,948)	-	-	-	-
Unfunded Amortization	47,299	47,299	47,299	47,299	47,299
	<b>48,838</b>	<b>(213,731)</b>	<b>(197,348)</b>	<b>(202,904)</b>	<b>(202,881)</b>
<b>216 Financial Plan Surplus / (Deficit)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>



<b>218 Egmont Fire Protection</b>	<b>2023</b>	<b>2024</b>	<b>2025</b>	<b>2026</b>	<b>2027</b>
<b>Revenues</b>					
Tax Requisitions	222,712	230,254	237,863	265,994	282,795
Government Transfers	30,000	-	-	-	-
Investment Income	2,932	3,184	3,445	3,717	-
	<b>255,644</b>	<b>233,438</b>	<b>241,308</b>	<b>269,711</b>	<b>282,795</b>
<b>Expenses</b>					
Administration	22,266	22,266	22,266	22,266	22,266
Wages and Benefits	102,157	104,699	107,308	109,978	112,718
Operating	110,050	80,050	80,050	80,050	80,050
Debt Charges - Interest	4,880	4,880	4,880	6,173	4,901
Amortization of Tangible Capital Assets	19,820	19,820	19,820	19,820	19,820
	<b>259,173</b>	<b>231,715</b>	<b>234,324</b>	<b>238,287</b>	<b>239,755</b>
<b>Operating Surplus / (Deficit)</b>	<b>(3,529)</b>	<b>1,723</b>	<b>6,984</b>	<b>31,424</b>	<b>43,040</b>
<b>Other</b>					
Capital Expenditures	-	-	-	(239,300)	(107,500)
Proceeds from Long Term Debt	-	-	-	164,300	-
Debt Principal Repayment	(6,291)	(6,543)	(6,804)	(26,244)	(32,860)
Transfer (to)/from Reserves	-	(15,000)	(20,000)	50,000	77,500
Transfer (to)/from Other Funds	(10,000)	-	-	-	-
Unfunded Amortization	19,820	19,820	19,820	19,820	19,820
	<b>3,529</b>	<b>(1,723)</b>	<b>(6,984)</b>	<b>(31,424)</b>	<b>(43,040)</b>
<b>218 Financial Plan Surplus / (Deficit)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

<b>220 Emergency Telephone - 911</b>	<b>2023</b>	<b>2024</b>	<b>2025</b>	<b>2026</b>	<b>2027</b>
<b>Revenues</b>					
Tax Requisitions	429,633	430,211	430,803	431,410	432,033
Other Revenue	5,400	5,400	5,400	5,400	5,400
	<b>435,033</b>	<b>435,611</b>	<b>436,203</b>	<b>436,810</b>	<b>437,433</b>
<b>Expenses</b>					
Administration	38,500	38,500	38,500	38,500	38,500
Wages and Benefits	23,115	23,693	24,285	24,892	25,515
Operating	266,648	263,618	263,618	263,618	263,618
Amortization of Tangible Capital Assets	67,536	67,536	67,536	67,536	67,536
	<b>395,799</b>	<b>393,347</b>	<b>393,939</b>	<b>394,546</b>	<b>395,169</b>
<b>Operating Surplus / (Deficit)</b>	<b>39,234</b>	<b>42,264</b>	<b>42,264</b>	<b>42,264</b>	<b>42,264</b>
<b>Other</b>					
Capital Expenditures	(380,169)	-	-	-	-
Transfer (to)/from Reserves	273,399	(109,800)	(109,800)	(109,800)	(109,800)
Unfunded Amortization	67,536	67,536	67,536	67,536	67,536
	<b>(39,234)</b>	<b>(42,264)</b>	<b>(42,264)</b>	<b>(42,264)</b>	<b>(42,264)</b>
<b>220 Financial Plan Surplus / (Deficit)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

<b>222 Sunshine Coast Emergency Planning</b>	<b>2023</b>	<b>2024</b>	<b>2025</b>	<b>2026</b>	<b>2027</b>
<b>Revenues</b>					
Tax Requisitions	476,095	744,980	440,633	446,726	452,972
Government Transfers	510,859	-	-	-	-
	<u>986,954</u>	<u>744,980</u>	<u>440,633</u>	<u>446,726</u>	<u>452,972</u>
<b>Expenses</b>					
Administration	78,624	78,624	78,624	78,624	78,624
Wages and Benefits	368,550	548,028	243,681	249,774	256,020
Operating	545,159	93,328	93,328	93,328	93,328
Amortization of Tangible Capital Assets	6,833	6,833	6,833	6,833	6,833
	<u>999,166</u>	<u>726,813</u>	<u>422,466</u>	<u>428,559</u>	<u>434,805</u>
<b>Operating Surplus / (Deficit)</b>	<b>(12,212)</b>	<b>18,167</b>	<b>18,167</b>	<b>18,167</b>	<b>18,167</b>
<b>Other</b>					
Transfer (to)/from Reserves	5,379	(25,000)	(25,000)	(25,000)	(25,000)
Unfunded Amortization	6,833	6,833	6,833	6,833	6,833
	<u>12,212</u>	<u>(18,167)</u>	<u>(18,167)</u>	<u>(18,167)</u>	<u>(18,167)</u>
<b>222 Financial Plan Surplus / (Deficit)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

<b>290 Animal Control</b>	<b>2023</b>	<b>2024</b>	<b>2025</b>	<b>2026</b>	<b>2027</b>
<b>Revenues</b>					
Tax Requisitions	51,411	52,562	53,738	54,944	56,180
User Fees & Service Charges	32,488	32,488	32,488	32,488	32,488
	<u>83,899</u>	<u>85,050</u>	<u>86,226</u>	<u>87,432</u>	<u>88,668</u>
<b>Expenses</b>					
Administration	17,014	17,014	17,014	17,014	17,014
Wages and Benefits	45,935	47,086	48,262	49,468	50,704
Operating	20,950	20,950	20,950	20,950	20,950
Amortization of Tangible Capital Assets	4,336	4,336	4,336	4,336	4,336
	<u>88,235</u>	<u>89,386</u>	<u>90,562</u>	<u>91,768</u>	<u>93,004</u>
<b>Operating Surplus / (Deficit)</b>	<b>(4,336)</b>	<b>(4,336)</b>	<b>(4,336)</b>	<b>(4,336)</b>	<b>(4,336)</b>
<b>Other</b>					
Unfunded Amortization	4,336	4,336	4,336	4,336	4,336
	<u>4,336</u>	<u>4,336</u>	<u>4,336</u>	<u>4,336</u>	<u>4,336</u>
<b>290 Financial Plan Surplus / (Deficit)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

<b>291 Keats Island Dog Control</b>	<b>2023</b>	<b>2024</b>	<b>2025</b>	<b>2026</b>	<b>2027</b>
<b>Revenues</b>					
Tax Requisitions	275	2,631	2,667	2,704	2,742
User Fees & Service Charges	350	350	350	350	350
	<u>625</u>	<u>2,981</u>	<u>3,017</u>	<u>3,054</u>	<u>3,092</u>
<b>Expenses</b>					
Administration	231	231	231	231	231
Wages and Benefits	1,414	1,450	1,486	1,523	1,561
Operating	1,300	1,300	1,300	1,300	1,300
	<u>2,945</u>	<u>2,981</u>	<u>3,017</u>	<u>3,054</u>	<u>3,092</u>
<b>Operating Surplus / (Deficit)</b>	<b>(2,320)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Other</b>					
Prior Year Surplus/(Deficit)	2,320	-	-	-	-
	<u>2,320</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
<b>291 Financial Plan Surplus / (Deficit)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

<b>310 Public Transit</b>	<b>2023</b>	<b>2024</b>	<b>2025</b>	<b>2026</b>	<b>2027</b>
<b>Revenues</b>					
Tax Requisitions	3,389,470	3,450,413	3,660,537	3,863,808	3,944,033
Government Transfers	2,326,185	2,495,073	2,595,378	2,595,378	2,595,378
User Fees & Service Charges	668,512	708,253	745,281	745,281	745,281
Other Revenue	2,004	2,000	2,000	2,000	2,000
	<b>6,386,171</b>	<b>6,655,739</b>	<b>7,003,196</b>	<b>7,206,467</b>	<b>7,286,692</b>
<b>Expenses</b>					
Administration	597,509	597,509	597,509	597,509	597,509
Wages and Benefits	3,032,897	3,075,310	3,134,973	3,213,244	3,293,469
Operating	3,053,963	3,279,951	3,392,745	3,392,745	3,392,745
Amortization of Tangible Capital Assets	34,605	34,605	34,605	34,605	34,605
	<b>6,718,974</b>	<b>6,987,375</b>	<b>7,159,832</b>	<b>7,238,103</b>	<b>7,318,328</b>
<b>Operating Surplus / (Deficit)</b>	<b>(332,803)</b>	<b>(331,636)</b>	<b>(156,636)</b>	<b>(31,636)</b>	<b>(31,636)</b>
<b>Other</b>					
Capital Expenditures	(10,853)	-	-	-	-
Transfer (to)/from Reserves	318,564	300,000	125,000	-	-
Transfer (to)/from Other Funds	(9,513)	(2,969)	(2,969)	(2,969)	(2,969)
Unfunded Amortization	34,605	34,605	34,605	34,605	34,605
	<b>332,803</b>	<b>331,636</b>	<b>156,636</b>	<b>31,636</b>	<b>31,636</b>
<b>310 Financial Plan Surplus / (Deficit)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

<b>312 Fleet Maintenance</b>	<b>2023</b>	<b>2024</b>	<b>2025</b>	<b>2026</b>	<b>2027</b>
<b>Revenues</b>					
Investment Income	11,932	12,956	14,021	15,128	-
Other Revenue	9,100	9,100	9,100	9,100	9,100
	<b>21,032</b>	<b>22,056</b>	<b>23,121</b>	<b>24,228</b>	<b>9,100</b>
<b>Expenses</b>					
Administration	65,554	65,554	65,554	65,554	65,554
Internal Recoveries	(1,745,513)	(1,739,928)	(1,739,847)	(1,748,283)	(1,743,508)
Wages and Benefits	753,274	734,759	734,678	753,045	771,870
Operating	970,767	887,889	887,889	887,889	887,889
Debt Charges - Interest	24,346	26,371	24,829	13,298	1,685
Amortization of Tangible Capital Assets	36,607	36,607	36,607	36,607	36,607
	<b>105,035</b>	<b>11,252</b>	<b>9,710</b>	<b>8,110</b>	<b>20,097</b>
<b>Operating Surplus / (Deficit)</b>	<b>(84,003)</b>	<b>10,804</b>	<b>13,411</b>	<b>16,118</b>	<b>(10,997)</b>
<b>Other</b>					
Capital Expenditures	(186,853)	-	-	-	-
Proceeds from Long Term Debt	162,000	-	-	-	-
Debt Principal Repayment	(42,486)	(56,749)	(59,356)	(62,063)	(34,948)
Transfer (to)/from Reserves	118,944	4,669	4,669	4,669	4,669
Transfer (to)/from Other Funds	(4,209)	4,669	4,669	4,669	4,669
Unfunded Amortization	36,607	36,607	36,607	36,607	36,607
	<b>84,003</b>	<b>(10,804)</b>	<b>(13,411)</b>	<b>(16,118)</b>	<b>10,997</b>
<b>312 Financial Plan Surplus / (Deficit)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

<b>313 Building Maintenance Services</b>	<b>2023</b>	<b>2024</b>	<b>2025</b>	<b>2026</b>	<b>2027</b>
<b>Expenses</b>					
Administration	14,494	14,494	14,494	14,494	14,494
Internal Recoveries	(414,807)	(410,929)	(419,857)	(429,004)	(438,382)
Wages and Benefits	360,926	357,048	365,976	375,123	384,501
Operating	39,387	39,387	39,387	39,387	39,387
Amortization of Tangible Capital Assets	7,019	7,019	7,019	7,019	7,019
	7,019	7,019	7,019	7,019	7,019
<b>Operating Surplus / (Deficit)</b>	<b>(7,019)</b>	<b>(7,019)</b>	<b>(7,019)</b>	<b>(7,019)</b>	<b>(7,019)</b>
<b>Other</b>					
Transfer (to)/from Reserves	1,059	-	-	-	-
Transfer (to)/from Other Funds	(1,059)	-	-	-	-
Unfunded Amortization	7,019	7,019	7,019	7,019	7,019
	7,019	7,019	7,019	7,019	7,019
<b>313 Financial Plan Surplus / (Deficit)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

<b>315 Mason Road Works Yard</b>	<b>2023</b>	<b>2024</b>	<b>2025</b>	<b>2026</b>	<b>2027</b>
<b>Revenues</b>					
Government Transfers	12,935	-	-	-	-
	12,935	-	-	-	-
<b>Expenses</b>					
Internal Recoveries	(66,361)	(50,535)	(50,746)	(50,961)	(51,180)
Wages and Benefits	30,964	10,535	10,746	10,961	11,180
Operating	67,705	40,000	40,000	40,000	40,000
	32,308	-	-	-	-
<b>Operating Surplus / (Deficit)</b>	<b>(19,373)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Other</b>					
Capital Expenditures	(45,000)	-	-	-	-
Transfer (to)/from Other Funds	59,770	-	-	-	-
Prior Year Surplus/(Deficit)	4,603	-	-	-	-
	19,373	-	-	-	-
<b>315 Financial Plan Surplus / (Deficit)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

<b>320 Regional Street Lighting</b>	<b>2023</b>	<b>2024</b>	<b>2025</b>	<b>2026</b>	<b>2027</b>
<b>Revenues</b>					
Tax Requisitions	42,908	47,261	46,530	46,677	46,824
	42,908	47,261	46,530	46,677	46,824
<b>Expenses</b>					
Administration	3,869	3,869	3,869	3,869	3,869
Wages and Benefits	5,537	5,675	5,816	5,963	6,110
Operating	40,331	37,717	36,845	36,845	36,845
	49,737	47,261	46,530	46,677	46,824
<b>Operating Surplus / (Deficit)</b>	<b>(6,829)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Other</b>					
Prior Year Surplus/(Deficit)	6,829	-	-	-	-
	6,829	-	-	-	-
<b>320 Financial Plan Surplus / (Deficit)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

<b>322 Langdale Street Lighting</b>	<b>2023</b>	<b>2024</b>	<b>2025</b>	<b>2026</b>	<b>2027</b>
<b>Revenues</b>					
Tax Requisitions	2,505	2,638	2,576	2,576	2,576
	<u>2,505</u>	<u>2,638</u>	<u>2,576</u>	<u>2,576</u>	<u>2,576</u>
<b>Expenses</b>					
Administration	175	175	175	175	175
Operating	2,648	2,463	2,401	2,401	2,401
	<u>2,823</u>	<u>2,638</u>	<u>2,576</u>	<u>2,576</u>	<u>2,576</u>
<b>Operating Surplus / (Deficit)</b>	<b>(318)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Other</b>					
Prior Year Surplus/(Deficit)	318	-	-	-	-
	<u>318</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
<b>322 Financial Plan Surplus / (Deficit)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

<b>324 Granthams Street Lighting</b>	<b>2023</b>	<b>2024</b>	<b>2025</b>	<b>2026</b>	<b>2027</b>
<b>Revenues</b>					
Tax Requisitions	2,721	2,638	2,576	2,576	2,576
	<u>2,721</u>	<u>2,638</u>	<u>2,576</u>	<u>2,576</u>	<u>2,576</u>
<b>Expenses</b>					
Administration	175	175	175	175	175
Operating	2,648	2,463	2,401	2,401	2,401
	<u>2,823</u>	<u>2,638</u>	<u>2,576</u>	<u>2,576</u>	<u>2,576</u>
<b>Operating Surplus / (Deficit)</b>	<b>(102)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Other</b>					
Prior Year Surplus/(Deficit)	102	-	-	-	-
	<u>102</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
<b>324 Financial Plan Surplus / (Deficit)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

<b>326 Veterans Street Lighting</b>	<b>2023</b>	<b>2024</b>	<b>2025</b>	<b>2026</b>	<b>2027</b>
<b>Revenues</b>					
Tax Requisitions	544	528	516	516	516
	<u>544</u>	<u>528</u>	<u>516</u>	<u>516</u>	<u>516</u>
<b>Expenses</b>					
Administration	35	35	35	35	35
Operating	530	493	481	481	481
	<u>565</u>	<u>528</u>	<u>516</u>	<u>516</u>	<u>516</u>
<b>Operating Surplus / (Deficit)</b>	<b>(21)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Other</b>					
Prior Year Surplus/(Deficit)	21	-	-	-	-
	<u>21</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
<b>326 Financial Plan Surplus / (Deficit)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

<b>328 Spruce Street Lighting</b>	<b>2023</b>	<b>2024</b>	<b>2025</b>	<b>2026</b>	<b>2027</b>
<b>Revenues</b>					
Tax Requisitions	273	265	259	259	259
	<u>273</u>	<u>265</u>	<u>259</u>	<u>259</u>	<u>259</u>
<b>Expenses</b>					
Administration	18	18	18	18	18
Operating	266	247	241	241	241
	<u>284</u>	<u>265</u>	<u>259</u>	<u>259</u>	<u>259</u>
<b>Operating Surplus / (Deficit)</b>	<b>(11)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Other</b>					
Prior Year Surplus/(Deficit)	11	-	-	-	-
	<u>11</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
<b>328 Financial Plan Surplus / (Deficit)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

<b>330 Woodcreek Street Lighting</b>	<b>2023</b>	<b>2024</b>	<b>2025</b>	<b>2026</b>	<b>2027</b>
<b>Revenues</b>					
Tax Requisitions	2,521	2,143	2,087	2,087	2,087
	<u>2,521</u>	<u>2,143</u>	<u>2,087</u>	<u>2,087</u>	<u>2,087</u>
<b>Expenses</b>					
Administration	143	143	143	143	143
Operating	2,167	2,000	1,944	1,944	1,944
	<u>2,310</u>	<u>2,143</u>	<u>2,087</u>	<u>2,087</u>	<u>2,087</u>
<b>Operating Surplus / (Deficit)</b>	<b>211</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Other</b>					
Prior Year Surplus/(Deficit)	(211)	-	-	-	-
	<u>(211)</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
<b>330 Financial Plan Surplus / (Deficit)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

<b>332 Fircrest Street Lighting</b>	<b>2023</b>	<b>2024</b>	<b>2025</b>	<b>2026</b>	<b>2027</b>
<b>Revenues</b>					
Tax Requisitions	583	1,167	1,155	1,155	1,155
	<u>583</u>	<u>1,167</u>	<u>1,155</u>	<u>1,155</u>	<u>1,155</u>
<b>Expenses</b>					
Administration	74	74	74	74	74
Operating	1,130	1,093	1,081	1,081	1,081
	<u>1,204</u>	<u>1,167</u>	<u>1,155</u>	<u>1,155</u>	<u>1,155</u>
<b>Operating Surplus / (Deficit)</b>	<b>(621)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Other</b>					
Prior Year Surplus/(Deficit)	621	-	-	-	-
	<u>621</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
<b>332 Financial Plan Surplus / (Deficit)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

<b>334 Hydaway Street Lighting</b>	<b>2023</b>	<b>2024</b>	<b>2025</b>	<b>2026</b>	<b>2027</b>
<b>Revenues</b>					
Tax Requisitions	273	265	259	259	259
	<u>273</u>	<u>265</u>	<u>259</u>	<u>259</u>	<u>259</u>
<b>Expenses</b>					
Administration	18	18	18	18	18
Operating	266	247	241	241	241
	<u>284</u>	<u>265</u>	<u>259</u>	<u>259</u>	<u>259</u>
<b>Operating Surplus / (Deficit)</b>	<b>(11)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Other</b>					
Prior Year Surplus/(Deficit)	11	-	-	-	-
	<u>11</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
<b>334 Financial Plan Surplus / (Deficit)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

<b>336 Sunnyside Street Lighting</b>	<b>2023</b>	<b>2024</b>	<b>2025</b>	<b>2026</b>	<b>2027</b>
<b>Revenues</b>					
Tax Requisitions	1,088	1,054	1,029	1,029	1,029
	<u>1,088</u>	<u>1,054</u>	<u>1,029</u>	<u>1,029</u>	<u>1,029</u>
<b>Expenses</b>					
Administration	70	70	70	70	70
Operating	1,058	984	959	959	959
	<u>1,128</u>	<u>1,054</u>	<u>1,029</u>	<u>1,029</u>	<u>1,029</u>
<b>Operating Surplus / (Deficit)</b>	<b>(40)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Other</b>					
Prior Year Surplus/(Deficit)	40	-	-	-	-
	<u>40</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
<b>336 Financial Plan Surplus / (Deficit)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

<b>340 Burns Road Street Lighting</b>	<b>2023</b>	<b>2024</b>	<b>2025</b>	<b>2026</b>	<b>2027</b>
<b>Revenues</b>					
Tax Requisitions	365	257	257	257	257
	<u>365</u>	<u>257</u>	<u>257</u>	<u>257</u>	<u>257</u>
<b>Expenses</b>					
Administration	16	16	16	16	16
Operating	241	241	241	241	241
	<u>257</u>	<u>257</u>	<u>257</u>	<u>257</u>	<u>257</u>
<b>Operating Surplus / (Deficit)</b>	<b>108</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Other</b>					
Prior Year Surplus/(Deficit)	(108)	-	-	-	-
	<u>(108)</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
<b>340 Financial Plan Surplus / (Deficit)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

<b>342 Stewart Road Street Lighting</b>	<b>2023</b>	<b>2024</b>	<b>2025</b>	<b>2026</b>	<b>2027</b>
<b>Revenues</b>					
Tax Requisitions	544	528	516	516	516
	<u>544</u>	<u>528</u>	<u>516</u>	<u>516</u>	<u>516</u>
<b>Expenses</b>					
Administration	35	35	35	35	35
Operating	530	493	481	481	481
	<u>565</u>	<u>528</u>	<u>516</u>	<u>516</u>	<u>516</u>
<b>Operating Surplus / (Deficit)</b>	<b>(21)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Other</b>					
Prior Year Surplus/(Deficit)	21	-	-	-	-
	<u>21</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
<b>342 Financial Plan Surplus / (Deficit)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

<b>345 Ports Services</b>	<b>2023</b>	<b>2024</b>	<b>2025</b>	<b>2026</b>	<b>2027</b>
<b>Revenues</b>					
Tax Requisitions	811,555	811,736	720,032	723,009	726,057
Other Revenue	2,665	2,665	2,665	2,665	2,665
	<u>814,220</u>	<u>814,401</u>	<u>722,697</u>	<u>725,674</u>	<u>728,722</u>
<b>Expenses</b>					
Administration	44,956	44,956	44,956	44,956	44,956
Wages and Benefits	121,844	128,424	118,982	121,959	125,007
Operating	335,615	180,362	175,759	175,759	175,759
Amortization of Tangible Capital Assets	78,722	78,722	78,722	78,722	78,722
	<u>581,137</u>	<u>432,464</u>	<u>418,419</u>	<u>421,396</u>	<u>424,444</u>
<b>Operating Surplus / (Deficit)</b>	<b>233,083</b>	<b>381,937</b>	<b>304,278</b>	<b>304,278</b>	<b>304,278</b>
<b>Other</b>					
Capital Expenditures	(1,166,997)	-	-	-	-
Debt Principal Repayment	(90,000)	(90,000)	-	-	-
Transfer (to)/from Reserves	591,926	(370,659)	(383,000)	(383,000)	(383,000)
Transfer (to)/from Other Funds	353,266	-	-	-	-
Unfunded Amortization	78,722	78,722	78,722	78,722	78,722
	<u>(233,083)</u>	<u>(381,937)</u>	<u>(304,278)</u>	<u>(304,278)</u>	<u>(304,278)</u>
<b>345 Financial Plan Surplus / (Deficit)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

<b>346 Langdale Dock</b>	<b>2023</b>	<b>2024</b>	<b>2025</b>	<b>2026</b>	<b>2027</b>
<b>Revenues</b>					
Tax Requisitions	33,503	33,503	33,503	33,503	33,503
	<u>33,503</u>	<u>33,503</u>	<u>33,503</u>	<u>33,503</u>	<u>33,503</u>
<b>Expenses</b>					
Administration	2,074	2,074	2,074	2,074	2,074
Operating	31,429	31,429	31,429	31,429	31,429
	<u>33,503</u>	<u>33,503</u>	<u>33,503</u>	<u>33,503</u>	<u>33,503</u>
<b>Operating Surplus / (Deficit)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>346 Financial Plan Surplus / (Deficit)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>



<b>350 Regional Solid Waste</b>	<b>2023</b>	<b>2024</b>	<b>2025</b>	<b>2026</b>	<b>2027</b>
<b>Revenues</b>					
Tax Requisitions	4,846,479	5,036,834	4,627,417	4,637,203	4,361,207
User Fees & Service Charges	2,873,816	2,854,016	2,833,766	2,833,766	2,833,766
Other Revenue	272,121	272,121	272,121	272,121	272,121
	<b>7,992,416</b>	<b>8,162,971</b>	<b>7,733,304</b>	<b>7,743,090</b>	<b>7,467,094</b>
<b>Expenses</b>					
Administration	673,861	673,861	673,861	673,861	673,861
Wages and Benefits	1,429,725	1,467,945	1,503,955	1,540,874	1,449,919
Operating	5,385,325	4,541,163	4,058,323	4,034,240	4,011,862
Debt Charges - Interest	7,368	12,357	9,270	6,220	3,170
Amortization of Tangible Capital Assets	54,261	54,261	54,261	54,261	54,261
	<b>7,550,540</b>	<b>6,749,587</b>	<b>6,299,670</b>	<b>6,309,456</b>	<b>6,193,073</b>
<b>Operating Surplus / (Deficit)</b>	<b>441,876</b>	<b>1,413,384</b>	<b>1,433,634</b>	<b>1,433,634</b>	<b>1,274,021</b>
<b>Other</b>					
Capital Expenditures	(1,129,143)	-	-	-	-
Landfill Closure & Post Closure Expenditures	(2,500,000)	-	-	-	-
Proceeds from Long Term Debt	1,064,000	-	-	-	-
Debt Principal Repayment	(400,125)	(532,025)	(532,025)	(532,025)	(372,412)
Transfer (to)/from Reserves	763,392	(35,620)	(55,870)	(55,870)	(55,870)
Transfer (to)/from Other Funds	105,739	-	-	-	-
Unfunded Amortization	54,261	54,261	54,261	54,261	54,261
Transfer (to)/from Unfunded Liability	1,600,000	(900,000)	(900,000)	(900,000)	(900,000)
	<b>(441,876)</b>	<b>(1,413,384)</b>	<b>(1,433,634)</b>	<b>(1,433,634)</b>	<b>(1,274,021)</b>

<b>350 Financial Plan Surplus / (Deficit)</b>	-	-	-	-	-
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<b>355 Refuse Collection</b>	<b>2023</b>	<b>2024</b>	<b>2025</b>	<b>2026</b>	<b>2027</b>
<b>Revenues</b>					
User Fees & Service Charges	1,228,607	1,229,980	1,231,389	1,232,833	1,234,312
	<b>1,228,607</b>	<b>1,229,980</b>	<b>1,231,389</b>	<b>1,232,833</b>	<b>1,234,312</b>
<b>Expenses</b>					
Administration	103,987	103,987	103,987	103,987	103,987
Wages and Benefits	54,958	56,331	57,740	59,184	60,663
Operating	1,069,662	1,069,662	1,069,662	1,069,662	1,069,662
	<b>1,228,607</b>	<b>1,229,980</b>	<b>1,231,389</b>	<b>1,232,833</b>	<b>1,234,312</b>
<b>Operating Surplus / (Deficit)</b>	-	-	-	-	-
<b>355 Financial Plan Surplus / (Deficit)</b>	-	-	-	-	-

<b>365 North Pender Harbour Water Service</b>	<b>2023</b>	<b>2024</b>	<b>2025</b>	<b>2026</b>	<b>2027</b>
<b>Revenues</b>					
Frontage & Parcel Taxes	294,007	294,007	294,007	294,007	294,007
User Fees & Service Charges	531,695	531,695	531,695	531,695	531,695
	<b>825,702</b>	<b>825,702</b>	<b>825,702</b>	<b>825,702</b>	<b>825,702</b>
<b>Expenses</b>					
Administration	59,349	59,349	59,349	59,349	59,349
Wages and Benefits	308,785	317,681	325,619	333,762	342,107
Operating	445,354	126,313	126,313	126,313	126,313
Debt Charges - Interest	9,391	8,193	6,950	5,850	5,250
Amortization of Tangible Capital Assets	130,468	130,468	130,468	130,468	130,468
	<b>953,347</b>	<b>642,004</b>	<b>648,699</b>	<b>655,742</b>	<b>663,487</b>
<b>Operating Surplus / (Deficit)</b>	<b>(127,645)</b>	<b>183,698</b>	<b>177,003</b>	<b>169,960</b>	<b>162,215</b>
<b>Other</b>					
Capital Expenditures	(1,017,449)	(21,000)	(21,000)	(21,000)	(21,000)
Debt Principal Repayment	(32,030)	(32,628)	(36,190)	(20,000)	(20,000)
Transfer (to)/from Reserves	157,656	(260,538)	(250,281)	(259,428)	(251,683)
Transfer (to)/from Other Funds	889,000	-	-	-	-
Unfunded Amortization	130,468	130,468	130,468	130,468	130,468
	<b>127,645</b>	<b>(183,698)</b>	<b>(177,003)</b>	<b>(169,960)</b>	<b>(162,215)</b>
<b>365 Financial Plan Surplus / (Deficit)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

<b>366 South Pender Harbour Water Service</b>	<b>2023</b>	<b>2024</b>	<b>2025</b>	<b>2026</b>	<b>2027</b>
<b>Revenues</b>					
Frontage & Parcel Taxes	471,010	471,010	471,010	471,010	471,010
User Fees & Service Charges	850,023	850,023	850,023	850,023	850,023
Investment Income	16,056	18,441	20,291	23,500	26,182
	<b>1,337,089</b>	<b>1,339,474</b>	<b>1,341,324</b>	<b>1,344,533</b>	<b>1,347,215</b>
<b>Expenses</b>					
Administration	111,645	111,645	111,645	111,645	111,645
Wages and Benefits	507,765	522,810	535,880	549,280	563,011
Operating	505,194	258,199	258,199	258,199	258,199
Debt Charges - Interest	52,451	52,768	51,110	49,423	47,696
Amortization of Tangible Capital Assets	299,383	299,383	299,383	299,383	299,383
	<b>1,476,438</b>	<b>1,244,805</b>	<b>1,256,217</b>	<b>1,267,930</b>	<b>1,279,934</b>
<b>Operating Surplus / (Deficit)</b>	<b>(139,349)</b>	<b>94,669</b>	<b>85,107</b>	<b>76,603</b>	<b>67,281</b>
<b>Other</b>					
Capital Expenditures	(1,389,544)	(25,000)	(25,000)	(25,000)	(25,000)
Proceeds from Long Term Debt	84,824	-	-	-	-
Debt Principal Repayment	(102,438)	(106,819)	(109,427)	(113,423)	(116,932)
Transfer (to)/from Reserves	506,930	(262,233)	(250,063)	(237,563)	(224,732)
Transfer (to)/from Other Funds	740,194	-	-	-	-
Unfunded Amortization	299,383	299,383	299,383	299,383	299,383
	<b>139,349</b>	<b>(94,669)</b>	<b>(85,107)</b>	<b>(76,603)</b>	<b>(67,281)</b>
<b>366 Financial Plan Surplus / (Deficit)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

<b>370 Regional Water Services</b>	<b>2023</b>	<b>2024</b>	<b>2025</b>	<b>2026</b>	<b>2027</b>
<b>Revenues</b>					
Frontage & Parcel Taxes	4,361,164	4,361,164	4,361,164	4,361,164	4,361,164
Government Transfers	6,000,000	-	-	-	-
User Fees & Service Charges	7,782,962	7,782,962	7,782,962	7,782,962	7,782,962
Investment Income	76,692	82,900	95,567	12,782	10,839
Developer Contributions	6,811	-	-	-	-
Other Revenue	65,800	65,800	65,800	65,800	65,800
	<b>18,293,429</b>	<b>12,292,826</b>	<b>12,305,493</b>	<b>12,222,708</b>	<b>12,220,765</b>
<b>Expenses</b>					
Administration	1,121,507	1,121,507	1,121,507	1,121,507	1,121,507
Wages and Benefits	4,164,195	4,239,678	4,345,359	4,453,694	4,564,729
Operating	4,409,541	2,043,082	1,843,082	1,843,082	1,843,082
Debt Charges - Interest	370,741	532,170	581,179	564,585	536,127
Amortization of Tangible Capital Assets	1,647,900	1,647,900	1,647,900	1,647,900	1,647,900
	<b>11,713,884</b>	<b>9,584,337</b>	<b>9,539,027</b>	<b>9,630,768</b>	<b>9,713,345</b>
<b>Operating Surplus / (Deficit)</b>	<b>6,579,545</b>	<b>2,708,489</b>	<b>2,766,466</b>	<b>2,591,940</b>	<b>2,507,420</b>
<b>Other</b>					
Capital Expenditures	(22,893,977)	(1,565,599)	(1,565,599)	(1,565,599)	(1,565,599)
Proceeds from Long Term Debt	8,977,367	-	-	-	-
Debt Principal Repayment	(477,846)	(997,337)	(1,000,649)	(949,548)	(956,621)
Transfer (to)/from Reserves	6,577,640	(1,794,171)	(1,928,725)	(1,733,993)	(1,633,100)
Transfer (to)/from Appropriated Surplus	42,349	-	-	-	-
Transfer (to)/from Other Funds	(452,978)	718	80,607	9,300	-
Unfunded Amortization	1,647,900	1,647,900	1,647,900	1,647,900	1,647,900
	<b>(6,579,545)</b>	<b>(2,708,489)</b>	<b>(2,766,466)</b>	<b>(2,591,940)</b>	<b>(2,507,420)</b>
<b>370 Financial Plan Surplus / (Deficit)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>381 Greaves Rd Waste Water Plant</b>					
<b>Revenues</b>					
Frontage & Parcel Taxes	2,700	3,000	3,300	3,600	3,900
User Fees & Service Charges	3,139	3,139	3,139	3,139	3,139
	<b>5,839</b>	<b>6,139</b>	<b>6,439</b>	<b>6,739</b>	<b>7,039</b>
<b>Expenses</b>					
Administration	399	399	399	399	399
Wages and Benefits	2,011	2,061	2,112	2,167	2,218
Operating	2,584	744	744	744	744
Debt Charges - Interest	16	11	5	-	-
	<b>5,010</b>	<b>3,215</b>	<b>3,260</b>	<b>3,310</b>	<b>3,361</b>
<b>Operating Surplus / (Deficit)</b>	<b>829</b>	<b>2,924</b>	<b>3,179</b>	<b>3,429</b>	<b>3,678</b>
<b>Other</b>					
Debt Principal Repayment	(112)	(117)	(150)	-	-
Transfer (to)/from Reserves	(717)	(2,807)	(3,029)	(3,429)	(3,678)
	<b>(829)</b>	<b>(2,924)</b>	<b>(3,179)</b>	<b>(3,429)</b>	<b>(3,678)</b>
<b>381 Financial Plan Surplus / (Deficit)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

<b>382 Woodcreek Park Waste Water Plant</b>	<b>2023</b>	<b>2024</b>	<b>2025</b>	<b>2026</b>	<b>2027</b>
<b>Revenues</b>					
Frontage & Parcel Taxes	32,850	32,850	32,850	32,850	32,850
Government Transfers	746,325	-	-	-	-
User Fees & Service Charges	57,119	57,119	57,119	57,119	57,119
	<b>836,294</b>	<b>89,969</b>	<b>89,969</b>	<b>89,969</b>	<b>89,969</b>
<b>Expenses</b>					
Administration	5,256	5,256	5,256	5,256	5,256
Wages and Benefits	26,901	27,573	28,264	28,972	29,694
Operating	31,244	29,891	28,886	27,860	26,844
Debt Charges - Interest	141	92	40	-	-
Amortization of Tangible Capital Assets	8,959	8,959	8,959	8,959	8,959
	<b>72,501</b>	<b>71,771</b>	<b>71,405</b>	<b>71,047</b>	<b>70,753</b>
<b>Operating Surplus / (Deficit)</b>	<b>763,793</b>	<b>18,198</b>	<b>18,564</b>	<b>18,922</b>	<b>19,216</b>
<b>Other</b>					
Capital Expenditures	(964,834)	-	-	-	-
Proceeds from Long Term Debt	99,591	-	-	-	-
Debt Principal Repayment	(972)	(20,938)	(21,225)	(19,918)	(19,918)
Transfer (to)/from Reserves	83,961	(6,219)	(6,298)	(7,963)	(8,257)
Transfer (to)/from Other Funds	9,502	-	-	-	-
Unfunded Amortization	8,959	8,959	8,959	8,959	8,959
	<b>(763,793)</b>	<b>(18,198)</b>	<b>(18,564)</b>	<b>(18,922)</b>	<b>(19,216)</b>
<b>382 Financial Plan Surplus / (Deficit)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

<b>383 Sunnyside Waste Water Plant</b>	<b>2023</b>	<b>2024</b>	<b>2025</b>	<b>2026</b>	<b>2027</b>
<b>Revenues</b>					
Frontage & Parcel Taxes	4,422	5,522	6,622	7,722	8,822
User Fees & Service Charges	6,141	6,325	6,325	6,325	6,325
	<b>10,563</b>	<b>11,847</b>	<b>12,947</b>	<b>14,047</b>	<b>15,147</b>
<b>Expenses</b>					
Administration	392	392	392	392	392
Wages and Benefits	2,211	2,268	2,322	2,381	2,439
Operating	11,970	470	470	470	470
Debt Charges - Interest	16	11	5	-	3,203
	<b>14,589</b>	<b>3,141</b>	<b>3,189</b>	<b>3,243</b>	<b>6,504</b>
<b>Operating Surplus / (Deficit)</b>	<b>(4,026)</b>	<b>8,706</b>	<b>9,758</b>	<b>10,804</b>	<b>8,643</b>
<b>Other</b>					
Capital Expenditures	-	-	-	-	(244,500)
Proceeds from Long Term Debt	-	-	-	-	179,439
Debt Principal Repayment	(112)	(117)	(150)	-	(19,168)
Transfer (to)/from Reserves	4,138	(8,589)	(9,608)	(10,804)	75,586
	<b>4,026</b>	<b>(8,706)</b>	<b>(9,758)</b>	<b>(10,804)</b>	<b>(8,643)</b>
<b>383 Financial Plan Surplus / (Deficit)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

<b>384 Jolly Roger Waste Water Plant</b>	<b>2023</b>	<b>2024</b>	<b>2025</b>	<b>2026</b>	<b>2027</b>
<b>Revenues</b>					
Frontage & Parcel Taxes	6,464	8,064	9,664	11,264	12,864
User Fees & Service Charges	30,583	30,583	30,583	30,583	30,583
	<b>37,047</b>	<b>38,647</b>	<b>40,247</b>	<b>41,847</b>	<b>43,447</b>
<b>Expenses</b>					
Administration	2,485	2,485	2,485	2,485	2,485
Wages and Benefits	12,515	12,831	13,150	13,480	13,816
Operating	38,866	13,717	13,717	13,717	13,717
Debt Charges - Interest	70	46	20	-	-
Amortization of Tangible Capital Assets	1,293	1,293	1,293	1,293	1,293
	<b>55,229</b>	<b>30,372</b>	<b>30,665</b>	<b>30,975</b>	<b>31,311</b>
<b>Operating Surplus / (Deficit)</b>	<b>(18,182)</b>	<b>8,275</b>	<b>9,582</b>	<b>10,872</b>	<b>12,136</b>
<b>Other</b>					
Debt Principal Repayment	(485)	(509)	(653)	-	-
Transfer (to)/from Reserves	17,374	(9,059)	(10,222)	(12,165)	(13,429)
Unfunded Amortization	1,293	1,293	1,293	1,293	1,293
	<b>18,182</b>	<b>(8,275)</b>	<b>(9,582)</b>	<b>(10,872)</b>	<b>(12,136)</b>
<b>384 Financial Plan Surplus / (Deficit)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

<b>385 Secret Cove Waste Water Plant</b>	<b>2023</b>	<b>2024</b>	<b>2025</b>	<b>2026</b>	<b>2027</b>
<b>Revenues</b>					
Frontage & Parcel Taxes	8,568	11,968	15,368	18,768	22,168
User Fees & Service Charges	27,355	27,355	27,355	27,355	27,355
	<b>35,923</b>	<b>39,323</b>	<b>42,723</b>	<b>46,123</b>	<b>49,523</b>
<b>Expenses</b>					
Administration	2,283	2,283	2,283	2,283	2,283
Wages and Benefits	12,659	12,977	13,301	13,633	13,973
Operating	40,049	12,549	12,549	12,549	12,549
Debt Charges - Interest	70	46	20	-	-
Amortization of Tangible Capital Assets	1,381	1,381	1,381	1,381	1,381
	<b>56,442</b>	<b>29,236</b>	<b>29,534</b>	<b>29,846</b>	<b>30,186</b>
<b>Operating Surplus / (Deficit)</b>	<b>(20,519)</b>	<b>10,087</b>	<b>13,189</b>	<b>16,277</b>	<b>19,337</b>
<b>Other</b>					
Debt Principal Repayment	(485)	(509)	(653)	-	-
Transfer (to)/from Reserves	19,623	(10,959)	(13,917)	(17,658)	(20,718)
Unfunded Amortization	1,381	1,381	1,381	1,381	1,381
	<b>20,519</b>	<b>(10,087)</b>	<b>(13,189)</b>	<b>(16,277)</b>	<b>(19,337)</b>
<b>385 Financial Plan Surplus / (Deficit)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

<b>386 Lee Bay Waste Water Plant</b>	<b>2023</b>	<b>2024</b>	<b>2025</b>	<b>2026</b>	<b>2027</b>
<b>Revenues</b>					
Frontage & Parcel Taxes	44,856	53,756	62,656	71,556	80,456
User Fees & Service Charges	57,057	57,057	57,057	57,057	57,057
	<b>101,913</b>	<b>110,813</b>	<b>119,713</b>	<b>128,613</b>	<b>137,513</b>
<b>Expenses</b>					
Administration	4,986	4,986	4,986	4,986	4,986
Wages and Benefits	19,945	20,444	20,956	21,478	22,016
Operating	48,441	34,591	34,591	34,591	34,591
Debt Charges - Interest	70	46	20	-	-
Amortization of Tangible Capital Assets	1,397	1,397	1,397	1,397	1,397
	<b>74,839</b>	<b>61,464</b>	<b>61,950</b>	<b>62,452</b>	<b>62,990</b>
<b>Operating Surplus / (Deficit)</b>	<b>27,074</b>	<b>49,349</b>	<b>57,763</b>	<b>66,161</b>	<b>74,523</b>
<b>Other</b>					
Capital Expenditures	-	(36,900)	-	-	-
Debt Principal Repayment	(485)	(509)	(653)	-	-
Transfer (to)/from Reserves	(27,986)	(13,337)	(58,507)	(67,558)	(75,920)
Unfunded Amortization	1,397	1,397	1,397	1,397	1,397
	<b>(27,074)</b>	<b>(49,349)</b>	<b>(57,763)</b>	<b>(66,161)</b>	<b>(74,523)</b>
<b>386 Financial Plan Surplus / (Deficit)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

<b>387 Square Bay Waste Water Plant</b>	<b>2023</b>	<b>2024</b>	<b>2025</b>	<b>2026</b>	<b>2027</b>
<b>Revenues</b>					
Frontage & Parcel Taxes	24,831	29,481	34,131	38,781	44,361
Government Transfers	10,000	-	-	-	-
User Fees & Service Charges	108,886	108,886	108,886	108,886	108,886
Investment Income	966	1,308	1,660	2,022	2,395
	<b>144,683</b>	<b>139,675</b>	<b>144,677</b>	<b>149,689</b>	<b>155,642</b>
<b>Expenses</b>					
Administration	8,799	8,799	8,799	8,799	8,799
Wages and Benefits	47,043	48,216	49,421	50,656	51,924
Operating	72,565	32,565	32,565	32,565	32,565
Debt Charges - Interest	7,588	7,540	7,488	7,448	7,448
Amortization of Tangible Capital Assets	9,070	9,070	9,070	9,070	9,070
	<b>145,065</b>	<b>106,190</b>	<b>107,343</b>	<b>108,538</b>	<b>109,806</b>
<b>Operating Surplus / (Deficit)</b>	<b>(382)</b>	<b>33,485</b>	<b>37,334</b>	<b>41,151</b>	<b>45,836</b>
<b>Other</b>					
Capital Expenditures	(13,589)	-	-	-	-
Debt Principal Repayment	(12,358)	(12,748)	(13,387)	(12,443)	(12,816)
Transfer (to)/from Reserves	17,259	(29,807)	(33,017)	(37,778)	(42,090)
Unfunded Amortization	9,070	9,070	9,070	9,070	9,070
	<b>382</b>	<b>(33,485)</b>	<b>(37,334)</b>	<b>(41,151)</b>	<b>(45,836)</b>
<b>387 Financial Plan Surplus / (Deficit)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

<b>388 Langdale Waste Water Plant</b>	<b>2023</b>	<b>2024</b>	<b>2025</b>	<b>2026</b>	<b>2027</b>
<b>Revenues</b>					
Frontage & Parcel Taxes	18,000	18,000	18,000	18,000	18,000
User Fees & Service Charges	57,089	57,089	57,089	57,089	57,089
	<b>75,089</b>	<b>75,089</b>	<b>75,089</b>	<b>75,089</b>	<b>75,089</b>
<b>Expenses</b>					
Administration	4,522	4,522	4,522	4,522	4,522
Wages and Benefits	22,356	22,916	23,490	24,079	24,678
Operating	51,137	26,137	26,137	26,137	26,137
Debt Charges - Interest	1,746	4,349	3,290	2,250	1,230
Amortization of Tangible Capital Assets	3,764	3,764	3,764	3,764	3,764
	<b>83,525</b>	<b>61,688</b>	<b>61,203</b>	<b>60,752</b>	<b>60,331</b>
<b>Operating Surplus / (Deficit)</b>	<b>(8,436)</b>	<b>13,401</b>	<b>13,886</b>	<b>14,337</b>	<b>14,758</b>
<b>Other</b>					
Capital Expenditures	(260,468)	-	-	-	-
Proceeds from Long Term Debt	100,000	-	-	-	-
Debt Principal Repayment	(7,152)	(20,509)	(20,653)	(20,000)	(20,000)
Transfer (to)/from Reserves	38,481	1,083	3,003	1,899	1,478
Transfer (to)/from Other Funds	133,811	2,261	-	-	-
Unfunded Amortization	3,764	3,764	3,764	3,764	3,764
	<b>8,436</b>	<b>(13,401)</b>	<b>(13,886)</b>	<b>(14,337)</b>	<b>(14,758)</b>
<b>388 Financial Plan Surplus / (Deficit)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

<b>389 Canoe Rd Waste Water Plant</b>	<b>2023</b>	<b>2024</b>	<b>2025</b>	<b>2026</b>	<b>2027</b>
<b>Revenues</b>					
Frontage & Parcel Taxes	4,743	5,243	5,743	6,243	6,743
User Fees & Service Charges	5,912	5,912	5,912	5,912	5,912
	<b>10,655</b>	<b>11,155</b>	<b>11,655</b>	<b>12,155</b>	<b>12,655</b>
<b>Expenses</b>					
Administration	644	644	644	644	644
Wages and Benefits	2,956	3,032	3,107	3,183	3,265
Operating	971	783	708	708	708
Debt Charges - Interest	16	11	5	-	-
	<b>4,587</b>	<b>4,470</b>	<b>4,464</b>	<b>4,535</b>	<b>4,617</b>
<b>Operating Surplus / (Deficit)</b>	<b>6,068</b>	<b>6,685</b>	<b>7,191</b>	<b>7,620</b>	<b>8,038</b>
<b>Other</b>					
Debt Principal Repayment	(4,002)	(3,664)	(150)	-	-
Transfer (to)/from Reserves	(2,066)	(3,021)	(7,041)	(7,620)	(8,038)
	<b>(6,068)</b>	<b>(6,685)</b>	<b>(7,191)</b>	<b>(7,620)</b>	<b>(8,038)</b>
<b>389 Financial Plan Surplus / (Deficit)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

<b>390 Merrill Crescent Waste Water Plant</b>	<b>2023</b>	<b>2024</b>	<b>2025</b>	<b>2026</b>	<b>2027</b>
<b>Revenues</b>					
Frontage & Parcel Taxes	6,300	7,000	7,700	8,400	9,100
User Fees & Service Charges	27,276	27,276	27,276	27,276	27,276
	<b>33,576</b>	<b>34,276</b>	<b>34,976</b>	<b>35,676</b>	<b>36,376</b>
<b>Expenses</b>					
Administration	2,100	2,100	2,100	2,100	2,100
Wages and Benefits	9,360	9,593	9,831	10,076	10,328
Operating	8,863	8,722	8,666	8,666	8,666
Debt Charges - Interest	70	1,015	1,281	886	544
Amortization of Tangible Capital Assets	557	557	557	557	557
	<b>20,950</b>	<b>21,987</b>	<b>22,435</b>	<b>22,285</b>	<b>22,195</b>
<b>Operating Surplus / (Deficit)</b>	<b>12,626</b>	<b>12,289</b>	<b>12,541</b>	<b>13,391</b>	<b>14,181</b>
<b>Other</b>					
Capital Expenditures	-	(36,900)	-	-	-
Proceeds from Long Term Debt	-	36,900	-	-	-
Debt Principal Repayment	(3,395)	(7,467)	(8,033)	(7,380)	(7,380)
Transfer (to)/from Reserves	(9,788)	(5,379)	(5,065)	(6,568)	(7,358)
Unfunded Amortization	557	557	557	557	557
	<b>(12,626)</b>	<b>(12,289)</b>	<b>(12,541)</b>	<b>(13,391)</b>	<b>(14,181)</b>
<b>390 Financial Plan Surplus / (Deficit)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

<b>391 Curran Rd Waste Water Plant</b>	<b>2023</b>	<b>2024</b>	<b>2025</b>	<b>2026</b>	<b>2027</b>
<b>Revenues</b>					
Frontage & Parcel Taxes	21,210	24,710	28,210	31,710	35,210
User Fees & Service Charges	39,434	39,434	39,434	39,434	39,434
	<b>60,644</b>	<b>64,144</b>	<b>67,644</b>	<b>71,144</b>	<b>74,644</b>
<b>Expenses</b>					
Administration	3,866	3,866	3,866	3,866	3,866
Wages and Benefits	17,511	17,946	18,395	18,856	19,327
Operating	18,375	18,375	18,375	18,375	18,375
Debt Charges - Interest	70	46	3,792	5,011	3,477
Amortization of Tangible Capital Assets	3,324	3,324	3,324	3,324	3,324
	<b>43,146</b>	<b>43,557</b>	<b>47,752</b>	<b>49,432</b>	<b>48,369</b>
<b>Operating Surplus / (Deficit)</b>	<b>17,498</b>	<b>20,587</b>	<b>19,892</b>	<b>21,712</b>	<b>26,275</b>
<b>Other</b>					
Capital Expenditures	-	-	(189,000)	-	-
Proceeds from Long Term Debt	-	-	156,000	-	-
Debt Principal Repayment	(485)	(509)	(18,853)	(31,200)	(31,200)
Transfer (to)/from Reserves	(20,337)	(23,402)	28,637	6,164	1,601
Unfunded Amortization	3,324	3,324	3,324	3,324	3,324
	<b>(17,498)</b>	<b>(20,587)</b>	<b>(19,892)</b>	<b>(21,712)</b>	<b>(26,275)</b>
<b>391 Financial Plan Surplus / (Deficit)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>



<b>392 Roberts Creek Co-Housing Treatment Plant</b>	<b>2023</b>	<b>2024</b>	<b>2025</b>	<b>2026</b>	<b>2027</b>
<b>Revenues</b>					
Frontage & Parcel Taxes	13,950	13,950	13,950	13,950	13,950
User Fees & Service Charges	38,660	38,660	38,660	38,660	38,660
	<b>52,610</b>	<b>52,610</b>	<b>52,610</b>	<b>52,610</b>	<b>52,610</b>
<b>Expenses</b>					
Administration	3,696	3,696	3,696	3,696	3,696
Wages and Benefits	23,520	24,108	24,711	25,328	25,963
Operating	12,614	12,614	12,614	12,614	12,614
Debt Charges - Interest	141	92	40	-	-
Amortization of Tangible Capital Assets	4,766	4,766	4,766	4,766	4,766
	<b>44,737</b>	<b>45,276</b>	<b>45,827</b>	<b>46,404</b>	<b>47,039</b>
<b>Operating Surplus / (Deficit)</b>	<b>7,873</b>	<b>7,334</b>	<b>6,783</b>	<b>6,206</b>	<b>5,571</b>
<b>Other</b>					
Debt Principal Repayment	(972)	(1,020)	(1,307)	-	-
Transfer (to)/from Reserves	(11,667)	(11,080)	(10,242)	(10,972)	(10,337)
Unfunded Amortization	4,766	4,766	4,766	4,766	4,766
	<b>(7,873)</b>	<b>(7,334)</b>	<b>(6,783)</b>	<b>(6,206)</b>	<b>(5,571)</b>
<b>392 Financial Plan Surplus / (Deficit)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

<b>393 Lillies Lake Waste Water Plant</b>	<b>2023</b>	<b>2024</b>	<b>2025</b>	<b>2026</b>	<b>2027</b>
<b>Revenues</b>					
Frontage & Parcel Taxes	7,112	8,512	9,912	11,312	12,712
User Fees & Service Charges	27,799	27,799	27,799	27,799	27,799
	<b>34,911</b>	<b>36,311</b>	<b>37,711</b>	<b>39,111</b>	<b>40,511</b>
<b>Expenses</b>					
Administration	2,725	2,725	2,725	2,725	2,725
Wages and Benefits	14,076	14,428	14,787	15,158	15,537
Operating	15,173	11,173	11,173	11,173	11,173
Debt Charges - Interest	70	46	1,868	2,455	1,703
Amortization of Tangible Capital Assets	4,860	4,860	4,860	4,860	4,860
	<b>36,904</b>	<b>33,232</b>	<b>35,413</b>	<b>36,371</b>	<b>35,998</b>
<b>Operating Surplus / (Deficit)</b>	<b>(1,993)</b>	<b>3,079</b>	<b>2,298</b>	<b>2,740</b>	<b>4,513</b>
<b>Other</b>					
Capital Expenditures	(27,970)	-	(110,300)	-	-
Proceeds from Long Term Debt	-	-	76,415	-	-
Debt Principal Repayment	(485)	(509)	(9,568)	(15,283)	(15,283)
Transfer (to)/from Reserves	25,588	(7,430)	36,295	7,683	5,910
Unfunded Amortization	4,860	4,860	4,860	4,860	4,860
	<b>1,993</b>	<b>(3,079)</b>	<b>(2,298)</b>	<b>(2,740)</b>	<b>(4,513)</b>
<b>393 Financial Plan Surplus / (Deficit)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

<b>394 Painted Boat Waste Water Plant</b>	<b>2023</b>	<b>2024</b>	<b>2025</b>	<b>2026</b>	<b>2027</b>
<b>Revenues</b>					
Frontage & Parcel Taxes	10,912	12,462	14,012	15,562	17,112
User Fees & Service Charges	22,477	22,477	22,477	22,477	22,477
	<b>33,389</b>	<b>34,939</b>	<b>36,489</b>	<b>38,039</b>	<b>39,589</b>
<b>Expenses</b>					
Administration	2,434	2,434	2,434	2,434	2,434
Wages and Benefits	10,763	11,030	11,307	11,593	11,881
Operating	8,271	8,271	8,271	8,271	8,271
Debt Charges - Interest	70	46	20	-	-
Amortization of Tangible Capital Assets	7,220	7,220	7,220	7,220	7,220
	<b>28,758</b>	<b>29,001</b>	<b>29,252</b>	<b>29,518</b>	<b>29,806</b>
<b>Operating Surplus / (Deficit)</b>	<b>4,631</b>	<b>5,938</b>	<b>7,237</b>	<b>8,521</b>	<b>9,783</b>
<b>Other</b>					
Debt Principal Repayment	(485)	(509)	(653)	-	-
Transfer (to)/from Reserves	(11,366)	(12,649)	(13,804)	(15,741)	(17,003)
Unfunded Amortization	7,220	7,220	7,220	7,220	7,220
	<b>(4,631)</b>	<b>(5,938)</b>	<b>(7,237)</b>	<b>(8,521)</b>	<b>(9,783)</b>
<b>394 Financial Plan Surplus / (Deficit)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

<b>395 Sakinaw Ridge Waste Water Plant</b>	<b>2023</b>	<b>2024</b>	<b>2025</b>	<b>2026</b>	<b>2027</b>
<b>Revenues</b>					
Frontage & Parcel Taxes	25,003	25,003	25,003	25,003	25,003
User Fees & Service Charges	14,560	14,560	14,560	14,560	14,560
	<b>39,563</b>	<b>39,563</b>	<b>39,563</b>	<b>39,563</b>	<b>39,563</b>
<b>Expenses</b>					
Administration	4,707	4,707	4,707	4,707	4,707
Wages and Benefits	17,052	17,479	17,914	18,364	18,824
Operating	15,376	15,376	15,376	15,376	15,376
Debt Charges - Interest	140	92	40	-	-
Amortization of Tangible Capital Assets	16,127	16,127	16,127	16,127	16,127
	<b>53,402</b>	<b>53,781</b>	<b>54,164</b>	<b>54,574</b>	<b>55,034</b>
<b>Operating Surplus / (Deficit)</b>	<b>(13,839)</b>	<b>(14,218)</b>	<b>(14,601)</b>	<b>(15,011)</b>	<b>(15,471)</b>
<b>Other</b>					
Debt Principal Repayment	(971)	(1,019)	(1,306)	-	-
Transfer (to)/from Reserves	(1,317)	(890)	(220)	(1,116)	(656)
Unfunded Amortization	16,127	16,127	16,127	16,127	16,127
	<b>13,839</b>	<b>14,218</b>	<b>14,601</b>	<b>15,011</b>	<b>15,471</b>
<b>395 Financial Plan Surplus / (Deficit)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

<b>400 Cemetery</b>	<b>2023</b>	<b>2024</b>	<b>2025</b>	<b>2026</b>	<b>2027</b>
<b>Revenues</b>					
Tax Requisitions	137,488	175,699	226,195	225,732	225,330
User Fees & Service Charges	61,134	61,134	61,134	61,134	61,134
	<u>198,622</u>	<u>236,833</u>	<u>287,329</u>	<u>286,866</u>	<u>286,464</u>
<b>Expenses</b>					
Administration	20,960	20,960	20,960	20,960	20,960
Wages and Benefits	90,510	99,219	101,700	104,244	106,849
Operating	63,088	79,001	86,709	83,702	80,695
Amortization of Tangible Capital Assets	3,198	3,198	3,198	3,198	3,198
	<u>177,756</u>	<u>202,378</u>	<u>212,567</u>	<u>212,104</u>	<u>211,702</u>
<b>Operating Surplus / (Deficit)</b>	<b>20,866</b>	<b>34,455</b>	<b>74,762</b>	<b>74,762</b>	<b>74,762</b>
<b>Other</b>					
Capital Expenditures	(595,664)	-	-	-	-
Proceeds from Long Term Debt	294,800	-	-	-	-
Debt Principal Repayment	-	(19,653)	(59,960)	(59,960)	(59,960)
Transfer (to)/from Reserves	276,800	(18,000)	(18,000)	(18,000)	(18,000)
Unfunded Amortization	3,198	3,198	3,198	3,198	3,198
	<u>(20,866)</u>	<u>(34,455)</u>	<u>(74,762)</u>	<u>(74,762)</u>	<u>(74,762)</u>

**400 Financial Plan Surplus / (Deficit)** - - - - -

<b>410 Pender Harbour Health Clinic</b>	<b>2023</b>	<b>2024</b>	<b>2025</b>	<b>2026</b>	<b>2027</b>
<b>Revenues</b>					
Tax Requisitions	178,611	178,611	178,611	178,611	178,611
	<u>178,611</u>	<u>178,611</u>	<u>178,611</u>	<u>178,611</u>	<u>178,611</u>
<b>Expenses</b>					
Administration	8,571	8,571	8,571	8,571	8,571
Operating	202,766	165,040	165,040	165,040	165,040
	<u>211,337</u>	<u>173,611</u>	<u>173,611</u>	<u>173,611</u>	<u>173,611</u>
<b>Operating Surplus / (Deficit)</b>	<b>(32,726)</b>	<b>5,000</b>	<b>5,000</b>	<b>5,000</b>	<b>5,000</b>
<b>Other</b>					
Transfer (to)/from Reserves	32,726	(5,000)	(5,000)	(5,000)	(5,000)
	<u>32,726</u>	<u>(5,000)</u>	<u>(5,000)</u>	<u>(5,000)</u>	<u>(5,000)</u>

**410 Financial Plan Surplus / (Deficit)** - - - - -

<b>500 Regional Planning</b>	<b>2023</b>	<b>2024</b>	<b>2025</b>	<b>2026</b>	<b>2027</b>
<b>Revenues</b>					
Tax Requisitions	206,885	214,686	218,753	222,924	227,094
User Fees & Service Charges	430	430	430	430	430
Other Revenue	110,135	-	-	-	-
	<u>317,450</u>	<u>215,116</u>	<u>219,183</u>	<u>223,354</u>	<u>227,524</u>
<b>Expenses</b>					
Administration	41,590	41,590	41,590	41,590	41,590
Wages and Benefits	155,030	162,762	166,829	171,000	175,170
Operating	130,830	10,764	10,764	10,764	10,764
	<u>327,450</u>	<u>215,116</u>	<u>219,183</u>	<u>223,354</u>	<u>227,524</u>
<b>Operating Surplus / (Deficit)</b>	<b>(10,000)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Other</b>					
Transfer (to)/from Reserves	10,000	-	-	-	-
	<u>10,000</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>

**500 Financial Plan Surplus / (Deficit)** 83 - - - - -

<b>504 Rural Planning Services</b>	<b>2023</b>	<b>2024</b>	<b>2025</b>	<b>2026</b>	<b>2027</b>
<b>Revenues</b>					
Tax Requisitions	1,258,389	1,496,385	1,497,242	1,433,745	1,192,064
Government Transfers	203,050	-	-	-	-
User Fees & Service Charges	111,860	130,774	132,509	134,286	136,108
	<b>1,573,299</b>	<b>1,627,159</b>	<b>1,629,751</b>	<b>1,568,031</b>	<b>1,328,172</b>
<b>Expenses</b>					
Administration	196,866	196,866	196,866	196,866	196,866
Wages and Benefits	1,048,194	1,103,691	1,131,283	1,094,563	1,054,704
Operating	519,448	326,602	301,602	276,602	76,602
Amortization of Tangible Capital Assets	1,584	1,584	1,584	1,584	1,584
	<b>1,766,092</b>	<b>1,628,743</b>	<b>1,631,335</b>	<b>1,569,615</b>	<b>1,329,756</b>
<b>Operating Surplus / (Deficit)</b>	<b>(192,793)</b>	<b>(1,584)</b>	<b>(1,584)</b>	<b>(1,584)</b>	<b>(1,584)</b>
<b>Other</b>					
Transfer (to)/from Reserves	191,209	-	-	-	-
Unfunded Amortization	1,584	1,584	1,584	1,584	1,584
	<b>192,793</b>	<b>1,584</b>	<b>1,584</b>	<b>1,584</b>	<b>1,584</b>
<b>504 Financial Plan Surplus / (Deficit)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

<b>506 Geographic Information Services</b>	<b>2023</b>	<b>2024</b>	<b>2025</b>	<b>2026</b>	<b>2027</b>
<b>Revenues</b>					
User Fees & Service Charges	20,500	20,500	20,500	20,500	20,500
	<b>20,500</b>	<b>20,500</b>	<b>20,500</b>	<b>20,500</b>	<b>20,500</b>
<b>Expenses</b>					
Internal Recoveries	(332,374)	(337,255)	(344,194)	(351,305)	(358,595)
Wages and Benefits	272,648	277,529	284,468	291,579	298,869
Operating	65,226	65,226	65,226	65,226	65,226
Amortization of Tangible Capital Assets	22,460	22,460	22,460	22,460	22,460
	<b>27,960</b>	<b>27,960</b>	<b>27,960</b>	<b>27,960</b>	<b>27,960</b>
<b>Operating Surplus / (Deficit)</b>	<b>(7,460)</b>	<b>(7,460)</b>	<b>(7,460)</b>	<b>(7,460)</b>	<b>(7,460)</b>
<b>Other</b>					
Transfer (to)/from Reserves	(15,000)	(15,000)	(15,000)	(15,000)	(15,000)
Unfunded Amortization	22,460	22,460	22,460	22,460	22,460
	<b>7,460</b>	<b>7,460</b>	<b>7,460</b>	<b>7,460</b>	<b>7,460</b>
<b>506 Financial Plan Surplus / (Deficit)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

<b>510 Civic Addressing</b>	<b>2023</b>	<b>2024</b>	<b>2025</b>	<b>2026</b>	<b>2027</b>
<b>Revenues</b>					
User Fees & Service Charges	30,982	33,494	34,134	34,788	35,462
	<b>30,982</b>	<b>33,494</b>	<b>34,134</b>	<b>34,788</b>	<b>35,462</b>
<b>Expenses</b>					
Administration	5,547	5,547	5,547	5,547	5,547
Wages and Benefits	23,074	25,586	26,226	26,880	27,554
Operating	2,361	2,361	2,361	2,361	2,361
	<b>30,982</b>	<b>33,494</b>	<b>34,134</b>	<b>34,788</b>	<b>35,462</b>
<b>Operating Surplus / (Deficit)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>510 Financial Plan Surplus / (Deficit)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

<b>520 Building Inspection Services</b>	<b>2023</b>	<b>2024</b>	<b>2025</b>	<b>2026</b>	<b>2027</b>
<b>Revenues</b>					
Tax Requisitions	8,586	8,586	8,586	11,744	8,586
User Fees & Service Charges	941,098	959,497	978,356	994,527	1,017,495
Other Revenue	600	600	600	600	600
	<b>950,284</b>	<b>968,683</b>	<b>987,542</b>	<b>1,006,871</b>	<b>1,026,681</b>
<b>Expenses</b>					
Administration	152,105	152,105	152,105	152,105	152,105
Wages and Benefits	735,920	754,319	773,178	792,507	812,317
Operating	61,259	55,759	55,759	55,759	55,759
Amortization of Tangible Capital Assets	11,801	11,801	11,801	11,801	11,801
	<b>961,085</b>	<b>973,984</b>	<b>992,843</b>	<b>1,012,172</b>	<b>1,031,982</b>
<b>Operating Surplus / (Deficit)</b>	<b>(10,801)</b>	<b>(5,301)</b>	<b>(5,301)</b>	<b>(5,301)</b>	<b>(5,301)</b>
<b>Other</b>					
Capital Expenditures	(60,000)	-	-	-	-
Transfer (to)/from Reserves	59,500	(6,000)	(6,000)	(6,000)	(6,000)
Transfer (to)/from Other Funds	(500)	(500)	(500)	(500)	(500)
Unfunded Amortization	11,801	11,801	11,801	11,801	11,801
	<b>10,801</b>	<b>5,301</b>	<b>5,301</b>	<b>5,301</b>	<b>5,301</b>
<b>520 Financial Plan Surplus / (Deficit)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>531 Economic Development Area A</b>					
<b>Revenues</b>					
Tax Requisitions	38,746	52,198	53,484	53,484	53,484
	<b>38,746</b>	<b>52,198</b>	<b>53,484</b>	<b>53,484</b>	<b>53,484</b>
<b>Expenses</b>					
Administration	4,258	4,258	4,258	4,258	4,258
Operating	37,442	47,940	49,226	49,226	49,226
	<b>41,700</b>	<b>52,198</b>	<b>53,484</b>	<b>53,484</b>	<b>53,484</b>
<b>Operating Surplus / (Deficit)</b>	<b>(2,954)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Other</b>					
Prior Year Surplus/(Deficit)	2,954	-	-	-	-
	<b>2,954</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>531 Financial Plan Surplus / (Deficit)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>532 Economic Development Area B</b>					
<b>Revenues</b>					
Tax Requisitions	7,884	46,124	47,285	47,285	47,285
	<b>7,884</b>	<b>46,124</b>	<b>47,285</b>	<b>47,285</b>	<b>47,285</b>
<b>Expenses</b>					
Administration	2,642	2,642	2,642	2,642	2,642
Operating	8,676	43,482	44,643	44,643	44,643
	<b>11,318</b>	<b>46,124</b>	<b>47,285</b>	<b>47,285</b>	<b>47,285</b>
<b>Operating Surplus / (Deficit)</b>	<b>(3,434)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Other</b>					
Prior Year Surplus/(Deficit)	3,434	-	-	-	-
	<b>3,434</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>532 Financial Plan Surplus / (Deficit)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

<b>533 Economic Development Area D</b>	<b>2023</b>	<b>2024</b>	<b>2025</b>	<b>2026</b>	<b>2027</b>
<b>Revenues</b>					
Tax Requisitions	7,032	41,943	42,995	42,995	42,995
	<u>7,032</u>	<u>41,943</u>	<u>42,995</u>	<u>42,995</u>	<u>42,995</u>
<b>Expenses</b>					
Administration	2,382	2,382	2,382	2,382	2,382
Operating	7,605	39,561	40,613	40,613	40,613
	<u>9,987</u>	<u>41,943</u>	<u>42,995</u>	<u>42,995</u>	<u>42,995</u>
<b>Operating Surplus / (Deficit)</b>	<b>(2,955)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Other</b>					
Prior Year Surplus/(Deficit)	2,955	-	-	-	-
	<u>2,955</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
<b>533 Financial Plan Surplus / (Deficit)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

<b>534 Economic Development Area E</b>	<b>2023</b>	<b>2024</b>	<b>2025</b>	<b>2026</b>	<b>2027</b>
<b>Revenues</b>					
Tax Requisitions	7,675	28,507	29,199	29,199	29,199
	<u>7,675</u>	<u>28,507</u>	<u>29,199</u>	<u>29,199</u>	<u>29,199</u>
<b>Expenses</b>					
Administration	1,785	1,785	1,785	1,785	1,785
Operating	8,845	26,722	27,414	27,414	27,414
	<u>10,630</u>	<u>28,507</u>	<u>29,199</u>	<u>29,199</u>	<u>29,199</u>
<b>Operating Surplus / (Deficit)</b>	<b>(2,955)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Other</b>					
Prior Year Surplus/(Deficit)	2,955	-	-	-	-
	<u>2,955</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
<b>534 Financial Plan Surplus / (Deficit)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

<b>535 Economic Development Area F</b>	<b>2023</b>	<b>2024</b>	<b>2025</b>	<b>2026</b>	<b>2027</b>
<b>Revenues</b>					
Tax Requisitions	10,269	45,230	46,363	46,363	46,363
	<u>10,269</u>	<u>45,230</u>	<u>46,363</u>	<u>46,363</u>	<u>46,363</u>
<b>Expenses</b>					
Administration	2,790	2,790	2,790	2,790	2,790
Operating	10,432	42,440	43,573	43,573	43,573
	<u>13,222</u>	<u>45,230</u>	<u>46,363</u>	<u>46,363</u>	<u>46,363</u>
<b>Operating Surplus / (Deficit)</b>	<b>(2,953)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Other</b>					
Prior Year Surplus/(Deficit)	2,953	-	-	-	-
	<u>2,953</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
<b>535 Financial Plan Surplus / (Deficit)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

<b>540 Hillside Development Project</b>	<b>2023</b>	<b>2024</b>	<b>2025</b>	<b>2026</b>	<b>2027</b>
<b>Revenues</b>					
Other Revenue	156,339	156,339	156,339	156,339	156,339
	<u>156,339</u>	<u>156,339</u>	<u>156,339</u>	<u>156,339</u>	<u>156,339</u>
<b>Expenses</b>					
Administration	5,912	5,912	5,912	5,912	5,912
Wages and Benefits	41,471	57,308	27,545	28,234	28,942
Operating	286,087	90,891	91,106	91,336	91,336
	<u>333,470</u>	<u>154,111</u>	<u>124,563</u>	<u>125,482</u>	<u>126,190</u>
<b>Operating Surplus / (Deficit)</b>	<b>(177,131)</b>	<b>2,228</b>	<b>31,776</b>	<b>30,857</b>	<b>30,149</b>
<b>Other</b>					
Development of Land Held for Resale	(103,912)	(13,912)	(13,912)	(13,912)	(13,912)
Transfer (to)/from Reserves	281,043	11,684	(17,864)	(16,945)	(16,237)
	<u>177,131</u>	<u>(2,228)</u>	<u>(31,776)</u>	<u>(30,857)</u>	<u>(30,149)</u>
<b>540 Financial Plan Surplus / (Deficit)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

<b>615 Community Recreation Facilities</b>	<b>2023</b>	<b>2024</b>	<b>2025</b>	<b>2026</b>	<b>2027</b>
<b>Revenues</b>					
Tax Requisitions	6,287,766	6,443,029	6,487,369	6,723,627	7,003,613
Frontage & Parcel Taxes	1,698,073	1,698,073	1,698,073	118,005	-
User Fees & Service Charges	1,757,406	1,757,406	1,757,406	1,757,406	1,757,406
Investment Income	474,870	513,598	563,225	95,335	30,013
Other Revenue	17,858	17,858	17,858	17,858	17,858
	<u>10,235,973</u>	<u>10,429,964</u>	<u>10,523,931</u>	<u>8,712,231</u>	<u>8,808,890</u>
<b>Expenses</b>					
Administration	1,062,198	1,062,198	1,062,198	1,062,198	1,062,198
Wages and Benefits	3,801,596	3,907,056	3,983,789	4,083,360	4,185,429
Operating	1,942,175	1,907,305	1,912,948	1,903,478	1,900,509
Debt Charges - Interest	928,413	1,113,436	1,123,114	252,775	203,409
Amortization of Tangible Capital Assets	951,368	951,368	951,368	951,368	951,368
	<u>8,685,750</u>	<u>8,941,363</u>	<u>9,033,417</u>	<u>8,253,179</u>	<u>8,302,913</u>
<b>Operating Surplus / (Deficit)</b>	<b>1,550,223</b>	<b>1,488,601</b>	<b>1,490,514</b>	<b>459,052</b>	<b>505,977</b>
<b>Other</b>					
Capital Expenditures	(8,105,345)	(955,900)	(596,200)	(1,086,600)	(1,197,300)
Proceeds from Long Term Debt	5,997,292	-	-	863,000	626,200
Debt Principal Repayment	(1,293,862)	(1,869,989)	(2,141,437)	(1,085,391)	(1,113,744)
Transfer (to)/from Reserves	886,217	292,199	295,755	(101,429)	227,499
Transfer (to)/from Appropriated Surplus	9,500	-	-	-	-
Transfer (to)/from Other Funds	4,607	93,721	-	-	-
Unfunded Amortization	951,368	951,368	951,368	951,368	951,368
	<u>(1,550,223)</u>	<u>(1,488,601)</u>	<u>(1,490,514)</u>	<u>(459,052)</u>	<u>(505,977)</u>
<b>615 Financial Plan Surplus / (Deficit)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

<b>625 Pender Harbour Pool</b>	<b>2023</b>	<b>2024</b>	<b>2025</b>	<b>2026</b>	<b>2027</b>
<b>Revenues</b>					
Tax Requisitions	610,918	622,188	633,699	645,496	657,586
Frontage & Parcel Taxes	48,519	48,519	48,519	48,519	48,519
User Fees & Service Charges	90,100	90,100	90,100	90,100	90,100
Investment Income	19,323	21,258	23,270	25,363	27,539
	<b>768,860</b>	<b>782,065</b>	<b>795,588</b>	<b>809,478</b>	<b>823,744</b>
<b>Expenses</b>					
Administration	69,586	69,586	69,586	69,586	69,586
Wages and Benefits	441,598	460,368	471,879	483,676	495,766
Operating	164,834	157,334	157,334	157,334	157,334
Debt Charges - Interest	19,466	19,466	19,466	19,466	19,466
Amortization of Tangible Capital Assets	97,998	97,998	97,998	97,998	97,998
	<b>793,482</b>	<b>804,752</b>	<b>816,263</b>	<b>828,060</b>	<b>840,150</b>
<b>Operating Surplus / (Deficit)</b>	<b>(24,622)</b>	<b>(22,687)</b>	<b>(20,675)</b>	<b>(18,582)</b>	<b>(16,406)</b>
<b>Other</b>					
Capital Expenditures	(34,437)	(10,000)	(10,000)	(10,000)	(10,000)
Debt Principal Repayment	(48,376)	(50,311)	(52,323)	(54,416)	(56,592)
Transfer (to)/from Reserves	9,437	(15,000)	(15,000)	(15,000)	(15,000)
Unfunded Amortization	97,998	97,998	97,998	97,998	97,998
	<b>24,622</b>	<b>22,687</b>	<b>20,675</b>	<b>18,582</b>	<b>16,406</b>
<b>625 Financial Plan Surplus / (Deficit)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>630 School Facilities - Joint Use</b>					
<b>Revenues</b>					
Tax Requisitions	71,996	48,531	48,608	48,690	48,770
	<b>71,996</b>	<b>48,531</b>	<b>48,608</b>	<b>48,690</b>	<b>48,770</b>
<b>Expenses</b>					
Administration	564	564	564	564	564
Wages and Benefits	3,041	3,117	3,194	3,276	3,356
Operating	44,850	44,850	44,850	44,850	44,850
	<b>48,455</b>	<b>48,531</b>	<b>48,608</b>	<b>48,690</b>	<b>48,770</b>
<b>Operating Surplus / (Deficit)</b>	<b>23,541</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Other</b>					
Prior Year Surplus/(Deficit)	(23,541)	-	-	-	-
	<b>(23,541)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>630 Financial Plan Surplus / (Deficit)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>



<b>640 Gibsons &amp; Area Library</b>	<b>2023</b>	<b>2024</b>	<b>2025</b>	<b>2026</b>	<b>2027</b>
<b>Revenues</b>					
Tax Requisitions	839,687	839,902	840,123	840,350	840,582
	<u>839,687</u>	<u>839,902</u>	<u>840,123</u>	<u>840,350</u>	<u>840,582</u>
<b>Expenses</b>					
Administration	48,446	48,446	48,446	48,446	48,446
Wages and Benefits	8,620	8,835	9,056	9,283	9,515
Operating	817,563	817,563	817,563	817,563	817,563
Amortization of Tangible Capital Assets	52,182	52,182	52,182	52,182	52,182
	<u>926,811</u>	<u>927,026</u>	<u>927,247</u>	<u>927,474</u>	<u>927,706</u>
<b>Operating Surplus / (Deficit)</b>	<b>(87,124)</b>	<b>(87,124)</b>	<b>(87,124)</b>	<b>(87,124)</b>	<b>(87,124)</b>
<b>Other</b>					
Transfer (to)/from Reserves	(50,000)	(50,000)	(50,000)	(50,000)	(50,000)
Transfer (to)/from Other Funds	84,942	84,942	84,942	84,942	84,942
Unfunded Amortization	52,182	52,182	52,182	52,182	52,182
	<u>87,124</u>	<u>87,124</u>	<u>87,124</u>	<u>87,124</u>	<u>87,124</u>
<b>640 Financial Plan Surplus / (Deficit)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

<b>643 Egmont/Pender Harbour Library Service</b>	<b>2023</b>	<b>2024</b>	<b>2025</b>	<b>2026</b>	<b>2027</b>
<b>Revenues</b>					
Tax Requisitions	58,861	58,399	59,916	59,916	59,916
	<u>58,861</u>	<u>58,399</u>	<u>59,916</u>	<u>59,916</u>	<u>59,916</u>
<b>Expenses</b>					
Administration	3,412	3,412	3,412	3,412	3,412
Operating	55,449	54,987	56,504	56,504	56,504
	<u>58,861</u>	<u>58,399</u>	<u>59,916</u>	<u>59,916</u>	<u>59,916</u>
<b>Operating Surplus / (Deficit)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>643 Financial Plan Surplus / (Deficit)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

<b>645 Halfmoon Bay Library Service</b>	<b>2023</b>	<b>2024</b>	<b>2025</b>	<b>2026</b>	<b>2027</b>
<b>Revenues</b>					
Tax Requisitions	172,985	171,533	176,307	176,307	176,307
	<u>172,985</u>	<u>171,533</u>	<u>176,307</u>	<u>176,307</u>	<u>176,307</u>
<b>Expenses</b>					
Administration	10,042	10,042	10,042	10,042	10,042
Operating	162,945	161,491	166,265	166,265	166,265
	<u>172,987</u>	<u>171,533</u>	<u>176,307</u>	<u>176,307</u>	<u>176,307</u>
<b>Operating Surplus / (Deficit)</b>	<b>(2)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Other</b>					
Prior Year Surplus/(Deficit)	2	-	-	-	-
	<u>2</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
<b>645 Financial Plan Surplus / (Deficit)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

<b>646 Roberts Creek Library Service</b>	<b>2023</b>	<b>2024</b>	<b>2025</b>	<b>2026</b>	<b>2027</b>
<b>Revenues</b>					
Tax Requisitions	216,173	215,260	218,256	218,256	218,256
	<u>216,173</u>	<u>215,260</u>	<u>218,256</u>	<u>218,256</u>	<u>218,256</u>
<b>Expenses</b>					
Administration	12,486	12,486	12,486	12,486	12,486
Operating	118,745	117,832	120,828	120,828	120,828
	<u>131,231</u>	<u>130,318</u>	<u>133,314</u>	<u>133,314</u>	<u>133,314</u>
<b>Operating Surplus / (Deficit)</b>	<b>84,942</b>	<b>84,942</b>	<b>84,942</b>	<b>84,942</b>	<b>84,942</b>
<b>Other</b>					
Transfer (to)/from Other Funds	(84,942)	(84,942)	(84,942)	(84,942)	(84,942)
	<u>(84,942)</u>	<u>(84,942)</u>	<u>(84,942)</u>	<u>(84,942)</u>	<u>(84,942)</u>
<b>646 Financial Plan Surplus / (Deficit)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

<b>648 Museum Service</b>	<b>2023</b>	<b>2024</b>	<b>2025</b>	<b>2026</b>	<b>2027</b>
<b>Revenues</b>					
Tax Requisitions	172,848	172,848	172,848	172,848	172,848
	<u>172,848</u>	<u>172,848</u>	<u>172,848</u>	<u>172,848</u>	<u>172,848</u>
<b>Expenses</b>					
Administration	10,698	10,698	10,698	10,698	10,698
Operating	162,150	162,150	162,150	162,150	162,150
	<u>172,848</u>	<u>172,848</u>	<u>172,848</u>	<u>172,848</u>	<u>172,848</u>
<b>Operating Surplus / (Deficit)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>648 Financial Plan Surplus / (Deficit)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

<b>650 Community Parks</b>	<b>2023</b>	<b>2024</b>	<b>2025</b>	<b>2026</b>	<b>2027</b>
<b>Revenues</b>					
Tax Requisitions	2,497,804	2,315,401	2,668,147	2,688,673	2,706,669
Government Transfers	1,933,631	-	-	-	-
User Fees & Service Charges	75,600	75,600	75,600	75,600	75,600
Other Revenue	11,100	11,100	11,100	11,100	11,100
	<u>4,518,135</u>	<u>2,402,101</u>	<u>2,754,847</u>	<u>2,775,373</u>	<u>2,793,369</u>
<b>Expenses</b>					
Administration	290,239	290,239	290,239	290,239	290,239
Wages and Benefits	1,101,788	1,094,507	1,042,334	1,068,394	1,095,101
Operating	865,351	656,925	723,671	708,593	693,515
Debt Charges - Interest	3,183	2,564	1,895	1,200	470
Amortization of Tangible Capital Assets	256,933	256,933	256,933	256,933	256,933
	<u>2,517,494</u>	<u>2,301,168</u>	<u>2,315,072</u>	<u>2,325,359</u>	<u>2,336,258</u>
<b>Operating Surplus / (Deficit)</b>	<b>2,000,641</b>	<b>100,933</b>	<b>439,775</b>	<b>450,014</b>	<b>457,111</b>
<b>Other</b>					
Capital Expenditures	(4,679,349)	-	-	-	-
Proceeds from Long Term Debt	1,478,233	-	-	-	-
Debt Principal Repayment	(16,765)	(13,075)	(309,390)	(310,085)	(310,815)
Transfer (to)/from Reserves	270,851	(344,791)	(390,620)	(396,862)	(403,229)
Transfer (to)/from Appropriated Surplus	248,395	-	-	-	-
Transfer (to)/from Other Funds	441,061	-	3,302	-	-
Unfunded Amortization	256,933	256,933	256,933	256,933	256,933
	<u>(2,000,641)</u>	<u>(100,933)</u>	<u>(439,775)</u>	<u>(450,014)</u>	<u>(457,111)</u>
<b>650 Financial Plan Surplus / (Deficit)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

<b>665 Bicycle &amp; Walking Paths</b>	<b>2023</b>	<b>2024</b>	<b>2025</b>	<b>2026</b>	<b>2027</b>
<b>Revenues</b>					
Tax Requisitions	59,839	56,027	56,682	57,358	58,047
	<u>59,839</u>	<u>56,027</u>	<u>56,682</u>	<u>57,358</u>	<u>58,047</u>
<b>Expenses</b>					
Administration	12,037	12,037	12,037	12,037	12,037
Wages and Benefits	26,122	26,282	26,937	27,613	28,302
Operating	32,212	7,708	7,708	7,708	7,708
Amortization of Tangible Capital Assets	99,607	99,607	99,607	99,607	99,607
	<u>169,978</u>	<u>145,634</u>	<u>146,289</u>	<u>146,965</u>	<u>147,654</u>
<b>Operating Surplus / (Deficit)</b>	<b>(110,139)</b>	<b>(89,607)</b>	<b>(89,607)</b>	<b>(89,607)</b>	<b>(89,607)</b>
<b>Other</b>					
Capital Expenditures	(600,860)	-	-	-	-
Transfer (to)/from Reserves	92,089	(10,000)	(10,000)	(10,000)	(10,000)
Transfer (to)/from Appropriated Surplus	(7,468)	-	-	-	-
Transfer (to)/from Other Funds	526,771	-	-	-	-
Unfunded Amortization	99,607	99,607	99,607	99,607	99,607
	<u>110,139</u>	<u>89,607</u>	<u>89,607</u>	<u>89,607</u>	<u>89,607</u>
<b>665 Financial Plan Surplus / (Deficit)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

<b>667 Area A Bicycle &amp; Walking Paths</b>	<b>2023</b>	<b>2024</b>	<b>2025</b>	<b>2026</b>	<b>2027</b>
<b>Revenues</b>					
Tax Requisitions	14,442	14,596	14,800	15,013	15,224
	<u>14,442</u>	<u>14,596</u>	<u>14,800</u>	<u>15,013</u>	<u>15,224</u>
<b>Expenses</b>					
Administration	2,221	2,221	2,221	2,221	2,221
Wages and Benefits	8,021	8,175	8,379	8,592	8,803
Operating	4,200	4,200	4,200	4,200	4,200
Amortization of Tangible Capital Assets	6,231	6,231	6,231	6,231	6,231
	<u>20,673</u>	<u>20,827</u>	<u>21,031</u>	<u>21,244</u>	<u>21,455</u>
<b>Operating Surplus / (Deficit)</b>	<b>(6,231)</b>	<b>(6,231)</b>	<b>(6,231)</b>	<b>(6,231)</b>	<b>(6,231)</b>
<b>Other</b>					
Unfunded Amortization	6,231	6,231	6,231	6,231	6,231
	<u>6,231</u>	<u>6,231</u>	<u>6,231</u>	<u>6,231</u>	<u>6,231</u>
<b>667 Financial Plan Surplus / (Deficit)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

<b>670 Regional Recreation Programs</b>	<b>2023</b>	<b>2024</b>	<b>2025</b>	<b>2026</b>	<b>2027</b>
<b>Revenues</b>					
Tax Requisitions	189,574	189,650	189,727	189,809	189,889
User Fees & Service Charges	2,119	10,319	10,319	10,319	10,319
	<u>191,693</u>	<u>199,969</u>	<u>200,046</u>	<u>200,128</u>	<u>200,208</u>
<b>Expenses</b>					
Administration	10,372	10,372	10,372	10,372	10,372
Wages and Benefits	3,041	3,117	3,194	3,276	3,356
Operating	178,280	186,480	186,480	186,480	186,480
	<u>191,693</u>	<u>199,969</u>	<u>200,046</u>	<u>200,128</u>	<u>200,208</u>
<b>Operating Surplus / (Deficit)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>670 Financial Plan Surplus / (Deficit)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

<b>680</b>	<b>Dakota Ridge Recreation Service Area</b>	<b>2023</b>	<b>2024</b>	<b>2025</b>	<b>2026</b>	<b>2027</b>
<b>Revenues</b>						
	Tax Requisitions	205,468	210,005	212,323	214,705	217,142
	User Fees & Service Charges	38,000	38,000	38,000	38,000	38,000
	Other Revenue	2,000	2,000	2,000	2,000	2,000
		<b>245,468</b>	<b>250,005</b>	<b>252,323</b>	<b>254,705</b>	<b>257,142</b>
<b>Expenses</b>						
	Administration	26,715	26,715	26,715	26,715	26,715
	Wages and Benefits	88,313	92,850	95,168	97,550	99,987
	Operating	132,631	130,440	130,440	130,440	130,440
	Amortization of Tangible Capital Assets	45,966	45,966	45,966	45,966	45,966
		<b>293,625</b>	<b>295,971</b>	<b>298,289</b>	<b>300,671</b>	<b>303,108</b>
	<b>Operating Surplus / (Deficit)</b>	<b>(48,157)</b>	<b>(45,966)</b>	<b>(45,966)</b>	<b>(45,966)</b>	<b>(45,966)</b>
<b>Other</b>						
	Capital Expenditures	(33,872)	-	-	-	-
	Transfer (to)/from Reserves	36,063	-	-	-	-
	Unfunded Amortization	45,966	45,966	45,966	45,966	45,966
		<b>48,157</b>	<b>45,966</b>	<b>45,966</b>	<b>45,966</b>	<b>45,966</b>
	<b>680 Financial Plan Surplus / (Deficit)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

**SUNSHINE COAST REGIONAL DISTRICT****BYLAW NO. 741**

A bylaw to authorize the borrowing of up to Three Million Four Hundred and Fifty-Six Thousand Two Hundred Dollars for the Community Recreation Facilities Roof Renewal Project

---

WHEREAS the Board of the Sunshine Coast Regional District has established by Bylaw No. 1058, a service for the purpose of providing for the construction, capital improvements, operation and maintenance of an Aquatic Centre in the District of Sechelt, an ice-based Community Centre in the Town of Gibsons, the Sechelt Arena and the Gibsons Aquatic Centre;

AND WHEREAS the Board of the Sunshine Coast Regional District wishes to replace the modified bitumen roofs at both the Gibsons and Area Community Centre and the Sechelt Aquatic Centre as they are exhibiting significant signs of failure;

AND WHEREAS the Board of the Sunshine Coast Regional District wishes to borrow for debt incurred by the Community Recreation Facilities Roof Renewal Project (the "Works");

AND WHEREAS the estimated cost of the Works, including expenses incidental thereto, that is not covered by other sources of revenue, is the sum of up to Three Million Four Hundred and Fifty-Six Thousand Two Hundred Dollars (\$3,456,200) which is the amount of debt created by this bylaw;

AND WHEREAS the maximum term for which a debenture may be issued to secure the debt created by this bylaw is for a term not to exceed ten (10) years;

AND WHEREAS the authority to borrow under this bylaw expires five (5) years from the date on which this bylaw is adopted;

AND WHEREAS the Board of the Sunshine Coast Regional District has obtained the approval of electors in the Community Recreation Facilities service area;

NOW THEREFORE, the Board of the Sunshine Coast Regional District in open meeting assembled, enacts as follows:

1. This bylaw may be cited as *Community Recreation Facilities Roof Renewal Project Loan Authorization Bylaw No. 741, 2023*.
2. The Board is hereby empowered and authorized to undertake and carry out or cause to be carried out the Community Recreation Facilities Roof Renewal Project serving the Community Recreation Facilities service area generally in accordance with plans on file in the regional district office and to do all things necessary in connection

therewith and without limiting the generality of the foregoing:

- a) To borrow upon the credit of the Regional District a sum not exceeding Three Million Four Hundred and Fifty-Six Thousand Two Hundred Dollars (\$3,456,200);
  - b) To acquire all such real property, easements, rights-of-way, licenses, rights or authorities as may be requisite or desirable for or in connection with Community Recreation Facilities Roof Renewal Project.
3. The maximum term for which debentures may be issued to secure the debt created by this bylaw is ten (10) years.

READ A FIRST TIME	this	6 <sup>th</sup>	day of	April, 2023
READ A SECOND TIME	this	6 <sup>th</sup>	day of	April, 2023
READ A THIRD TIME	this	6 <sup>th</sup>	day of	April, 2023
APPROVED BY THE INSPECTOR OF MUNICIPALITIES	this	24 <sup>th</sup>	day of	May, 2023
RECEIVED THE APPROVAL OF THE ELECTORS	this	17 <sup>th</sup>	day of	July, 2023
ADOPTED	this	27 <sup>th</sup>	day of	July, 2023

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CORPORATE OFFICER

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CHAIR

**SUNSHINE COAST REGIONAL DISTRICT****BYLAW NO. 742**

A bylaw to authorize the borrowing of up to Six Hundred and Twenty-Three Thousand Two Hundred Dollars for the Halfmoon Bay Fire Protection Service Rescue 1 Fire Apparatus Replacement Project

---

WHEREAS the Board of the Sunshine Coast Regional District has established by Bylaw No. 1045, a service for the purpose of providing fire protection within a portion of Electoral Area B - Halfmoon Bay;

AND WHEREAS the Board of the Sunshine Coast Regional District wishes to replace the Halfmoon Bay Fire Protection Service Rescue 1 Fire Apparatus;

AND WHEREAS the Board of the Sunshine Coast Regional District wishes to borrow for debt incurred by the Halfmoon Bay Fire Protection Service Rescue 1 Fire Apparatus Replacement Project (the "Project");

AND WHEREAS the estimated cost of the Project, including expenses incidental thereto, that is not covered by other sources of revenue, is the sum of up to Six Hundred and Twenty-Three Thousand Two Hundred Dollars (\$623,200) which is the amount of debt created by this bylaw;

AND WHEREAS the maximum term for which a debenture may be issued to secure the debt created by this bylaw is for a term not to exceed ten (10) years;

AND WHEREAS the authority to borrow under this bylaw expires five (5) years from the date on which this bylaw is adopted;

AND WHEREAS the Board of the Sunshine Coast Regional District has obtained the approval of electors in the Halfmoon Bay Fire Protection District service area;

NOW THEREFORE, the Board of the Sunshine Coast Regional District in open meeting assembled, enacts as follows:

1. This bylaw may be cited as *Halfmoon Bay Fire Protection Service Rescue 1 Fire Apparatus Replacement Project Loan Authorization Bylaw No. 742, 2023*.
2. The Board is hereby empowered and authorized to undertake and carry out or cause to be carried out the Halfmoon Bay Fire Protection Service Rescue 1 Fire Apparatus Replacement Project serving the Halfmoon Bay Fire Protection District service area generally in accordance with plans on file in the regional district office and to do all things necessary in connection therewith and without limiting the generality of the foregoing:

- a) To borrow upon the credit of the Regional District a sum not exceeding Six Hundred and Twenty-Three Thousand Two Hundred Dollars (\$623,200);
  - b) To acquire all such real property, easements, rights-of-way, licenses, rights or authorities as may be requisite or desirable for or in connection with Halfmoon Bay Fire Protection Service Rescue 1 Fire Apparatus Replacement Project.
3. The maximum term for which debentures may be issued to secure the debt created by this bylaw is ten (10) years.

READ A FIRST TIME	this	6 <sup>th</sup>	day of	April, 2023
READ A SECOND TIME	this	6 <sup>th</sup>	day of	April, 2023
READ A THIRD TIME	this	6 <sup>th</sup>	day of	April, 2023
APPROVED BY THE INSPECTOR OF MUNICIPALITIES	this	17 <sup>th</sup>	day of	May, 2023
RECEIVED THE APPROVAL OF THE ELECTORS	this	17 <sup>th</sup>	day of	July, 2023
ADOPTED	this	27 <sup>th</sup>	day of	July, 2023

\_\_\_\_\_  
CORPORATE OFFICER

\_\_\_\_\_  
CHAIR