# CORPORATE AND ADMINISTRATIVE SERVICES COMMITTEE



Thursday, March 28, 2019 SCRD Boardroom, 1975 Field Road, Sechelt, B.C.

# AGENDA

		0.00	
CALL	TO ORDER	9:30 a.m.	
AGEN	DA		
1.	Adoption of Ag	enda	
PRES	ENTATIONS AN	ID DELEGATIONS	
REPO	RTS		
2.	Director Pratt Electoral Area <b>(Voting – A, B</b>	Services Standing Committee , <b>D, E, F)</b>	VERBAL
3.	Island and Coa	esolutions at the 2019 Association of Vancouver Istal Communities (AVICC) Annual General ) and Convention	Annex A Pages 1-3
4.	RFP 18 372 Ja Award Report)	ity Services and Parks nitorial Services (Sechelt Aquatic Centre) Contract , E, F, Sechelt, Gibsons, SIGD)	Annex B pp. 4-6
5.	General Manag Grant Status U <b>(Voting – All D</b>	•	Annex C pp. 7-10
6.	Acting Chief A Board Procedu (Voting – All D		Annex D pp. 11-27
7.	•	ger, Corporate Services / Chief Financial Officer rant-in-Aid Review Committee Terms of Reference , <b>D, E, F)</b>	Annex E pp. 28-31

# COMMUNICATIONS

# **IN CAMERA**

That the public be excluded from attendance at the meeting in accordance with Section 90 (1) (c) of the *Community Charter* – "labour relations or other employee relations".

# ADJOURNMENT

# SUNSHINE COAST REGIONAL DISTRICT STAFF REPORT

- **TO:** Corporate and Administrative Services Committee March 28, 2019
- **AUTHOR:** Sherry Reid, Deputy Corporate Officer
- SUBJECT: SPEAKING TO RESOLUTIONS AT THE 2019 ASSOCIATION OF VANCOUVER ISLAND AND COASTAL COMMUNITIES (AVICC) ANNUAL GENERAL MEETING (AGM) AND CONVENTION

#### **RECOMMENDATION(S)**

THAT the report titled Speaking to Resolutions at the 2019 Association of Vancouver Island and Coastal Communities (AVICC) Annual General Meeting (AGM) and Convention be received;

AND THAT the Committee identify Directors to speak to the Sunshine Coast Regional District (SCRD) Resolutions at the 2019 AVICC AGM and Convention.

#### BACKGROUND

The Board approved four Resolutions for submission to the 2019 AVICC AGM and Convention. The Resolutions and background material have been submitted to AVICC for consideration at the April 14, 2019 meeting.

The purpose of this report is to appoint Directors who will introduce SCRD sponsored resolutions on the AVICC Convention floor.

#### DISCUSSION

The following SCRD sponsored Resolutions were forwarded to AVICC for consideration at the 2019 AVICC AGM and Convention:

#### 1. Parking Enforcement in Rural Areas

WHEREAS the RCMP are responsible for enforcing parking regulations in rural areas which takes policing resources away from other priorities;

AND WHEREAS the provincial response to UBCM Resolution 2014-B102 requesting that regional districts be granted the authority to enforce parking regulations within their boundaries indicated that further research was required prior to undertaking any policy change:

THEREFORE BE IT RESOLVED THAT that the Ministry of Transportation and Infrastructure and the Ministry of Public Safety and Solicitor General jointly review parking enforcement in the rural areas to either provide regional districts with the authority to enforce parking regulations within their boundaries or to adequately resource rural detachments to ensure that community safety issues related to illegal parking are addressed.

#### 2. Logging in the Urban Interface

WHEREAS urban-rural fringe areas are transition zones where industrial land uses such as logging or other resource extraction, may conflict with local values or impact private water sources or contribute to property damage related to storm water management and erosion;

AND WHEREAS local government and private property owners have limited ability to influence resource extraction decisions;

THEREFORE BE IT RESOLVED THAT the provincial government establish buffer zones adjacent to residential properties that reduce conflict and ensure that property owners are protected from the adverse effects of resource extraction.

#### 3. Climate Emergency Declaration

WHEREAS the impacts of climate change in the form of extreme weather events, wildfires and drought are occurring at an accelerated rate and with growing frequency throughout BC and are creating major financial, social and environmental costs which are largely being borne by local governments and the residents they serve;

AND WHEREAS there is an urgency for action but a lack of resources and coordination to support local governments in their ability to adapt to and mitigate the ongoing effects of climate change, especially with respect to infrastructure upgrades, repairs and maintenance, and emergency preparedness measures:

THEREFORE BE IT RESOLVED THAT the provincial government be urged to declare a province-wide Climate Emergency in order to emphasize the critical imperative for immediate action and to assist with province-wide collaboration and coordination of resources that will support local governments and communities in their ability to adapt and manage ongoing change.

#### 4. Intergovernmental Collaboration on Land Use Planning

WHEREAS the inclusion of local governments in joint indigenous - provincial land use planning processes would offer an opportunity for intergovernmental collaboration and open communication that supports relationship-building and government-to-government reconciliation efforts with First Nations;

AND WHEREAS local governments who are responsible for undertaking planning activities and providing services within defined geographic boundaries wish to engage with First Nations partners to address common interests and community needs:

THEREFORE BE IT RESOLVED THAT the provincial government be urged to include local governments in land use planning discussions with First Nations to ensure continuity of government-to-government engagement and support collaborative and complementary approaches to land use planning that recognize community interests.

## STRATEGIC PLAN AND RELATED POLICIES

Submission of Resolutions to AVICC is in alignment with SCRD's strategic value of Collaboration and also supports SCRD's mission to provide leadership and quality services to our community through effective and responsive government.

# CONCLUSION

Staff recommend that prior to attending the AVICC AGM and Convention, the Committee appoint Directors to speak to the SCRD sponsored resolutions.

Reviewed by:		
Manager	Finance	
GM	Legislative / Acting CAO	X – A. Legault
CAO	Other	

# SUNSHINE COAST REGIONAL DISTRICT STAFF REPORT

TO:	Corporate and Administrative Services Committee – March 28, 2019
AUTHOR:	Ken Robinson, Manager, Facility Services and Parks
SUBJECT:	RFP 18 372 JANITORIAL SERVICES (SECHELT AQUATIC CENTRE) CONTRACT AWARD REPORT

#### RECOMMENDATIONS

THAT the report titled RFP 18 372 Janitorial Services (Sechelt Aquatic Centre) Contract Award Report be received;

AND THAT Sunshine Coast Regional District enter into a 3-year agreement with Tricom Building Maintenance Ltd. for janitorial services for up to a total value of \$298,017 (plus GST);

AND THAT the Community Recreation [615] operating budget be increased by \$24,108 in 2019 funded from operating reserves;

AND FURTHER THAT the 2019-2023 Financial Plan be amended to reflect updated contract values.

#### BACKGROUND

Overnight janitorial services at Sechelt Aquatic Centre are provided through a contracted service provider. This model has been in place since facility opening.

A contract was entered into for janitorial services at the Sechelt Aquatic Centre in January 2017 from award of RFP 16 274. In November 2018 the vendor notified staff that they were no longer able to service the contract to the Sunshine Coast Regional District's (SCRD) requirements due to increased operating costs. Contract language did not permit negotiations to increase contract values; a new RFP was issued.

In the interim, quotations were requested to maintain janitorial services at the facility and services were provided by an alternate contractor on a month-to-month basis until a new contract could be advertised and awarded.

RFP 18 372 Janitorial Services Sechelt Aquatic Centre was published on BC Bid, SCRD website and the Coast Reporter on January 30, 2019 and closed on February 25, 2019. One addendum was issued.

This report recommends award of a new contract based on RFP results.

#### Project Scope

The term of the contract is for a three-year period with an option to extend the contract for an additional two years. The scope of work provides janitorial services and some cleaning supplies to the Sechelt Aquatic Centre 7 days per week.

#### DISCUSSION

#### **RFP** Process and Results

Three proposals were received. Submissions were reviewed and scored on the criteria that was set out in Section 7.2 of the RFP document and determined that Tricom Building Maintenance Ltd. represented the best overall value.

Staff recommend that the contract be awarded to Tricom Building Maintenance Ltd. based on meeting the specifications as outlined in the RFP document.

Company Name	Value of Contract (before GST)
Tricom Building Maintananaa Ltd	Base fee: \$ 279,297 for a 3-year contract excluding GST for current services
Tricom Building Maintenance Ltd.	Additional services (as needed)*:
	\$ 18,720 excluding GST (up to amount)
Total Value of Combined Contract	\$ 298,017 excluding GST

\*Additional janitorial services for additional cleaning as per the provisional pricing for cleaning services for 3 year contract (up to amount, service provided as-needed to address, for example, extra window cleaning, strip and wax floors, cleaning underneath fitness room equipment)

#### Financial Implications

The previous contract value was \$59,760 per year excluding GST. This contract value proved not to be sustainable for the contractor.

The new contract values for Tricom Building Maintenance Ltd. for routine cleaning excluding GST are:

•	May 1, 2019 to April 30, 2020	\$90,096

- May 1, 2020 to April 30, 2021 \$93,474
- May 1, 2021 to April 30, 2022 \$95,727

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The difference between the old contract value and new contract value is:

- 1<sup>st</sup> year \$30,336
- 2<sup>nd</sup> year \$33,714
- 3<sup>rd</sup> year \$35,967

An operating budget increase of \$24,108 in 2019 is required to proceed with the contract. Operating reserves for [615] Community Recreation are available to address this requirement in 2019.

Contract values will be updated in the 2019-2023 Financial Plan and reflected in the preliminary 2020 budget. This will result in a taxation increase of \$32,588 in 2020.

Timeline for next steps or estimated completion date

Following Board decision, the contract award will be made. It is anticipated that the new contractor would start May 1, 2019.

#### STRATEGIC PLAN AND RELATED POLICIES

N/A

#### CONCLUSION

The SCRD received three proposals for RFP 18 372 Janitorial Services Sechelt Aquatic Centre Contract.

Staff recommend award of the contract to Tricom Building Maintenance Ltd. for a combined total 3year contract value of up to \$298,017 excluding GST for current services.

Operating reserves are available to address the contract value increase in 2019. Contract values will be updated in the 2019-2023 Financial Plan and reflected in the preliminary 2020 budget.

Reviewed by:					
Manager	X – K. Robinson	CFO/Finance	X – S. Zacharias		
GM	X – I. Hall	Legislative			
A/CAO	X – A. Legault	Purchasing	X – V. Cropp		

# SUNSHINE COAST REGIONAL DISTRICT STAFF REPORT

TO: Corporate and Administrative Services Committee- March 28, 2019

AUTHOR: Tina Perreault, General Manager, Corporate Services / Chief Financial Officer

SUBJECT: GRANTS STATUS UPDATE

## RECOMMENDATION(S)

THAT the report titled Grants Status Update be received for information.

#### BACKGROUND

The Sunshine Coast Regional District (SCRD) applies regularly for grants available to undertake projects in every department each year. Staff diligently search for new grant opportunities and alignment where possible, with the Board's Strategic Plan, the Integrated Five-Year Service Plan or currently approved projects.

The purpose of this report is to update the Committee on any recent grant application notifications, pending applications, grants in progress and completed grants as well as provide information on potential new opportunities expected to be available in the near future.

The last grants status update was presented at the September 27, 2018 Corporate and Administrative Services Committee meeting.

#### DISCUSSION

Information on recent grant application notifications, pending applications, grants received and in progress and completed grants are detailed in the tables below.

A summary of upcoming opportunities is included at the end of this section.

#### Grant Application Notifications

The table below summarizes recent grant application notifications:

Program Name	Administered By	Project	Funding Requested / Received	Status	Area(s) Affected
2019 WildSafeBC Program	British Columbia Conservation Foundation	Community Coordinator	\$8,500 (est.)	Approved	Regional

## Pending Grant Applications

Below is an updated summary of pending grant applications submitted or in progress for which no notification has been received to date:

Program Name	Administered By	Project	Funding Request	Submission Date	Area(s) Affected
Canada Cultural Spaces Fund	Department of Canadian Heritage	Granthams Community Hall Renovation	\$243,000	May 17, 2018	Area F
Investing in Canada Infrastructure Program	BC Ministry of Municipal Affairs and Housing	Chapman Lake Water Supply Expansion	\$3,913,622	Aug. 29, 2018	A, B, D, E, F and DOS
Community Resiliency Investment Program	Union of British Columbia Municipalities	Community Wildfire Protection Plan – SCRD Parks	\$25,000	Dec. 7, 2018	Rural Areas
Canada Summer Jobs (2019)	Employment and Social Development Canada	Community Parks - Seasonal Student Parks Workers	\$7,596	Jan. 15, 2019	Rural Areas
Investing in Canada Infrastructure Program	BC Ministry of Municipal Affairs and Housing	Coopers Green Hall Replacement	\$2,013,641	Jan. 23, 2019	Area B
Child Care Planning Program	Union of British Columbia Municipalities	Sunshine Coast Child Care Plan (SCRD is a project partner along with the DOS and TOG).	\$67,150	N/A (DOS is the lead organization)	Regional
Economic Development Readiness Program	Islands Coastal Economic Trust	Hillside Development Project Investment Attraction Analysis	TBD	Pending	Regional

#### Grants Received and in Progress

The table below summarizes approved grant funding for project works and programs which are currently planned or in progress or which are substantially complete pending submission of a final grant claim and report:

Program Name	Administered By	Project	Approved Funding	Project Completion Deadline	Area(s) Affected
Gas Tax Strategic Priorities Fund	Union of British Columbia Municipalities	Enterprise Asset Management Software Implementation	\$412,831	Jun. 30, 2019	Regional

# Staff Report to Corporate and Administrative Services Committee – March 28, 2019Grants Status UpdatePage 3 of 4

Community Emergency Preparedness Fund	Union of BC Municipalities	Emergency Operations Centre Telecommunications Upgrade Project	\$23,467	Jun. 26, 2019	Regional
New Build Canada Fund – Small Communities	BC Ministry of Municipal Affairs & Housing	Regional Water Cross Connection Control and Universal Metering Program – Phase 2	\$3,446,666	Mar. 31, 2019	A, B, D, E, F and DoS
Clean Water and Waste Water Fund	BC Ministry of Municipal Affairs & Housing	Square Bay Waste Water Treatment Plant Upgrade	\$697,303	Mar. 31, 2019	В
Clean Water and Waste Water Fund	BC Ministry of Municipal Affairs & Housing	Pender Harbour Water Systems Water Main Upgrades	\$2,739,000	Mar. 31, 2019 (extension requested)	A
Clean Water and Waste Water Fund	BC Ministry of Municipal Affairs & Housing	Merill Cresent WWTP Septic System Replacement	\$53,950	Mar. 31, 2019	A
Clean Water and Waste Water Fund	BC Ministry of Municipal Affairs & Housing	Canoe Road WWTP Septic System Replacement	\$62,250	Mar. 31, 2019	A
Infrastructure Planning Grant Program	BC Ministry of Municipal Affairs and Housing	Regional Water Storage Capacity Planning	\$10,000	Mar. 31, 2020	A, B, D, E, F and DoS
Infrastructure Planning Grant Program	BC Ministry of Municipal Affairs and Housing	Sunshine Coast Arena and Sports Fields Water Efficiency Study	\$10,000	Mar. 31, 2021	Regional

# **Completed Grants**

The table below is a summary of recently completed grants:

Program Name	Administered By	Project	Funding Received	Completion Date	Area(s) Affected
Canada Summer Jobs (2018)	Employment and Social Development Canada	Community Parks - Seasonal Student Parks Workers	\$2,504	Oct. 22, 2018	Rural Areas
Active Communities Grant Program	Vancouver Coastal Health	Suncoaster Trail Detailed Planning	\$47,169	Jan. 28, 2019	B, D, E, F,
Community Emergency Preparedness Fund	Union of BC Municipalities	Emergency Social Services Group Lodging Resiliency Project	\$22,377	Feb. 1, 2019	Regional
Healthy Communities Capacity Building Fund	BC Healthy Communities Society	Resilient Streets Program – Roberts Creek	\$20,000	Feb. 21, 2019	D

#### Upcoming Opportunities

Staff continuously seek out and monitor grant funding opportunities that align with approved or future planned projects identified in long-term capital plans. Approximately 75 grant programs and funding streams are tracked on an ongoing basis.

At present, no imminent grant funding opportunities have been identified for projects currently approved for inclusion in the 2019-2023 Financial Plan.

#### Investing in Canada Infrastructure Program

All intakes under this program are currently closed; however, it is likely that future intakes will be made available in 2019 under various funding streams. Staff will bring forward a report detailing projects that meet the program criteria as intakes become available. Two applications have been submitted through this program's initial intakes and are currently being reviewed.

#### Financial Implications

Grants received and in progress have been incorporated into the 2019-2023 Financial Plan. Staff will bring a further report detailing any financial implications if the SCRD is successful in receiving funding for any of the pending grant applications.

#### Timeline for next steps or estimated completion date

Staff are continuously monitoring for grant funding opportunities that align with the Board's Strategic Plan and departmental work plans and will bring forward further reports with details on any new application intakes and opportunities as program details are announced.

#### STRATEGIC PLAN AND RELATED POLICIES

Reviewing grant opportunities for projects identified in the Strategic Plan or capital plans is consistent with the Financial Sustainability Policy and embodies the spirit of the Mission Statement "To provide leadership and quality services to our community through effective and responsive government."

#### CONCLUSION

The SCRD applies regularly for grants available to undertake projects in every department each year that align with the Financial Plan and/or the Board's Strategic Plan.

Details on recent application notifications, pending grant applications, grants received and in progress and completed grants are provided for information.

Staff are continuously monitoring for new funding opportunities and will report back on new application intakes and opportunities as program details are announced.

Reviewed by:						
Manager		CFO/Finance	X – S. Zacharias			
GM		Legislative				
Acting CAO	X - A. Legault	Other				

# SUNSHINE COAST REGIONAL DISTRICT STAFF REPORT

TO: Corporate and Administrative Services Committee – March 28, 2019

AUTHOR: Angie Legault, Acting Chief Administrative Officer

SUBJECT: BOARD PROCEDURES BYLAW REVIEW

# RECOMMENDATION(S)

THAT the report titled Board Procedures Bylaw Review be received.

## BACKGROUND

At the Corporate and Administrative Services Committee meeting of February 28, 2019, the Committee requested that the Board Procedures Bylaw be added to the agenda for the March Corporate and Administrative Services Committee meeting. Directors agreed to review the bylaw and bring forward any suggested amendments.

## DISCUSSION

Sunshine Coast Regional District Board Procedures Bylaw No. 717, 2018 is attached as "Attachment A" for reference.

## STRATEGIC PLAN AND RELATED POLICIES

Enhance Board Structure and Processes

#### CONCLUSION

Directors requested the Board Procedures Bylaw be added to the March Corporate and Administrative Services Committee meeting agenda. The bylaw is attached for reference.

Attachment A: Sunshine Coast Regional District Board Procedures Bylaw No. 717, 2018

Reviewed by:			
Manager		Finance	
GM		Legislative	
Acting CAO	X – A. Legault	Other	

# Attachment A

# SUNSHINE COAST REGIONAL DISTRICT

# Bylaw No. 717

A bylaw to provide for the procedures of Board meetings and Committees of the Board

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# SUNSHINE COAST REGIONAL DISTRICT

# Bylaw No. 717

A bylaw to provide for the procedures of Board meetings and Committees of the Board

The Board of the Sunshine Coast Regional District in open meeting assembled, enacts as follows:

# **PART 1 – INTRODUCTION**

#### 1. Citation

This bylaw may be cited as the Sunshine Coast Regional District Board Procedures Bylaw No. 717, 2018.

## 2. Definitions

In this bylaw:

"Act" means the Local Government Act;

"Board" means the Board of the Sunshine Coast Regional District;

"**Board Chair**" means the member of the Board elected as Chair pursuant to section 215 of the Act;

"Chair" means the person presiding at a meeting of the Board, of a committee of the Board, or the person appointed as Chair of a Standing or Select Committee of the Board, as the context requires;

"Charter" means the Community Charter,

"**Committee**" means a committee of the Board, but does not include the Committee of the Whole;

"**Committee of the Whole**" means all the members of the Board present at a meeting sitting in committee;

"**Corporate Officer**" means the officer of the Regional District assigned the responsibility of corporate administration pursuant to section 236 of the Act;

"**Delegation**" means an individual or organization that has requested or been invited to address the Board, or a committee about a specific issue;

"Holiday" has the same meaning as prescribed by the Interpretation Act;

"Meeting" means a meeting of the Board, unless the context directs otherwise;

"**Member**" means a member of the Board, whether a municipal director or an electoral area director, and includes their alternates when acting in the place of a director.

"**Public Notice Posting Place**" means the notice board in the lobby of the Regional District's Administration office.

"Regional District" means the Sunshine Coast Regional District;

"**Regional District's Administration office**" means the Regional District offices located at 1975 Field Road, Sechelt, British Columbia;

"**Special Meeting**" means a Board meeting other than a regular meeting or an adjourned meeting.

## 3. Application of Rules of Procedure

- (1) The provisions of this bylaw govern the proceedings of the Board and all Standing and Select Committees of the Board, as applicable.
- (2) In cases not provided for under this Bylaw, the most recent edition of The Newly Revised Robert's Rules of Order applies to the proceedings of the Board and all Standing and Select Committees of the Board to the extent that those rules are applicable and not inconsistent with provisions of this Bylaw, the Act or the Charter.
- (3) Where a conflict between this bylaw and the Act arises, the Act will apply.

# PART 2 - BOARD MEETINGS

#### 4. Time and Location of Meetings

- (1) Regular meetings of the Board must take place at the Regional District's Administration office except as the Board may otherwise decide from time to time, by resolution.
- (2) Regular meetings of the Board will be held on the second and fourth Thursday of each month commencing at 1:30 p.m. except as the Board may otherwise decide, from time to time, by resolution. In the event that the date of a Regular meeting falls on a Holiday, the meeting may be cancelled or rescheduled by Board resolution.
- (3) Regular meetings of the Board must be adjourned no later than three (3) hours from the scheduled time to call to order, unless otherwise determined by a two-thirds vote of the Members present.

## 5. Notice of Regular Meetings

(1) No later than the last Board meeting in November, the Corporate Officer must prepare an annual schedule of regular Board, Standing Committee and Select Committee meetings including the dates, time and place of meetings, and must make the schedule of meetings available to the public by posting it at the Public Notice Posting Place.

- (2) The Corporate Officer must give further public notice of the meeting by:
  - (a) posting a copy of the agenda outline to the Public Notice Posting Place;
  - (b) posting a copy of the agenda on the Regional District's website, unless prevented due to technical issues.
- (3) Where revisions are necessary to the annual schedule of regular meetings, the Corporate Officer must, as soon as possible, post a notice at the Public Notice Posting Place which indicates any revisions to the date, time, and place or cancellation of a regular meeting.

## 6. Notice of Special Meetings

- (1) Except where notice of a special meeting is waived by a unanimous vote of all Board Members under section 220(3) of the Act, the Corporate Officer must:
  - (a) give advance public notice of the time, place and date of the meeting by way of a notice posted to the Public Notice Posting Place; and
  - (b) give notice of the special meeting in accordance with section 220(2) of the Act.
- (2) Where a special meeting is called and where notice may be waived by a unanimous vote under section 220(3) of the Act, the Corporate Officer must use reasonable efforts to give advance public notice of the proposed special meeting by posting a notice of the proposed meeting to the Public Notice Posting Place.

# 7. Inaugural Meeting

- (1) The Inaugural meeting will be held at the first meeting of the Board after November 1 in each year.
- (2) The Corporate Officer will preside at the inaugural meeting until such time as the Chair has been elected.

## 8. Election of Chair and Vice Chair

- (1) At each Inaugural meeting the Corporate Officer will call for nominations for Chair and will conduct a vote by secret ballot in which the Member receiving the majority of votes of those Members present will be elected Chair. Each Member present will have one vote. If only one candidate is nominated, that candidate will be declared elected by acclamation.
- (2) The Corporate Officer will call for nominations three (3) times. Nominations need not be seconded but a candidate must consent to the nomination.

- (3) A Member who is absent from the meeting may be nominated provided that their written consent to the nomination has been delivered to the Corporate Officer prior to the meeting.
- (4) At the close of nominations, if more than one candidate has been nominated, each candidate will be given a maximum of three (3) minutes to address the Board in favour of his/her candidacy in the order of his/her nomination.
- (5) In the case of an election by voting, ballots will be collected by the Corporate Officer or designate and counted together with the Chief Administrative Officer or designate. The outcome of the ballot count will be announced to the Board by the Corporate Officer and the candidate receiving the majority of votes of those Members present will be declared elected.
- (6) The number of votes received by each candidate will not be disclosed to the Board unless a resolution requiring the disclosure is passed.
- (7) Once a candidate has been declared elected, the Corporate Officer must destroy the ballots.
- (8) In the event of a tie vote between two or more candidates, voting will be repeated with all names on the ballot unless a candidate withdraws, until a candidate with a majority of votes emerges. In the event of two (2) tie votes, each candidate will be given an additional opportunity of up to five (5) minutes to address the Board in favour of his/her candidacy in the order of his/her nomination. In the event of a third tie vote, the Board must pass a resolution to either determine the election of the Chair by the drawing of lots or further repeating the voting to break the tie until a candidate with a majority of votes emerges.
- (9) The newly elected or acclaimed Chair will preside over the election process for the Vice-Chair of the Board and must follow the same procedures set out for the election of the Chair. The Vice-Chair has, during the absence, illness or other disability of the Chair, all the powers of the Chair conferred by the Act and is subject to all the rules applicable to the Chair.

## 9. Quorum and Opening Procedures

- (1) The quorum for a meeting of the Board will be a majority of all Members.
- (2) At the scheduled time for commencement of the meeting, the Chair will determine that a quorum is present before proceeding to the business of the meeting.
- (3) If the Chair is not in attendance within fifteen (15) minutes after the scheduled time for a meeting, the Vice-Chair must take the Chair and call the Members to order, or if the Vice-Chair is absent, the Corporate Officer must call the Members to order and, if a quorum is present, the Members must appoint an acting Chair who will preside during the meeting or until the arrival of the Chair or Vice-Chair. A person appointed as acting Chair has all the authority and is subject to the same rules as the Chair.

(4) If there is no quorum present within thirty (30) minutes after the time scheduled for a meeting, the Corporate Officer will record in the minute book the names of the Members present and the meeting will stand adjourned until the next day of meeting or until another meeting has been called in accordance with this bylaw.

# PART 3 - BOARD PROCEEDINGS

# 10. Agenda

- (1) The Corporate Officer will prepare an agenda before every regular meeting of the Board, approved by the Chief Administrative Officer or the Chief Administrative Officer's designate, setting out all items for consideration at that meeting and will circulate a copy to each Member at least three (3) days before the meeting.
- (2) At a meeting, other than a regular meeting
  - (a) the agenda will be governed by the specific purpose or purposes for which the special meeting was called; and
  - (b) the order of business will proceed according to the Order of Proceedings and Business set out in section 11 of this bylaw whenever possible.

## 11. Order of Proceedings and Business

- (1) The order of business at all Regular Board meetings of the Regional District will be as follows:
  - (a) Call to Order;
  - (b) Adoption of Agenda;
  - (c) Adoption of Minutes of Board Meetings;
  - (d) Business arising from the Minutes and Unfinished Business;
  - (e) Presentations and Delegations;
  - (f) Reports (including the following)
    - i. Committee Recommendations
    - ii. Staff Reports
    - iii. Chief Administrative Officer's Report
  - (g) Communications;
  - (h) Motions for Which Notice Has Been Given;
  - (i) Bylaws;
  - (j) Directors' Reports
  - (k) New Business;
  - (I) In Camera;
  - (m) Adjournment.
- (2) The order of business may be modified at any Regular Board meeting at the discretion of the Chair or by a two-thirds vote of the Members present.

# 12. Delegations

- (1) Requests to appear before a regular meeting of the Board or a Committee of the Board must be addressed to the Corporate Officer and received in writing two weeks before the meeting. The request must specify the names of persons wishing to speak to the Board, the subject matter, and must identify any action that may be requested of the Board.
- (2) Notwithstanding section 12(1), the Chair may grant a delegation not listed on the agenda an opportunity to be heard on a subject matter related to an agenda item provided the Chair is satisfied that circumstances prevented the delegation from giving advance notice of their request to appear before the Board or Committee.
- (3) A delegation must appoint a speaker, or at the discretion of the Board, more than one speaker. A delegation will be limited to a maximum of ten (10) minutes to present, unless agreed to by a two-thirds vote of those Members present.
- (4) Delegations from invited parties, senior government staff or related agencies from outside the Sunshine Coast may:
  - (a) have the ten (10) minute maximum time limit extended;
  - (b) have a special meeting arranged for the sole purpose of receiving the presentation;
  - (c) have the delegation limit for that particular meeting reduced to one.
- (5) The Chair may deny a delegation the right to address the Board or a Committee if in the Chair's opinion, the delegation is acting in an improper, disruptive or disrespectful manner.

# **13. Attendance of Public at Meetings**

- (1) Except where the provisions of section 90 of the Charter apply, all Board meetings must be open to the public.
- (2) Before closing a Board meeting or part of a Board meeting to the public, the Board must pass a resolution in a public meeting in accordance with section 90 of the Charter.
- (3) This section applies to all meetings of the bodies referred to in section 93 of the Charter, including without limitation:
  - (a) Commissions;
  - (b) Advisory Committees;
  - (c) Board of Variance;
  - (d) Parcel Tax Roll Review Panel;
  - (e) Standing and Select Committees;
  - (f) Committee of the Whole.

(4) Despite section 13(1), the Chair may expel or exclude a person from a Board meeting or meeting of a body referred to in section 13(3) of this bylaw in accordance with section 226(1)(b) of the Act.

# 14. Closed Meetings

- (1) A Member must not disclose the proceedings of a closed meeting to the public unless a resolution has been passed to allow disclosure.
- (2) In accordance with Section 117 of the Charter and 205 of the Act, Members must keep in confidence any record or other matter held in confidence by the Board, unless specifically authorized by a resolution of the Board.
- (3) As soon as practicable, the Corporate Officer must review and determine whether to seek a Board resolution for the release of closed minutes and related information that would no longer undermine the reason for discussing it in a closed meeting.
- (4) Board Members, or Alternate Directors sitting in a Board Member's absence, are the only persons permitted to participate in discussion at a closed meeting unless otherwise approved by a majority of the Board Members present.

# 15. Minutes

- (1) Minutes of the proceedings of the Board must be:
  - (a) legibly recorded in the format established by the Corporate Officer;
  - (b) certified as correct by the Corporate Officer, and
  - (c) signed by the Chair or the person presiding at such meeting or at the next meeting at which they are adopted.
- (2) Minutes of a Board Committee meeting must be legibly recorded in the format established by the Corporate Officer and signed by the Chair or other Member presiding at the meeting.

# 16. Participation in Meetings Electronically

- (1) While it is preferable for Members to attend in person, Members may participate in a Board or Committee meeting by means of electronic or other communication facilities if the Member is unable to be present at the meeting location for reasons pertaining to absence from the Regional District, health reasons or poor travel conditions.
- (2) A Member participating in a meeting under this section is deemed to be present at the meeting.
- (3) Meetings may be conducted by either audio only or a combination of audio and visual means but must be conducted in a manner which allows the public to hear, or watch and hear the proceedings unless the meeting is closed to the public under the authority of section 90 of the Charter.

- (4) The Member presiding over a meeting must be physically present. In the event the designated Chair opts to participate electronically, the Vice Chair must assume the chair. In the absence of the Vice Chair, the Members present must elect a presiding Member for that meeting.
- (5) A quorum of the Board must be physically present in the designated meeting location identified in the public notice.
- (6) A Member participating by audio means only must indicate their vote verbally.
- (7) If any portion of the meeting is closed to the public under the authority of section 90 of the Charter, the Member who is requesting to participate electronically must state that they have assured adequate privacy for the closed portion of the meeting.
- (8) Although the Regional District will make every effort to accommodate electronic participation in meetings as required, nothing in this bylaw will be construed to guarantee any Member electronic access to a Regional District meeting. Electronic participation in meetings will be restricted by equipment capacity.

## 17. Chair and Presiding Officers

- (1) The Chair, if present, will preside at meetings of the Board and preserve order and decorum and rule on all points of order. The ruling of the Chair is subject to an appeal to the Board without debate.
- (2) The preservation of order at meetings and appeals from rulings on points of order are governed by section 226(3) of the Act.
- (3) The Vice Chair will preside in the absence of the Chair or when the Chair vacates the chair.
- (4) In the event that neither the Chair nor the Vice Chair is present, the Members present must elect a presiding Member for that meeting.

## 18. Debate and Conduct

- (1) No Member, staff person or other person may speak until recognized by the Chair.
- (2) Every Member must address the Chair before speaking to any question or motion.
- (3) Members will address the Chair as "Chair \_\_\_\_\_" and will refer to each other as "Director \_\_\_\_\_".
- (4) Members speaking at a Board meeting must:
  - (a) use respectful and courteous language;
  - (b) not use offensive gestures or signs, or make a disturbance;
  - (b) not leave the Member's seat or make any noise or disturbance while a vote is being taken and until the result is declared;

- (c) not interrupt another Member who is speaking, except to raise a point of order;
- (d) adhere to the rules of the Board and must not resist a decision of the Board or Chair on questions of order or practice or interpretation of the rules of the Board.
- (5) A Member's interaction with staff, the public and other Members must be respectful at all times.
- (6) If the Chair considers that a Member is acting contrary to sections 18(4) or (5), or is otherwise acting improperly, the Chair may order the Member to leave the meeting, and on refusing to do so may, on the order of the Chair, be removed from the meeting by a peace officer.
- (7) If a Member offending sections 18(4) and (5) apologizes to the Board, the Board may, by majority vote, permit the Member to immediately resume the Member's seat.
- (8) A Member who has made a substantive motion to the Board will be allowed a reply.
- (9) A Member may speak to a question, or speak in reply, for no longer than five (5) minutes unless approved by a majority vote of members present.
- (10) Once a question is called by the Chair, no Member may speak to the question, or make any other motion until after the result of the vote has been declared. The decision of the Chair to call the question is conclusive.

#### 19. Motions

- (1) Motions must be worded in affirmative terms.
- (2) A motion that has been seconded will be read by the Chair or Corporate Officer before debate, if requested.
- (3) Amendments to a motion must be decided upon before the main question is put to a vote.
- (4) Only one amendment will be allowed to an amendment. Amendments must be voted on in the reverse order to that in which they are moved.
- (5) A motion to commit the subject matter to a Committee, until it is decided, will preclude all amendments of the main question.
- (6) Any Member may bring before the Board any new matter, other than a point of order or privilege, by way of a written motion; provided however, that any new matter of major import, which may require further information than could or would normally be available to the Board at such meeting, may be referred to a Board Committee agenda by the Chair, or may be ruled by the Chair as a notice of motion and will be dealt with as provided by section 19(7).
- (7) Any Member may give notice of a motion to the Board by:
  - (a) providing the Corporate Officer with a written copy of such motion during a meeting of the Board and the Corporate Officer must, upon the Member being

acknowledged by the Chair and the notice of motion being read to the meeting, include it in the minutes of that meeting as notice of motion and must add the motion to the next regular Board meeting, or to the agenda of a special Board meeting scheduled for that purpose; or

(b) providing the Corporate Officer with a written copy of such motion, no later than seven (7) working days prior to the scheduled meeting, and the Corporate Officer must add the motion to the agenda for said meeting.

## 20. Reconsideration of an Adopted Bylaw, Resolution or Proceeding

- (1) The Chair may require Board reconsideration of a matter in accordance with section 217 of the Act and section 131 of the Charter.
- (2) Without limiting the authority of the Chair to reconsider a matter, and subject to section 20(4), any Member, other than the Chair, may propose Board reconsideration of a matter after a vote has been taken on a motion if the Member voted in the majority and reconsideration of the motion is moved at the same meeting.
- (3) A motion to reconsider requires two-thirds of the votes cast by the Board to pass. If the motion to reconsider is passed, the matter must be put before those eligible to vote on the original motion for reconsideration and voted upon in accordance with the Act.
- (4) A matter may not be reconsidered if the matter has:
  - (a) been acted upon by any officer, employee or agent of the Regional District;
  - (b) had the approval or assent of electors and been adopted;
  - (b) been reconsidered under the Act or section 20(2) of this bylaw.

## 21. Voting

- (1) Voting rules will be in accordance with the Act.
- (2) The Chair or presiding officer must vote at the same time as the other Members.
- (3) All votes pertaining to Board or Committee business must be taken by a show of hands of all Members, unless otherwise required under Section 16, and the Chair must declare the motion carried or defeated as the case may be.
- (4) A Member who is present at the meeting and who abstains from voting or does not indicate their vote on the question by raising their hand will be deemed to have voted in the affirmative.
- (5) On any question where the number of votes are equal, the question is defeated.
- (6) The names of those who vote for and those who vote against the question will be recorded in the minutes whenever a Member calls for a recorded vote, and in cases required by law.

(7) When the question under consideration contains distinct propositions, a separate vote on each proposition must be taken if requested by a Member who is entitled to vote on the question.

# PART 4 – RESOLUTIONS AND BYLAWS

## 22. Resolutions

- (1) A resolution may be introduced at a Board meeting by a Member in accordance with section 19 of this Bylaw.
- (2) The Chair or other Member at a Board or Committee meeting may require a Member introducing a lengthy motion to provide the resolution in writing to the Corporate Officer.

## 23. Bylaws

- (1) No bylaw will be adopted until it has been read three times.
- (2) The title of the bylaw will be read by the Chair or Corporate Officer at each reading of the bylaw, unless a majority of the Members require that it be read in full.
- (3) Where the Act requires that a public hearing be held it must be held after first reading and before third reading of the bylaw.
- (4) A bylaw may be adopted at the same meeting at which it has passed third reading, by or through a motion carried in accordance with section 228 of the Act.
- (5) A Member may request that the whole or any part of the bylaw be read again before the motion for adoption is called.
- (6) If a bylaw requires statutory approval, consent or assent, it must not be adopted until the approval, consent or assent has been obtained, unless the applicable statute or the Letters Patent provide otherwise.
- (7) The Corporate Officer is authorized to correct any typographical error that may not have been corrected at the time of submission to the Board and the bylaw will have the same status as if the Board had corrected the same.
- (8) A copy of every adopted bylaw must be signed by the Chair and the Corporate Officer and be placed, by the Corporate Officer, in the Regional District's records for safekeeping, having endorsed upon it:
  - (a) the Regional District's corporate seal;
  - (b) the dates of its readings and adoption; and,
  - (c) the date of any ministerial approval or approval of the electorate if applicable.

# PART 5 – COMMITTEES

## 24. Establishment of Committees

- (1) Select and Standing Committees may be established in accordance with section 218 of the Act.
- (2) The Board Chair may establish Standing Committees for matters the Chair considers would be better dealt with by committee and may appoint members to those Committees.
- (3) The Board may appoint Select Committees to consider or inquire into any matter and report its finding and opinions to the Board.
- (4) The Board may establish Advisory Committees to provide advice and recommendations to the Board, or to a Board Standing Committee, on matters determined to be within Board approved Terms of Reference.

## 25. Notice of Committee Meetings

- (1) Notice of Standing and Select Committee meetings will be provided in accordance with Notice of Regular meetings (section 5) and Notice of Special meetings (section 6) of this bylaw.
- (2) Notice of Advisory Committee meetings will be provided by way of a notice posted at the Public Notice Posting Place indicating the time, date and place of the meeting.
- (3) The regular meeting schedule for Standing and Select Committees may be altered from time to time by Board resolution.
- (4) A meeting of a Standing or Select Committee may be cancelled by the Chief Administrative Officer in consultation with the Committee Chair and Vice Chair.

## 26. Attendance at Committee Meetings

(1) Members of the Board who are attending a meeting of a Standing, Select or Advisory Committee of which they are not a member may take part in any discussion or debate by permission of a majority vote of the Members of the Committee but may not vote.

# 27. Duties of Committees

- (1) The general duties of the Standing and Select Committees of the Board are:
  - (a) to consider and report to the Board on all matters referred to them by the Board Chair or the Board or coming within their purview, and to recommend action to the Board in relation to those matters; and

- (c) to carry out the duties and follow the procedure established by the Board.
- (2) The general duties of the Advisory Committees of the Board are to provide advice and recommendations to the Board on specific matters, as determined by the Committee's Terms of Reference, and to carry out the duties and follow the procedure established by the Board.

## 28. Quorum and Opening Procedures for Committee Meetings

(1) The provisions set out in Section 9 of this bylaw apply to determining quorum and to the opening procedures for meetings of Standing and Select Committees of the Board.

## 29. Committee Rules of Procedure

- (1) Subject to subsection (2), the following provisions of this bylaw apply to the conduct of meetings for Standing and Select Committees of the Board:
  - (a) Part 1 Section 3 (Application of Rules of Procedure);
  - (b) Part 2, Sections 5 (Notice of Regular Meetings), 6 (Notice of Special Meetings), and 9 (Quorum and Opening Procedures); and
  - (c) Part 3 Board Proceedings.
- (2) Despite sections 21(1) and 21(7), with respect to voting in Standing or Select Committees, where an Electoral Area or Municipality does not participate in a service, all Members may partake in the debate on recommendations respecting the service, but only Members participating in the service may move, second or vote on recommendations, unless there is only one participating area in a service, in which case all Members may move, second and vote on recommendations respecting the service.
- (3) The following provisions of this bylaw apply to the conduct of meetings for Advisory Committees:
  - (a) Part 1 Section 3 (Application of Rules of Procedure);
  - (b) Part 3 Section 11 (Order of Proceedings and Business), 13 (Attendance of Public at Meetings), 17 (Chair and Presiding Officers) and 19 (Motions);

# 30. Reports to Board

(1) A Standing or Select Committee of the Board may report to the Board at any regular meeting or as required by the Board.

# PART 6 – GENERAL

## 31. General

- (1) If any section, subsection or clause of this Bylaw is for any reason held to be invalid by the decision of a court of competent jurisdiction, such decision will not affect the validity of the remaining portions of this Bylaw.
- (2) The rules of the Board must be observed in proceedings of the Sunshine Coast Regional Hospital District Board and Standing and Select Committees of the Board as far as may be applicable.

# PART 7 – AMENDMENTS

## 32. Amendments

This bylaw must not be amended except by bylaw passed at a regular meeting of the Regional District, pursuant to a notice in writing mailed to each Member under section 225(2) of the Act.

# PART 8 – REPEAL

## 33. Repeal

Sunshine Coast Regional District Procedures Bylaw No. 474, 1999, and amendments thereto, are hereby repealed.

READ A FIRST TIME	this	12 <sup>th</sup> day of	July, 2018
READ A SECOND TIME	this	12 <sup>th</sup> day of	July, 2018
READ A THIRD TIME	this	12 <sup>th</sup> day of	July, 2018
ADOPTED	this	26 <sup>th</sup> day of	July, 2018

# CORPORATE OFFICER

CHAIR

# SUNSHINE COAST REGIONAL DISTRICT STAFF REPORT

SUBJECT:	RURAL AREAS' GRANT-IN-AID REVIEW COMMITTEE TERMS OF REFERENCE
AUTHOR:	Tina Perreault, General Manager, Corporate Services / Chief Financial Officer
то:	Corporate and Administrative Services Committee – March 28, 2019

## **RECOMMENDATION(S)**

THAT the report titled Rural Areas' Grant-in-Aid Review Committee Terms of Reference be received;

AND THAT the Rural Areas' Grant-in Aid Advisory Committee Terms of Reference be approved.

#### BACKGROUND

The Electoral Areas provide Grant-in-Aid funding to assist non-profit and registered charitable societies / organizations that provide community, tourism or regional benefit and enrichment, enhancing the quality of life for residents. The Rural Areas' Grant-in-Aid process has started for 2019 with the first advertising in mid-February. The deadline for applications is April 1, 2019 and the In-Camera Corporate and Administrative Services Committee meeting to consider grant applications is April 30, 2019.

The Rural Areas' Grant-in-Aid process is as follows:

- 1. Each year, as part of the budget process, the Electoral Area Directors establish a maximum amount for Rural Areas' Grant-in-Aid funding for the following year's budget. The functions are [121-129].
- 2. In mid-February of each year, on the SCRD website and through local media, as appropriate, the program is advertised, inviting the submission of applications on or before April 1 of each year.
- 3. On the deadline date, staff compile all applications and verify that complete information is included and confirm eligibility requirements and criteria are met.
- 4. Staff redact personal information of individuals and photocopy all applications to provide the Electoral Area Directors along with an alphabetized summary of applicants with requested amounts. The Electoral Area Directors will also receive a full set of applications electronically.
- 5. Electoral Area Directors will each conduct a preliminary review of all applications to determine those that will be awarded a grant from their area and the desired contribution amount. Electoral Area Directors may wish to have a community consultative process to

assist them in their deliberations. Once the individual is completed, the Electoral Area Directors will meet as a group to review and discuss their decisions. When the award decisions are final, they will be brought forward to a standing committee (including municipal Directors, who also have granting processes which align with the Electoral Area decisions) for a recommendation directing staff to prepare cheques as well as award and denial letters for distribution to the applicants.

- 6. Due to the volume of applications, individual presentations to the Board are discouraged and will be considered only in exceptional circumstances.
- 7. Payments are made to successful applicants by August 1 of each year.
- 8. Once grant monies have been expended, the successful applicants must notify the SCRD in writing, providing an evaluation of the use of the funds on the Reporting Out form supplied with the application or via letter to the SCRD Board. Future applications from recipients not fulfilling this requirement may be rejected.

#### DISCUSSION

#### **Options and Analysis**

For consistency and transparency staff have provided a format for a potential community consultative committee as referenced in Item 5 above. Terms of Reference for a Rural Areas' Grant-in-Aid Review Committee are provided in Attachment A.

#### STRATEGIC PLAN AND RELATED POLICIES

The Rural Areas' Grant-in-Aid Policy provides a guideline for the granting process, though outside committees are often utilized to assist with the decision making process, therefore the attached Terms of Reference should form part of the Rural Areas' Grant-in-Aid policy and process.

## CONCLUSION

The Rural Areas' Grant-in-Aid process has started for 2019 with the first advertising in mid-February. Once applications are received and distributed to the Electoral Area Directors, they will each conduct a preliminary review of all applications to determine those that will be awarded a grant from their area and the desired contribution amount. Each Electoral Area Director may have a community consultative process to assist them in their deliberations.

The Rural Areas' Grant-in-Aid Policy provides a guideline for the granting process, therefore the attached Terms of Reference should form part of the Rural Areas' Grant-in-Aid policy and process.

Reviewed by:			
Manager		Finance	
GM		Legislative	
Acting CAO	X – A. Legault	Other	

# **TERMS OF REFERENCE**

# Rural Areas' Grant-in-Aid Review Committee

#### 1. Purpose

1.1 The purpose of the Rural Areas' Grant-in-Aid (RAGIA) Review Committee (the "Committee") is to make recommendations on the distribution of the RAGIA program, in accordance with the RAGIA Policy 5-1850-1.

#### 2. Duties

- 2.1 The Committee will:
  - a. Review applications submitted to the Sunshine Coast Regional District's (SCRD) RAGIA Program.
  - b. Provide recommendations to Directors regarding grant awards, in accordance with the RAGIA Policy.
  - c. Provide suggestions to Directors on the RAGIA priorities.

#### 3. Membership

- 3.1 The Committee will consist of up to five (5) regular members as follows:
  - a. One (1) Director representing a particular Electoral Area;
  - b. Four (4) volunteer 'members-at large' appointed by the Electoral Area Director.
- 3.2 If required, SCRD staff may be assigned to serve in a liaison capacity. The role of the staff liaison may include:
  - a. providing information and professional advice;
  - b. facilitating and/or co-chairing meetings;
  - c. recording meeting minutes and actions;
  - d. bringing such matters to the committee's attention as are appropriate for it to consider in support of Board direction;
  - e. serving as one of the communication channels to and from the Board; and
  - f. providing advice to the Board that is at variance to a committee recommendation.
- 3.3 The term of office for members selected from the community will be one (1) year. Under exceptional circumstances, the Committee Chair and staff may recommend an extension of up to one year for a community member's term.

#### 4. Procedures

- 4.1 The Committee will review RAGIA applications and recommend disbursement of grants to the Board each year within the designated timeframe.
- 4.2 The Committee will review final reports as supplied by each grant recipient outlining their respective results.
- 4.3 The Committee must comply with the RAGIA Policy.
- 4.4 A quorum will consist of a majority of regular members.
- 4.5 Minutes of all meetings, recommendations or reports of the Committee shall be forwarded to the Corporate Officer by the Committee Chair to be placed on an In-Camera Corporate and Administrative Services Committee meeting agenda for consideration.
- 4.7 The Committee will meet at the discretion of the Chair.

#### 5. Conflict of Interest

5.1 Committee members must declare any conflicts of interest and absent themselves from any grant decisions in which they have a real or perceived conflict.

Approval Date:	Resolution No.	
Amendment Date:	Resolution No.	
Amendment Date:	Resolution No.	